



**FISCAL YEAR 2020**

**OPERATING BUDGET**

**FIRE CHIEF**

- 101 Fire Chief / Jayson Coil
  - 102 Fire Board
  - 103 Pension Board
- 302 Human Resources / Heidi Robinson
  - 303 Administration / Heidi Robinson
- 304 Finance
  - 305 Ambulance Billing / Heidi Robinson
- 401 Community Risk Reduction / Jon Davis

**ASSISTANT CHIEF/OPERATIONS**

- 201 Assistant Chief / Jayson Coil
  - 202 OPS Wages & Benefits
- 204 EMS
  - 203 Training / Michael Duran
  - 206 CISM
- 205 Logistics / BC Dave Cochrane
  - 207 HazMat
- 402 Facilities / BC Buzz Lechowski
  - Special Operations / BC Jordan Baker
    - 208 Rope/Tower Rescue
    - 209 Swiftwater Rescue
    - 210 Wildland
    - 214 Emergency Operations Center (EOC)
    - 215 Helicopter Operations
    - 216 Wellness
    - 219 sUAS
    - 220 REMS
    - 221 ASHER
- 306 Fleet / Mike Sheehan
  - 309 Ambulance Fleet / Mike Sheehan
- 307 Telecommunications
- 217 Geographical Information System (GIS)

**RESERVES/CAPITAL**

- 601 Reserves/Capital/Debt Service / Jayson Coil



**SEDONA FIRE DISTRICT**  
**Fiscal Year 2020**  
**Approved**

**Tax Levy Revenues**

|                              |            |
|------------------------------|------------|
| Real Estate                  | 14,733,179 |
| Fire District Assistance Tax | 404,094    |
|                              | <hr/>      |
|                              | 15,137,273 |

**Non Tax Levy Revenues**

|                     |                   |
|---------------------|-------------------|
| Communication Rents | 198,395           |
| Ambulance Services  | 2,054,500         |
| Non District Fires  | 100,000           |
| Other Income        | 168,902           |
|                     | <hr/>             |
|                     | <b>17,659,070</b> |

**Expenses**

|                              |                   |
|------------------------------|-------------------|
| Personnel Costs              | 13,265,122        |
| Buildings & Land             | 452,416           |
| Vehicles & Equipment         | 540,339           |
| Communications & IT Services | 864,662           |
| Meetings, Travel & Training  | 237,991           |
| Managerial Costs             | 614,329           |
| Other Expenses               | 2,350             |
| Debt Service                 | 552,106           |
| Grant Expense                | 0                 |
|                              | <hr/>             |
| <b>Total Expenses</b>        | <b>16,529,315</b> |

**Other Financing (Uses) Sources**

|   |                   |
|---|-------------------|
| Funding to Capital Reserves                 | 1,200,000         |
| Funding from Reserves                       | (70,245)          |
| <b>Total Other Financing (Uses) Sources</b> | <b>1,129,755</b>  |
|   | <hr/>             |
|   | <b>17,659,070</b> |

|                                     |                 |
|-------------------------------------|-----------------|
| <b>Estimated Assessed Valuation</b> | 588,385,729     |
| <b>Estimated Tax Rate</b>           | <b>\$2.5040</b> |

  
 Jayson Coil  
 Interim Fire Chief

21 JUN 19  
 Date

  
 Gabriel Buldra  
 Finance Director

6/18/2019  
 Date

**SEDONA FIRE DISTRICT  
DETAILED BUDGET**

Fiscal Year 2020 Budget  
Approved

|                               |                                | \$2.4531          | \$ 2.5040         |                |              |
|-------------------------------|--------------------------------|-------------------|-------------------|----------------|--------------|
|                               |                                | FY 2019           | FY 2020           | \$ VAR         | % VAR        |
|                               |                                | Total             | Total             |                |              |
| <b>INCOME</b>                 |                                |                   |                   |                |              |
| <b>TAX REVENUES</b>           |                                |                   |                   |                |              |
| 4010                          | FDAT - Coconino County         | 99,789            | 103,501           | 3,712          | 3.72%        |
| 4020                          | FDAT - Yavapai County          | 275,104           | 300,593           | 25,489         | 9.27%        |
| 4030                          | Property Tax - Coconino County | 3,501,270         | 3,661,461         | 160,191        | 4.58%        |
| 4040                          | Property Tax - Yavapai County  | 10,533,423        | 11,071,717        | 538,294        | 5.11%        |
| <b>Total Tax Revenues</b>     |                                | <b>14,409,586</b> | <b>15,137,273</b> | <b>727,687</b> | <b>5.05%</b> |
| <b>Non-Tax Levy Revenue</b>   |                                |                   |                   |                |              |
| 4110                          | Ambulance Billing Services     | 40,000            | 40,000            | 0              | 0.00%        |
| 4140                          | Insurance Ambulance Billings   | 1,975,000         | 2,014,500         | 39,500         | 2.00%        |
| 4150                          | ND Fire Revenue                | 100,000           | 100,000           | 0              | 0.00%        |
| 4160                          | CPR Revenue                    | 13,000            | 13,000            | 0              | 0.00%        |
| 4170                          | CRM Revenue                    | 28,500            | 29,500            | 1,000          | 3.51%        |
| 4180                          | Donation Funds                 | 400               | 400               | 0              | 0.00%        |
| 4190                          | GIS Revenue                    | 0                 | 0                 | 0              | 0.00%        |
| 4200                          | Grant Revenue                  | 0                 | 0                 | 0              | 0.00%        |
| 4220                          | Communications Rents           | 191,324           | 198,395           | 7,071          | 3.70%        |
| 4230                          | Misc. Revenue                  | 57,002            | 57,002            | 0              | 0.00%        |
| 4240                          | Training Revenue               | 0                 | 18,000            | 18,000         | 0.00%        |
| 4610                          | Interest Earnings              | 25,000            | 50,000            | 25,000         | 100.00%      |
| 4620                          | Gains/Loss from Sale of Assets | 1,000             | 1,000             | 0              | 0.00%        |
| <b>Total Program Revenues</b> |                                | <b>2,431,226</b>  | <b>2,521,797</b>  | <b>90,571</b>  | <b>3.73%</b> |
| <b>Total INCOME</b>           |                                | <b>16,840,812</b> | <b>17,659,070</b> | <b>818,258</b> | <b>4.86%</b> |

**SEDONA FIRE DISTRICT**  
**DETAILED BUDGET**  
 Fiscal Year 2020 Budget  
 Approved

|                                   |                                  | \$2.4531          | \$ 2.5040         |                 |                 |
|-----------------------------------|----------------------------------|-------------------|-------------------|-----------------|-----------------|
|                                   |                                  | FY 2019           | FY 2020           | \$ VAR          | % VAR           |
|                                   |                                  | Total             | Total             |                 |                 |
| <b>EXPENSES</b>                   |                                  |                   |                   |                 |                 |
| <b>PERSONNEL COSTS</b>            |                                  |                   |                   |                 |                 |
| <b>WAGE EXPENDITURE</b>           |                                  |                   |                   |                 |                 |
| 5010                              | Salaries & Wages                 | 7,159,700         | 7,406,184         | 246,484         | 3.44%           |
| 5020                              | Overtime Wages                   | 900,944           | 923,028           | 22,083          | 2.45%           |
| 5030                              | Holiday Pay                      | 88,047            | 89,834            | 1,787           | 2.03%           |
| 5060                              | Vacation/Sick Liability          | 182,858           | 185,860           | 3,002           | 1.64%           |
| <b>Total Wage Expenditure</b>     |                                  | <b>8,331,549</b>  | <b>8,604,906</b>  | <b>273,357</b>  | <b>3.28%</b>    |
| <b>EMPLOYER TAXES</b>             |                                  |                   |                   |                 |                 |
| 5070                              | PR Taxes - Medicare              | 120,960           | 123,695           | 2,735           | 0.00%           |
| 5080                              | PR Taxes - State Unemployment    | 6,875             | 0                 | (6,875)         | 100.00%         |
| <b>Total Employer Taxes</b>       |                                  | <b>127,835</b>    | <b>123,695</b>    | <b>(4,141)</b>  | <b>-3.24%</b>   |
| <b>EMPLOYEE BENEFITS</b>          |                                  |                   |                   |                 |                 |
| 5090                              | Benefits - Health Insurance      | 1,134,465         | 1,200,635         | 66,169          | 5.83%           |
| 5100                              | Benefits - Life/LTD Insurance    | 47,273            | 53,095            | 5,823           | 12.32%          |
| 5110                              | Workers Compensation             | 392,029           | 367,349           | (24,680)        | -6.30%          |
| 5120                              | Bnfts - Ret. Health Insurance    | 81,645            | 166,896           | 85,251          | 104.42%         |
| 5130                              | PSPRS Retirement                 | 2,538,374         | 2,444,665         | (93,709)        | -3.69%          |
| 5140                              | ASRS Retirement                  | 174,101           | 140,380           | (33,721)        | -19.37%         |
| 5150                              | Other Retirement                 | 22,132            | 0                 | (22,132)        | -100.00%        |
| 5160                              | Return to Work Exams             | 66,900            | 65,000            | (1,900)         | -2.84%          |
| 5170                              | Employee Assistance Program      | 40,000            | 50,000            | 10,000          | 25.00%          |
| 5180                              | Employee Recruitment/Retention   | 48,500            | 48,500            | 0               | 0.00%           |
| <b>Total Employee Benefits</b>    |                                  | <b>4,545,420</b>  | <b>4,536,521</b>  | <b>(8,899)</b>  | <b>-0.20%</b>   |
| <b>Total Personnel Costs</b>      |                                  | <b>13,004,804</b> | <b>13,265,122</b> | <b>260,317</b>  | <b>2.00%</b>    |
| <b>BUILDINGS &amp; LAND</b>       |                                  |                   |                   |                 |                 |
| 6010                              | Utilities                        | 286,200           | 209,316           | (76,884)        | -26.86%         |
| 6020                              | Station & Janitorial Supplies    | 53,600            | 18,600            | (35,000)        | -65.30%         |
| 6030                              | Janitorial Services              | 0                 | 17,000            |                 |                 |
| 6040                              | Building R&M - Access & Security | 0                 | 70,000            | 70,000          | 0.00%           |
| 6050                              | Building Repair & Maintenance    | 159,500           | 122,000           | (37,500)        | -23.51%         |
| 6070                              | Station Furniture & Appliances   | 15,500            | 15,500            | 0               | 0.00%           |
| <b>Total BUILDINGS &amp; LAND</b> |                                  | <b>514,800</b>    | <b>452,416</b>    | <b>(79,384)</b> | <b>-115.67%</b> |

**SEDONA FIRE DISTRICT**  
**DETAILED BUDGET**  
 Fiscal Year 2020 Budget  
 Approved

|  |                               | \$2.4531 | \$ 2.5040 |           |         |
|--|-------------------------------|----------|-----------|-----------|---------|
|  |                               | FY 2019  | FY 2020   | \$ VAR    | % VAR   |
|  |                               | Total    | Total     |           |         |
| <b>VEHICLES &amp; EQUIPMENT</b>        |                               |          |           |           |         |
| 6100                                   | Vehicle Fuel                  | 102,800  | 108,000   | 5,200     | 5.06%   |
| 6110                                   | Vehicle Maintenance           | 143,500  | 146,500   | 3,000     | 2.09%   |
| 6120                                   | Tire Replacement/Repair       | 29,000   | 29,000    | 0         | 0.00%   |
| 6130                                   | Vehicle Other                 | 5,971    | 2,300     | (3,671)   | -61.48% |
| 6140                                   | Commercial Transportation     | 7,725    | 2,100     | (5,625)   | -72.82% |
| 6150                                   | Fire Equipment Maintenance    | 30,650   | 22,400    | (8,250)   | -26.92% |
| 6160                                   | EMS Equipment Maintenance     | 7,000    | 5,000     | (2,000)   | -28.57% |
| 6180                                   | Ambulance Supplies            | 67,000   | 75,300    | 8,300     | 12.39%  |
| 6190                                   | Small Tools & Equipment       | 245,750  | 83,979    | (161,771) | -65.83% |
| 6200                                   | Equipment R&M                 | 64,000   | 31,450    | (32,550)  | -50.86% |
| 6205                                   | Shop Tools & Supplies         | 0        | 6,000     | 6,000     | 0.00%   |
| 6210                                   | Lease Expense                 | 16,850   | 17,100    | 250       | 1.48%   |
| 6220                                   | Operational Supplies          | 0        | 11,210    | 11,210    | 0.00%   |
| <b>Total VEHICLES &amp; EQUIPMENT</b>  |                               | 720,246  | 540,339   | (179,907) | -24.98% |
| <b>COMMUNICATIONS/IT</b>               |                               |          |           |           |         |
| 6300                                   | Communications                | 9,000    | 98,000    | 89,000    | 988.89% |
| 6305                                   | IT Services R&M               | 0        | 34,000    | 34,000    | 0.00%   |
| 6310                                   | Computer Equipment & Supplies | 197,855  | 248,239   | 50,384    | 25.47%  |
| 6315                                   | Computer Software & Support   | 0        | 182,275   | 182,275   | 0.00%   |
| 6320                                   | Dispatch Contract/Expenses    | 294,463  | 302,148   | 7,685     | 2.61%   |
| <b>Total COMMUNICATIONS/IT</b>         |                               | 501,318  | 864,662   | 363,344   | 72.48%  |
| <b>MEETINGS, TRAVEL &amp; TRAINING</b> |                               |          |           |           |         |
| 6410                                   | Training                      | 141,854  | 130,649   | (11,205)  | -7.90%  |
| 6420                                   | Training Supplies             | 12,100   | 19,600    | 7,500     | 61.98%  |
| 6430                                   | PAD Training                  | 18,700   | 4,200     | (14,500)  | -77.54% |
| 6440                                   | Books, Publications, etc.     | 6,150    | 8,025     | 1,875     | 30.49%  |
| 6450                                   | Wildland Travel Expenses      | 0        | 0         | 0         | 0.00%   |
| 6460                                   | Training & Bus Conf.          | 4,750    | 5,250     | 500       | 10.53%  |
| 6470                                   | Travel Expenses               | 51,844   | 65,267    | 13,423    | 25.89%  |
| 6490                                   | Public Education              | 0        | 5,000     | 5,000     | 0.00%   |
| <b>Total TRAVEL &amp; TRAINING</b>     |                               | 235,398  | 237,991   | 2,593     | 1.10%   |

**SEDONA FIRE DISTRICT**  
**DETAILED BUDGET**  
 Fiscal Year 2020 Budget  
 Approved

|                                       | \$2.4531          | \$ 2.5040         |                 |                |
|---------------------------------------|-------------------|-------------------|-----------------|----------------|
|                                       | FY 2019           | FY 2020           | \$ VAR          | % VAR          |
|                                       | Total             | Total             |                 |                |
| <b>MANAGERIAL EXPENSES</b>            |                   |                   |                 |                |
| 7010 Advertising Expense              | 2,300             | 2,250             | (50)            | -2.17%         |
| 7030 Finance/Audit                    | 20,500            | 25,500            | 5,000           | 24.39%         |
| 7040 Payroll Services                 | 20,000            | 17,650            | (2,350)         | -11.75%        |
| 7050 Legal Expenses                   | 60,500            | 50,500            | (10,000)        | -16.53%        |
| 7060 Outside Professional Fees        | 150,000           | 172,300           | 22,300          | 14.87%         |
| 7070 Bank and Service Fee             | 6,500             | 6,500             | 0               | 0.00%          |
| 7080 License Fee                      | 750               | 750               | 0               | 0.00%          |
| 7090 Registration Fee                 | 1,900             | 2,450             | 550             | 28.95%         |
| 7100 Liability Insurance              | 112,000           | 108,041           | (3,959)         | -3.53%         |
| 7110 Interest Expense                 | 0                 | 0                 | 0               | 0.00%          |
| 7120 Office Supplies                  | 58,085            | 16,500            | (41,585)        | -71.59%        |
| 7130 Postage & Shipping               | 4,400             | 4,400             | 0               | 0.00%          |
| 7140 Printing & Reproduction          | 9,700             | 9,500             | (200)           | -2.06%         |
| 7150 Uniforms                         | 82,900            | 73,650            | (9,250)         | -11.16%        |
| 7160 Personal Protective Equipment    | 72,228            | 88,712            | 16,484          | 22.82%         |
| 7170 Dues/Fees/Subscriptions          | 51,657            | 35,626            | (16,031)        | -31.03%        |
| 7180 Elections                        | 33,275            | 0                 | (33,275)        | -100.00%       |
| <b>Total MANAGERIAL EXPENSES</b>      | <b>686,695</b>    | <b>614,329</b>    | <b>(72,366)</b> | <b>-10.54%</b> |
| <b>Other Expense</b>                  |                   |                   |                 |                |
| 8030 Misc. Expense                    | 2,450             | 2,350             | (100)           | -4.08%         |
| Grant Expenses                        | 0                 | 0                 | 0               | 0.00%          |
| 8040 Other Expense                    | 225               | 0                 | (225)           | -100.00%       |
| Debt Service                          | 424,875           | 552,106           | 127,231         | 29.95%         |
| <b>Total OTHER EXPENSES</b>           | <b>427,550</b>    | <b>554,456</b>    | <b>126,906</b>  | <b>29.68%</b>  |
| <b>FUNDING TO/FROM RESERVES</b>       |                   |                   |                 |                |
| Capital Outlay                        | 1,200,000         | 1,200,000         | 0               | 0.00%          |
| Reserve Fund                          | (450,000)         | (70,245)          | 379,755         | -84.39%        |
| <b>Total FUNDING TO/FROM RESERVES</b> | <b>750,000</b>    | <b>1,129,755</b>  | <b>379,755</b>  | <b>50.63%</b>  |
| <b>Total EXPENSES</b>                 | <b>16,840,811</b> | <b>17,659,070</b> | <b>818,258</b>  | <b>4.86%</b>   |
| <b>Gross Fund Balance/Profit</b>      | <b>0</b>          | <b>0</b>          | <b>0</b>        | <b>0.00%</b>   |

**SEDONA FIRE DISTRICT**  
**Division Budget Summary**

|                                   | Approved<br>2018 | Approved<br>2019 | Approved<br>2020 | Variance        | Change       |
|-----------------------------------|------------------|------------------|------------------|-----------------|--------------|
| <b>Fire Chief</b>                 | 430,579          | 363,332          | 291,532          | (71,800)        | -19.8%       |
| Fire Board                        | 113,175          | 98,175           | 54,900           | (43,275)        | -44.1%       |
| Pension                           | 2,500            | 2,750            | 850              | (1,900)         | -69.1%       |
| Human Resources                   | 546,478          | 461,629          | 466,938          | 5,309           | 1.2%         |
| Administration                    | 157,200          | 297,123          | 322,483          | 25,360          | 8.5%         |
| Finance                           | 195,227          | 183,954          | 188,612          | 4,658           | 2.5%         |
| Ambulance Billing                 | 164,070          | 151,580          | 149,474          | (2,106)         | -1.4%        |
| CRR                               | 424,039          | 456,092          | 471,060          | 14,968          | 3.3%         |
| <b>Subtotal Fire Chief</b>        | <b>2,033,267</b> | <b>2,014,636</b> | <b>1,945,849</b> | <b>(68,786)</b> | <b>-3.4%</b> |
| <b>Assistant Chief/Operations</b> | 485,195          | 529,443          | 567,881          | 38,439          | 7.3%         |
| Ops Wages & Benefits              | 9,771,283        | 9,939,302        | 10,171,635       | 232,333         | 2.3%         |
| EMS                               | 431,322          | 468,187          | 429,216          | (38,971)        | -8.3%        |
| Training Officer                  | 307,422          | 327,054          | 361,570          | 34,516          | 10.6%        |
| CISM                              | 10,497           | 12,640           | 13,089           | 448             | 3.5%         |

**SEDONA FIRE DISTRICT**  
**Division Budget Summary**

|                                     | Approved<br>2018  | Approved<br>2019  | Approved<br>2020  | Variance       | Change      |
|-------------------------------------|-------------------|-------------------|-------------------|----------------|-------------|
| Logistics                           | 99,367            | 99,406            | 103,714           | 4,308          | 4.3%        |
| Facilities                          | 333,360           | 430,386           | 465,098           | 34,713         | 8.1%        |
| HazMat/Trench/Confined Space        | 13,976            | 10,716            | 2,500             | (8,216)        | -76.7%      |
| Rope/Tower Rescue                   | 77,725            | 77,036            | 80,360            | 3,324          | 4.3%        |
| Swiftwater                          | 79,756            | 38,516            | 68,971            | 30,456         | 79.1%       |
| Wildland                            | 52,943            | 63,205            | 60,070            | (3,135)        | -5.0%       |
| EOC                                 | 3,551             | 3,591             | -                 | (3,591)        | -100.0%     |
| Helicopter Ops                      | 12,502            | 12,677            | 14,104            | 1,426          | 11.3%       |
| sUAS                                | -                 | -                 | 3,700             | 3,700          | 0.0%        |
| REMS                                | -                 | -                 | 5,250             | 5,250          | 0.0%        |
| ASHER                               | -                 | -                 | 12,467            | 12,467         | 0.0%        |
| Wellness                            | 20,858            | 28,029            | 29,108            | 1,079          | 3.9%        |
| Fleet                               | 290,343           | 307,762           | 380,341           | 72,579         | 23.6%       |
| Ambulance Fleet                     | 97,300            | 97,300            | 47,300            | (50,000)       | -51.4%      |
| Telecommunications                  | 1,095,000         | 1,092,902         | 1,099,761         | 6,859          | 0.6%        |
| GIS                                 | 122,879           | 113,150           | 115,223           | 2,073          | 1.8%        |
| <b>Subtotal Assistant Chief/OPS</b> | <b>13,305,279</b> | <b>13,651,302</b> | <b>14,031,358</b> | <b>380,056</b> | <b>2.8%</b> |

**SEDONA FIRE DISTRICT**  
**Division Budget Summary**

|  | Approved<br>2018     | Approved<br>2019     | Approved<br>2020     | Variance          | Change      |
|--|----------------------|----------------------|----------------------|-------------------|-------------|
| <b>Total Operating &amp; Materials</b> | \$ 15,338,546        | \$ 15,665,937        | \$ 15,977,209        | \$ 311,272        | 2.0%        |
| <b>Cash Reserves/Contingency</b>       | \$ 200,000           | \$ -                 | \$ -                 | \$ -              | 0.0%        |
| <b>Debt Service</b>                    | \$ 479,049           | \$ 424,875           | \$ 552,106           | \$ 127,231        | 29.9%       |
|  | <u>\$ 15,538,546</u> | <u>\$ 16,090,812</u> | <u>\$ 16,529,315</u> | <u>\$ 438,503</u> | <u>2.7%</u> |
| <b>Reserve Funding</b>                 | \$ -                 | \$ -                 | \$ (70,245)          | \$ (70,245)       | 100.0%      |
| <b>Capital Funding</b>                 | <u>\$ 976,499</u>    | <u>\$ 1,200,000</u>  | <u>\$ 1,200,000</u>  | <u>\$ -</u>       | <u>0.0%</u> |
| <b>TOTAL BUDGET</b>                    | \$ 16,994,094        | \$ 17,290,812        | \$ 17,659,070        | \$ 368,258        | 2.1%        |
| <b>REVENUE BUDGET</b>                  | \$ 16,994,094        | \$ 17,290,812        | \$ 17,659,070        | \$ 368,258        | 2.1%        |

### SEDONA FIRE DISTRICT 10 Year Budget Projections

|                                | 2 Year Budget           |                         |                          |                          |                          |                          |                          |                          |                          |                          |                          |
|--------------------------------|-------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
|                                | Approved<br><b>2019</b> | Approved<br><b>2020</b> | Projected<br><b>2021</b> | Projected<br><b>2022</b> | Projected<br><b>2023</b> | Projected<br><b>2024</b> | Projected<br><b>2025</b> | Projected<br><b>2026</b> | Projected<br><b>2027</b> | Projected<br><b>2028</b> | Projected<br><b>2029</b> |
| Coconino                       | 141,516,578             | 146,224,500             | 154,413,072              | 162,596,965              | 170,889,410              | 179,092,102              | 187,330,338              | 195,572,873              | 203,982,507              | 212,549,772              | 221,264,313              |
| Yavapai                        | 425,746,620             | 442,161,229             | 466,922,258              | 491,669,137              | 516,744,264              | 541,547,988              | 566,459,196              | 591,383,400              | 616,812,886              | 642,719,028              | 669,070,508              |
| <b>Net Assessed Valuation</b>  | <b>567,263,198</b>      | <b>588,385,729</b>      | <b>621,335,330</b>       | <b>654,266,102</b>       | <b>687,633,674</b>       | <b>720,640,090</b>       | <b>753,789,534</b>       | <b>786,956,273</b>       | <b>820,795,393</b>       | <b>855,268,800</b>       | <b>890,334,821</b>       |
| Coconino                       | 3.98%                   | 3.33%                   | 5.60%                    | 5.30%                    | 5.10%                    | 4.80%                    | 4.60%                    | 4.40%                    | 4.30%                    | 4.20%                    | 4.10%                    |
| Yavapai                        | 5.77%                   | 3.86%                   | 5.60%                    | 5.30%                    | 5.10%                    | 4.80%                    | 4.60%                    | 4.40%                    | 4.30%                    | 4.20%                    | 4.10%                    |
| <b>Total % AV change</b>       | <b>5.31%</b>            | <b>3.72%</b>            | <b>5.60%</b>             | <b>5.30%</b>             | <b>5.10%</b>             | <b>4.80%</b>             | <b>4.60%</b>             | <b>4.40%</b>             | <b>4.30%</b>             | <b>4.20%</b>             | <b>4.10%</b>             |
| <b>Mil Rate</b>                | <b>2.4712</b>           | <b>2.5040</b>           | <b>2.4925</b>            | <b>2.5573</b>            | <b>2.5672</b>            | <b>2.5809</b>            | <b>2.5936</b>            | <b>2.6114</b>            | <b>2.6318</b>            | <b>2.6548</b>            | <b>2.6805</b>            |
| <b>Property Tax:</b>           |                         |                         |                          |                          |                          |                          |                          |                          |                          |                          |                          |
| Coconino                       | 3,497,228               | 3,661,461               | 3,848,717                | 4,158,060                | 4,387,081                | 4,622,202                | 4,858,675                | 5,107,177                | 5,368,312                | 5,642,712                | 5,931,043                |
| Yavapai                        | 10,521,262              | 11,071,717              | 11,637,952               | 12,573,357               | 13,265,882               | 13,976,854               | 14,691,913               | 15,443,347               | 16,232,980               | 17,062,726               | 17,934,596               |
| <b>Total Property Tax</b>      | <b>14,018,490</b>       | <b>14,733,179</b>       | <b>15,486,669</b>        | <b>16,731,417</b>        | <b>17,652,962</b>        | <b>18,599,056</b>        | <b>19,550,587</b>        | <b>20,550,524</b>        | <b>21,601,291</b>        | <b>22,705,438</b>        | <b>23,865,639</b>        |
| FDAT                           | 374,893                 | 404,094                 | 323,033                  | 323,033                  | 323,033                  | 323,033                  | 323,034                  | 323,035                  | 323,036                  | 323,037                  | 323,038                  |
| Non-Tax Revenues               | 2,438,297               | 2,521,797               | 2,540,711                | 2,559,766                | 2,578,964                | 2,598,307                | 2,617,794                | 2,637,427                | 2,657,208                | 2,677,137                | 2,697,216                |
| <b>Subtotal</b>                | <b>16,831,680</b>       | <b>17,659,070</b>       | <b>18,350,413</b>        | <b>19,614,216</b>        | <b>20,554,960</b>        | <b>21,520,396</b>        | <b>22,491,415</b>        | <b>23,510,986</b>        | <b>24,581,535</b>        | <b>25,705,612</b>        | <b>26,885,893</b>        |
| C/O &/or Rsrvs to offset taxes | 450,000                 | 70,244                  | 75,000                   |                          |                          |                          |                          |                          |                          |                          |                          |
| <b>Total Revenue</b>           | <b>17,281,680</b>       | <b>17,729,314</b>       | <b>18,425,413</b>        | <b>19,614,216</b>        | <b>20,554,960</b>        | <b>21,520,396</b>        | <b>22,491,415</b>        | <b>23,510,986</b>        | <b>24,581,535</b>        | <b>25,705,612</b>        | <b>26,885,893</b>        |
| Wages & Benefits               | 13,077,802              | 13,265,122              | 13,928,378               | 14,624,797               | 15,356,037               | 16,123,838               | 16,930,030               | 17,776,532               | 18,665,358               | 19,598,626               | 20,578,558               |
| Operating Budget               | 2,579,003               | 2,712,086               | 2,847,690                | 2,990,074                | 3,139,578                | 3,296,557                | 3,461,385                | 3,634,454                | 3,816,177                | 4,006,986                | 4,207,335                |
| Debt Service                   | 424,875                 | 552,106                 | 399,345                  | 649,345                  | 609,345                  | 600,000                  | 600,000                  | 600,000                  | 600,000                  | 600,000                  | 600,000                  |
| Capital Budget                 | 1,200,000               | 1,200,000               | 1,250,000                | 1,350,000                | 1,450,000                | 1,500,000                | 1,500,000                | 1,500,000                | 1,500,000                | 1,500,000                | 1,500,000                |
| <b>Total Budget</b>            | <b>17,281,680</b>       | <b>17,729,314</b>       | <b>18,425,413</b>        | <b>19,614,216</b>        | <b>20,554,960</b>        | <b>21,520,396</b>        | <b>22,491,415</b>        | <b>23,510,986</b>        | <b>24,581,535</b>        | <b>25,705,612</b>        | <b>26,885,893</b>        |
| % of change                    | 0.67%                   | 2.59%                   | 3.93%                    | 6.45%                    | 4.80%                    | 4.70%                    | 4.51%                    | 4.53%                    | 4.55%                    | 4.57%                    | 4.59%                    |

Operating Budget Detail**Fire Chief:**

The Fire Chief provides leadership, vision, & direction for SFD and receives his guidance from the elected Board.

**Fire Chief Section 101**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 242,070             | \$ 172,253             | \$ 163,790             |
| Taxes & Benefits       |  |  |  | \$ 151,777             | \$ 100,111             | \$ 81,968              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 393,846</b>      | <b>\$ 272,364</b>      | <b>\$ 245,757</b>      |
| Administration         |  |  |  | \$ 28,450              | \$ 34,425              | \$ 32,475              |
| Training and related   |  |  |  | \$ 9,918               | \$ 9,169               | \$ 10,800              |
| Professional Services  |  |  |  | \$ -                   | \$ 33,000              | \$ -                   |
| Materials & Supplies   |  |  |  | \$ 2,400               | \$ 2,000               | \$ 2,500               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 40,768</b>       | <b>\$ 78,594</b>       | <b>\$ 45,775</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 434,614</b>      | <b>\$ 350,958</b>      | <b>\$ 291,532</b>      |

## Fire Chief Section 101

| Acct. No.                      | Description   | 2018<br>Budget   | 2019<br>Budget  | 2020<br>Budget   |
|--------------------------------|---|------------------|---|------------------|
| <b>ADMINISTRATION</b>          |   |                  |   |                  |
| <b>6460</b>                    | <b>Meetings, Travel &amp; Training: Training and Bus Conf</b> | \$ 1,250         | \$ 1,250  | \$ 5,000         |
|                                | For meetings & other business activities                      |                  |   |                  |
| <b>5180</b>                    | <b>Employee Recruitment/ Retention</b>                        | \$ 25,000        | \$ 25,000   | \$ 25,000        |
|                                | Special projects and expenses for organizational success      |                  |   |                  |
| <b>7170</b>                    | <b>Dues/Fees/Subscriptions</b>                                | \$ 2,200         | \$ 8,175  | \$ 2,475         |
|                                | <b>2019</b>   | <b>2020</b>      |   |                  |
|                                | \$ 200  | \$ 500           | AZ Fire Chiefs Association                                      |                  |
|                                | \$ 260  | \$ 260           | IAFC  |                  |
|                                | \$ 215  | \$ 215           | Misc.   |                  |
|                                | \$ 5,700  | \$ -             | Verde Valley Fire Chiefs (Moved to 203 for Training Center Fee) |                  |
|                                | \$ 300  | \$ -             | Chief Officer Designee (renews every 3 years, budget FY 2022 )  |                  |
|                                | \$ 1,500  | \$ 1,500         | Civic Group Membership  |                  |
| <b>7090</b>                    | <b>Registration Fees</b>                                      |                  |   | \$ -             |
| <b>Administration subtotal</b> |   | <b>\$ 28,450</b> | <b>\$ 34,425</b>  | <b>\$ 32,475</b> |
| <b>TRAINING &amp; RELATED</b>  |   |                  |   |                  |
| <b>6130</b>                    | <b>Vehicle Other</b>  | \$ 200           | \$ 200  | \$ 200           |
|                                | Parking fees for FC   |                  |   |                  |
| <b>6140</b>                    | <b>Commercial Transportation</b>                              | \$ 1,200         | \$ 1,200  | \$ 1,200         |
|                                | Airfare for conference, rental car                            |                  |   |                  |
| <b>6470</b>                    | <b>Meals</b>  | \$ 900           | \$ 750  | \$ 750           |
|                                | \$ 750  | \$ 750           | Meals for Travel and Training                                   |                  |
|                                | \$ 125  |                  |   |                  |
| <b>6470</b>                    | <b>Lodging</b>  | \$ 2,800         | \$ 2,350  | \$ 4,000         |
|                                | \$ 2,250  | \$ 4,000         | Lodging for Travel and Training                                 |                  |
|                                | \$ 450  |                  |   |                  |

**Fire Chief Section 101**

|   |                    |          |                              | <b>2018</b>     | <b>2019</b>     | <b>2020</b>      |
|---|--------------------|----------|------------------------------|-----------------|-----------------|------------------|
| <b>Acct. No.</b>                        | <b>Description</b> |          |                              | <b>Budget</b>   | <b>Budget</b>   | <b>Budget</b>    |
| <b>TRAINING &amp; RELATED continued</b> |                    |          |                              |                 |                 |                  |
| <b>6410</b>                             | <b>Training</b>    |          |                              | \$ 2,800        | \$ 2,650        | \$ 4,650         |
|   | \$ 300             | \$ 300   | AFDA conferences             |                 |                 |                  |
|   | \$ 700             | \$ 700   | FRI Conference               |                 |                 |                  |
|   | \$ 400             | \$ 400   | AZ Fire Chief conference     |                 |                 |                  |
|   | \$ 1,250           | \$ 3,250 | Misc. training opportunities |                 |                 |                  |
| <b>Training &amp; Related subtotal</b>  |                    |          |                              | <b>\$ 9,918</b> | <b>\$ 9,169</b> | <b>\$ 13,850</b> |

| <b>PROFESSIONAL SERVICES</b> |                                      |  |  |      |           |      |
|------------------------------|--------------------------------------|--|--|------|-----------|------|
| <b>7060</b>                  | <b>Outside Professional Services</b> |  |  | \$ - | \$ 33,000 | \$ - |
|                              | PR Service                           |  |  |      |           |      |

| <b>MATERIALS &amp; SUPPLIES</b>          |                                  |  |  |                 |                 |                 |
|--|----------------------------------|--|--|-----------------|-----------------|-----------------|
| <b>6440</b>                              | <b>Books, Publications, Etc.</b> |  |  | \$ -            | \$ -            | \$ 500          |
| <b>6100</b>                              | <b>Fuel</b>                      |  |  | \$ 2,400        | \$ 2,000        | \$ 2,000        |
|  | Based on history                 |  |  |                 |                 |                 |
| <b>Materials &amp; Supplies subtotal</b> |                                  |  |  | <b>\$ 2,400</b> | <b>\$ 2,000</b> | <b>\$ 2,500</b> |

|                                 |  |  |  |                   |                   |                   |
|---------------------------------|--|--|--|-------------------|-------------------|-------------------|
| <b>Total Expenditure Budget</b> |  |  |  | <b>\$ 434,614</b> | <b>\$ 350,958</b> | <b>\$ 294,582</b> |
|---------------------------------|--|--|--|-------------------|-------------------|-------------------|

Operating Budget Detail

**Fire Board:**

Includes fees for legal services for Board Attorney, and travel and training for five governing board members. The governing board is the policy setting body of the organization.

**Goals, Objectives and Measures**

Goal: Facilitate public participation in Sedona Fire District decision-making.

Objective: Hold twelve regular public business meetings on the 3rd Wednesday of each month; 3 include budget workshops.

|          |                           |                   |                     |                     |                     |
|----------|---------------------------|-------------------|---------------------|---------------------|---------------------|
| Measure: |                           | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|          | Number of Public Meetings | 12                | 12                  | 12                  | 12                  |

**Fire Board Section 102**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Administration         |  |  |  | \$ 1,350               | \$ 1,350               | \$ 1,350               |
| Training and Related   |  |  |  | \$ 3,400               | \$ 3,400               | \$ 3,400               |
| Professional Services  |  |  |  | \$ 110,293             | \$ 95,294              | \$ 50,000              |
| Materials & Supplies   |  |  |  | \$ 150                 | \$ 150                 | \$ 150                 |
| <b>Total Operating</b> |  |  |  | \$ 115,193             | \$ 100,194             | \$ 54,900              |

## Fire Board Section 102

| Acct. No.                      | Description                                      | 2018<br>Budget  | 2019<br>Budget  | 2020<br>Budget  |
|--------------------------------|--|-----------------|-----------------|-----------------|
| <b>ADMINISTRATION</b>          |  |                 |                 |                 |
| 7010                           | <b>Advertising</b>                               | \$ -            | \$ -            | \$ -            |
|                                | Legal notice for election                        |                 |                 |                 |
| 6460                           | <b>Training and Bus Conf</b>                     | \$ 250          | \$ 250          | \$ 250          |
|                                | For meetings & other business related activities |                 |                 |                 |
| 6210                           | <b>Lease Expense</b>                             | \$ -            | \$ -            | \$ -            |
|                                |  |                 |                 |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b>                   | \$ 1,100        | \$ 1,100        | \$ 1,100        |
|                                | AZ Fire District Association (AFDA)              |                 |                 |                 |
| <b>Administration subtotal</b> |  | <b>\$ 1,350</b> | <b>\$ 1,350</b> | <b>\$ 1,350</b> |

|  |   |                 |                 |                 |
|--|---|-----------------|-----------------|-----------------|
| <b>TRAINING &amp; RELATED</b>          |   |                 |                 |                 |
| 6130                                   | <b>Vehicle Other</b>  | \$ 600          | \$ 600          | \$ 600          |
|  | Mileage for Board Members to attend meetings/conferences - \$0.58/mile                  |                 |                 |                 |
| 6470                                   | <b>Meals</b>  | \$ 500          | \$ 500          | \$ 500          |
|  | Fire Board Members to attend 1 AFDA conference each; federal per diem rate for location |                 |                 |                 |
| 6470                                   | <b>Lodging</b>  | \$ 1,500        | \$ 1,500        | \$ 1,500        |
|  | AFDA Conferences - 2 nights X 5 members   |                 |                 |                 |
| 6410                                   | <b>Training</b>   | \$ 800          | \$ 800          | \$ 800          |
|  | Fire Board Members (1 AFDA Conference) \$150 each Registration                          |                 |                 |                 |
| <b>Training &amp; Related subtotal</b> |   | <b>\$ 3,400</b> | <b>\$ 3,400</b> | <b>\$ 3,400</b> |

|                              |   |           |           |      |
|------------------------------|---|-----------|-----------|------|
| <b>PROFESSIONAL SERVICES</b> |   |           |           |      |
| 7060                         | <b>Outside Professional Services</b>  | \$ 10,000 | \$ -      | \$ - |
|                              | Consulting Services as requested by the Board (if bonding costs will be incurred) - Election Consulting and Pamphlets                   |           |           |      |
| 7180                         | <b>Election Costs</b>   | \$ 33,275 | \$ 33,275 | \$ - |
|                              | Elections Scheduled for FY 2018 - Possible Bond Election \$2.75 per registered voter Yavapai (approx. 9,600) & Coconino (approx. 2,500) |           |           |      |

## Fire Board Section 102

| Acct. No.                                | Description  | 2018<br>Budget    | 2019<br>Budget    | 2020<br>Budget   |
|--|--|-------------------|-------------------|------------------|
| <b>PROFESSIONAL SERVICES continued</b>   |  |                   |                   |                  |
| 7050                                     | <b>Legal Expenses</b>  | \$ 60,000         | \$ 60,000         | \$ 50,000        |
|  | Fire Board/Fire District legal fees based on current history |                   |                   |                  |
| 6310                                     | <b>Computer Equipment &amp; Support</b>                      | \$ 5,000          | \$ -              | \$ -             |
|  |  |                   |                   |                  |
| <b>Professional Services subtotal</b>    |  | <b>\$ 110,293</b> | <b>\$ 95,294</b>  | <b>\$ 50,000</b> |
| <b>MATERIALS &amp; SUPPLIES</b>          |  |                   |                   |                  |
| 6440                                     | <b>Books, Publications, etc.</b>                             | \$ 75             | \$ 75             | \$ 150           |
|  | AFDA handbook jump drive                                     |                   |                   |                  |
| 7120                                     | <b>Office Supplies</b>                                       | \$ 75             | \$ 75             | \$ -             |
|  | Name Plates, Business Cards, etc.                            |                   |                   |                  |
| <b>Materials &amp; Supplies subtotal</b> |  | <b>\$ 150</b>     | <b>\$ 150</b>     | <b>\$ 150</b>    |
| <b>Total Expenditure Budget</b>          |  | <b>\$ 115,193</b> | <b>\$ 100,194</b> | <b>\$ 54,900</b> |

Operating Budget Detail**Pension Board:**

Responsible for Public Safety Personnel Retirement System issues such as the processing of retirements and for Pension Board members to attend appropriate training.

**Pension Board Section 103**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Training and related   |  |  |  | \$ 100                 | \$ 350                 | \$ 350                 |
| Professional Services  |  |  |  | \$ 2,400               | \$ 2,400               | \$ 500                 |
| Materials & Supplies   |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| <b>Total Operating</b> |  |  |  | \$ 2,500               | \$ 2,750               | \$ 850                 |

| <b>Acct. No.</b>              | <b>Description</b>   | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|-------------------------------|--|------------------------|------------------------|------------------------|
| <b>TRAINING &amp; RELATED</b> |  |                        |                        |                        |
| <b>6130</b>                   | <b>Vehicle Other</b>   | \$ 50                  | \$ 50                  | \$ 50                  |
|                               | Mileage for Pension Board members to attend workshops                                  |                        |                        |                        |
| <b>6470</b>                   | <b>Meals</b>   | \$ 50                  | \$ 50                  | \$ 50                  |
|                               | Expenses incurred by Pension Board members to attend workshops (\$10 each X 5 members) |                        |                        |                        |
| <b>6410</b>                   | <b>Training</b>  | \$ -                   | \$ 250                 | \$ 250                 |
|                               | State provides free training   |                        |                        |                        |
|                               | <b>Training &amp; Related subtotal</b>   | <b>\$ 100</b>          | <b>\$ 350</b>          | <b>\$ 350</b>          |

| <b>PROFESSIONAL SERVICES</b> |  |                 |                 |               |
|------------------------------|--|-----------------|-----------------|---------------|
| <b>7050</b>                  | <b>Legal Expenses</b>  | \$ 500          | \$ 500          | \$ 500        |
|                              | Disability cases require attorney at hearing; would go to contingency if need (\$500 for 1 case) |                 |                 |               |
| <b>5160</b>                  | <b>Return to Work</b>  | \$ 1,900        | \$ 1,900        | \$ -          |
|                              | IME'S - retirement medical evaluations for disabilities (Funding from Contingency)               |                 |                 |               |
|                              | <b>Professional Services subtotal</b>  | <b>\$ 2,400</b> | <b>\$ 2,400</b> | <b>\$ 500</b> |

|                                 |  |  |  |                 |                 |               |
|---------------------------------|--|--|--|-----------------|-----------------|---------------|
| <b>Total Expenditure Budget</b> |  |  |  | <b>\$ 2,500</b> | <b>\$ 2,750</b> | <b>\$ 850</b> |
|---------------------------------|--|--|--|-----------------|-----------------|---------------|

Operating Budget Detail

**Human Resources:**

Coordinates employee recruitment and retention; facilitates the development of classification and compensation plans for the District, manages employee benefits programs; manages employee recognition program; handles employee grievances and employee discipline; and facilitates promotional processes.

**Goals, Objectives and Measures**

Goal: Administer classification, compensation, and benefits programs that are fair and equitable, that attract and retain competent employees, and that reward the contributions of excelling employees.

Objective: Minimize number of employees who leave employment at SFD due to dissatisfaction with compensation.

Measure:

|   | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---|------------------|------------------|------------------|------------------|
| Percentage of Employees Leaving Due to Sub-Market Pay or Benefits (per exit interviews) | 1%               | 2%               | 2%               | 2%               |

Objective: Keep health

Measure:

|  | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|--|------------------|------------------|------------------|------------------|
| SFD Inflationary Increase/National Average | +8%/12%          | -5%/+12%         | +5%/+12%         | +5%/+12%         |

**Human Resources:**

**Goals, Objectives and Measures continued**

Measure:

|                                | FY 2017<br>Estimate | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| Percent Resolved Within 3 Days | 95%                 | 95%                 | 95%                 | 95%                 |

**Human Resources Section 302**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 142,822             | \$ 113,966             | \$ 165,344             |
| Taxes & Benefits       |  |  |  | \$ 146,982             | \$ 95,162              | \$ 44,783              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 289,804</b>      | <b>\$ 209,128</b>      | <b>\$ 210,127</b>      |
| Administration         |  |  |  | \$ 32,438              | \$ 34,519              | \$ 32,500              |
| Training and related   |  |  |  | \$ 8,400               | \$ 14,720              | \$ 13,870              |
| Professional Services  |  |  |  | \$ 111,900             | \$ 99,000              | \$ 96,650              |
| Insurance              |  |  |  | \$ 99,121              | \$ 100,000             | \$ 108,041             |
| Repairs/Maintenance    |  |  |  | \$ 200                 | \$ 200                 | \$ 200                 |
| Materials & Supplies   |  |  |  | \$ 10,418              | \$ 10,419              | \$ 5,100               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 262,477</b>      | <b>\$ 258,858</b>      | <b>\$ 256,361</b>      |
| <b>Total Operating</b> |  |  |  | <b>\$ 552,281</b>      | <b>\$ 467,986</b>      | <b>\$ 466,488</b>      |

**Human Resources Section 302**

|                       | 2019                                   | 2020     |   | 2018      | 2019      | 2020      |
|-----------------------|--|----------|---|-----------|-----------|-----------|
| Acct. No.             | Description                            |          |   | Budget    | Budget    | Budget    |
| <b>ADMINISTRATION</b> |  |          |   |           |           |           |
| <b>7010</b>           | <b>Advertising</b>                     |          |   | \$ 1,500  | \$ 2,000  | \$ 2,000  |
|                       | Misc. ads for hiring processes         |          |   |           |           |           |
| <b>5180</b>           | <b>Employee Recruitment/ Retention</b> |          |   | \$ 13,500 | \$ 13,500 | \$ 13,500 |
|                       |  | \$ -     | Promotional process/list for BC   |           |           |           |
|                       |  | \$ -     | Promotional process/list for Captain                                      |           |           |           |
|                       |  | \$ 2,000 | Promotional process/list for Engineer                                     |           |           |           |
|                       |  | \$ 3,000 | FF hiring list  |           |           |           |
|                       |  | \$ 1,000 | (5) Career New Hires background investigation costs (potential vacancies) |           |           |           |
|                       |  | \$ 7,500 | Expenses to fill Management & Admin vacancies                             |           |           |           |
| <b>5180</b>           | <b>Employee Recruitment/ Retention</b> |          |   | \$ 9,000  | \$ 10,000 | \$ 10,000 |
|                       |  | \$ 1,000 | Badges, Hardware for Uniforms,& Lapel Bars                                |           |           |           |
|                       |  | \$ 2,000 | Annual Awards & Employee Recognition                                      |           |           |           |
|                       |  | \$ 7,000 | Recognition/Awards Dinner   |           |           |           |

## Human Resources Section 302

|  | 2019                             | 2020 |   | 2018             | 2019             | 2020             |
|--|----------------------------------|------|---|------------------|------------------|------------------|
| Acct. No.                              | Description                      |      |   | Budget           | Budget           | Budget           |
| <b>ADMINISTRATION continued</b>        |                                  |      |   |                  |                  |                  |
| 7170                                   | <b>Dues/Fees/Subscriptions</b>   |      |   | \$ 5,920         | \$ 6,500         | \$ 6,500         |
|  | \$ 6,000                         |      | Mountain States Employer's Council (MSEC)   |                  |                  |                  |
|  | \$ 200                           |      | SHRM Membership   |                  |                  |                  |
|  | \$ 300                           |      | American Payroll Assoc. (annual amount of 2 yr. membership)   |                  |                  |                  |
| 7170                                   | <b>Dues/Fees/Subscriptions</b>   |      |   | \$ 500           | \$ 500           | \$ 500           |
|  |                                  |      | HR Specialist   |                  |                  |                  |
| <b>Administration subtotal</b>         |                                  |      |   | <b>\$ 32,438</b> | <b>\$ 34,519</b> | <b>\$ 32,500</b> |
| <b>TRAINING &amp; RELATED</b>          |                                  |      |   |                  |                  |                  |
| 6130                                   | <b>Vehicle Other</b>             |      |   | \$ 250           | \$ 250           | \$ 500           |
|  |                                  |      | Mileage reimbursement when district vehicle is not available, parking fees  |                  |                  |                  |
| 6140                                   | <b>Commercial Transportation</b> |      |   | \$ 1,200         | \$ 1,200         | \$ -             |
|  | \$ -                             |      | Tyler Conference  |                  |                  |                  |
|  | \$ -                             |      | SHRM Convention   |                  |                  |                  |
| 6470                                   | <b>Meals</b>                     |      |   | \$ 1,150         | \$ 920           | \$ 620           |
|  |                                  |      | Tyler Conference  |                  |                  |                  |
|  | \$ 600                           |      | Arbinger TTT  |                  |                  |                  |
|  | \$ 20                            |      | EC Training   |                  |                  |                  |
| 6470                                   | <b>Lodging</b>                   |      |   | \$ 2,200         | \$ 3,000         | \$ 2,150         |
|  |                                  |      | Tyler Conference  |                  |                  |                  |
|  | \$ 750                           |      | Arbinger TTT  |                  |                  |                  |
|  | \$ 1,200                         |      | SHRM Convention   |                  |                  |                  |
|  | \$ 200                           |      | AFDA  |                  |                  |                  |
| 6410                                   | <b>Training</b>                  |      |   | \$ 3,600         | \$ 9,350         | \$ 10,600        |
|  | \$ 4,000                         |      | Admin Skills and Leadership Training  |                  |                  |                  |
|  | \$ 200                           |      | AFDA  |                  |                  |                  |
|  | \$ 3,000                         |      | SHRM Convention/Cert  |                  |                  |                  |
|  | \$ 600                           |      | Arbinger TTT  |                  |                  |                  |
|  | \$ 200                           |      | EC Training   |                  |                  |                  |
|  | \$ 2,600                         |      | Other additional training (payroll association, congress, Pryor Learning, Fire Law Disciplinary Training, FCP Exam, etc.) |                  |                  |                  |
| <b>Training &amp; Related subtotal</b> |                                  |      |   | <b>\$ 8,400</b>  | <b>\$ 14,720</b> | <b>\$ 13,870</b> |

## Human Resources Section 302

|                              | 2019  | 2020 |  | 2018     | 2019      | 2020      |
|------------------------------|---|------|--|----------|-----------|-----------|
| Acct. No.                    | Description                                   |      |  | Budget   | Budget    | Budget    |
| <b>PROFESSIONAL SERVICES</b> |   |      |  |          |           |           |
| 7060                         | <b>Outside Professional Services</b>          |      |  | \$ 7,500 | \$ 12,500 | \$ 12,500 |
|                              | Investigations, grievance mediation, coaching |      |  |          |           |           |

| <b>PROFESSIONAL SERVICES continued</b> |                                     |           |  |                   |                  |                  |
|--|-------------------------------------|-----------|--|-------------------|------------------|------------------|
| 6410                                   | <b>Training</b>                     |           |  | \$ 1,500          | \$ 1,500         | \$ 1,500         |
|  | MSEC/Employer's Law and HR training |           |  |                   |                  |                  |
| 7040                                   | <b>Payroll Services</b>             |           |  | \$ 45,000         | \$ 20,000        | \$ 17,650        |
|  | Paychex                             |           |  |                   |                  |                  |
| 5160                                   | <b>Return to Work</b>               |           |  | \$ 57,900         | \$ 65,000        | \$ 65,000        |
|  |                                     | \$ 57,100 | Operational Employee Annual Physicals for 80 employees               |                   |                  |                  |
|  |                                     | \$ 1,500  | Return to work screening/Indep. medical exams: \$60 ea. (approx. 25) |                   |                  |                  |
|  |                                     | \$ 4,000  | Career New Hire Medical (To fill vacancies)                          |                   |                  |                  |
|  |                                     | \$ 2,400  | Career New Hire psych evals  |                   |                  |                  |
| <b>Professional Services subtotal</b>  |                                     |           |  | <b>\$ 111,900</b> | <b>\$ 99,000</b> | <b>\$ 96,650</b> |

| <b>INSURANCE</b>          |   |  |  |                  |                   |                   |
|---------------------------|---|--|--|------------------|-------------------|-------------------|
| 7100                      | <b>Liability Insurance</b>                                      |  |  | \$ 99,121        | \$ 100,000        | \$ 108,041        |
|                           | Buildings, vehicles, & liability insurance, and Cyber Insurance |  |  |                  |                   |                   |
| <b>Insurance subtotal</b> |   |  |  | <b>\$ 99,121</b> | <b>\$ 100,000</b> | <b>\$ 108,041</b> |

| <b>REPAIRS &amp; MAINTENANCE</b>          |   |  |  |               |               |               |
|---|---|--|--|---------------|---------------|---------------|
| 6200                                      | <b>Equipment - R&amp;M</b>                |  |  | \$ 200        | \$ 200        | \$ 200        |
|   | ID card equipment repairs and maintenance |  |  |               |               |               |
| <b>Repairs &amp; Maintenance subtotal</b> |   |  |  | <b>\$ 200</b> | <b>\$ 200</b> | <b>\$ 200</b> |

| <b>MATERIALS &amp; SUPPLIES</b> |  |  |  |          |          |          |
|---------------------------------|--|--|--|----------|----------|----------|
| 6440                            | <b>Books, Publications, etc.</b>   |  |  | \$ 1,100 | \$ 1,100 | \$ 1,100 |
|                                 | Arbinger, Annual labor law posters for AZ & Federal gov't for each staffed station/site;<br>and annual harassment training video |  |  |          |          |          |
| 7120                            | <b>Office Supplies</b>   |  |  | \$ 1,300 | \$ 1,300 | \$ -     |
|                                 | ID Card Supplies, Arbinger Supplies, Payroll Source Book and W-2/1095 Guide  |  |  |          |          |          |

## Human Resources Section 302

|   | 2019   | 2020 |  | 2018              | 2019              | 2020              |
|---|--|------|--|-------------------|-------------------|-------------------|
| Acct. No.                                 | Description  |      |  | Budget            | Budget            | Budget            |
| <b>MATERIALS &amp; SUPPLIES continued</b> |  |      |  |                   |                   |                   |
| 7150                                      | Uniforms   |      |  | \$ 6,000          | \$ 6,000          | \$ 4,000          |
|   | Initial issue for new hires and allowance for uniform changes needed with promotions |      |  |                   |                   |                   |
| <b>Materials &amp; Supplies subtotal</b>  |  |      |  | <b>\$ 10,418</b>  | <b>\$ 10,419</b>  | <b>\$ 5,100</b>   |
| <b>Total Expenditure Budget</b>           |  |      |  | <b>\$ 552,281</b> | <b>\$ 467,986</b> | <b>\$ 466,488</b> |

Operating Budget Detail**Administration:**

Provides clerical support to all divisions as requested; serves as first point of contact for the public, processes incoming and outgoing mail; maintains central files; schedules district vehicles and facilities for meetings; issues a variety of permits for Community Risk Reduction; manages registrations for CPR/AED classes; and is responsible for receiving all shipments to SFD.

**Administration Section 303**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 78,030              | \$ 170,474             | \$ 182,763             |
| Taxes & Benefits       |  |  |  | \$ 31,473              | \$ 75,873              | \$ 77,350              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 109,503</b>      | <b>\$ 246,347</b>      | <b>\$ 260,113</b>      |
| Administration         |  |  |  | \$ 20,370              | \$ 20,270              | \$ 20,020              |
| Training and related   |  |  |  | \$ 2,493               | \$ 16,419              | \$ 14,850              |
| Repairs/Maintenance    |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Materials & Supplies   |  |  |  | \$ 28,200              | \$ 18,000              | \$ 27,500              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 51,063</b>       | <b>\$ 54,689</b>       | <b>\$ 62,370</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 160,566</b>      | <b>\$ 301,036</b>      | <b>\$ 322,483</b>      |

## Administration Section 303

|                                | 2019   | 2020      |                        | 2018             | 2019             | 2020             |
|--------------------------------|--|-----------|------------------------|------------------|------------------|------------------|
| Acct. No.                      | Description  |           |                        | Budget           | Budget           | Budget           |
| <b>ADMINISTRATION</b>          |  |           |                        |                  |                  |                  |
| 7010                           | <b>Advertising</b>   |           |                        | \$ 400           | \$ 300           | \$ 250           |
|                                | RFP's, legal notices, sale of surplus property notices   |           |                        |                  |                  |                  |
| 6210                           | <b>Lease Expense</b>   |           |                        | \$ 12,500        | \$ 13,200        | \$ 13,200        |
|                                |  | \$ 500    | Postage Meter          |                  |                  |                  |
|                                |  | \$ 12,700 | Copier lease agreement |                  |                  |                  |
| 7130                           | <b>Postage &amp; Shipping</b>  |           |                        | \$ 4,800         | \$ 4,400         | \$ 4,400         |
|                                | Postage, FedEx, Nationwide, UPS, etc.  |           |                        |                  |                  |                  |
| 7140                           | <b>Printing &amp; Reproduction</b>   |           |                        | \$ 2,500         | \$ 2,200         | \$ 2,000         |
|                                | Specialized forms and papers (i.e. letterhead and envelopes, decals) large copy projects; logo stickers (Space-Rite Industries), business cards ( <i>Increased based on actual history</i> ) |           |                        |                  |                  |                  |
| 7170                           | <b>Dues/Fees/Subscriptions</b>   |           |                        | \$ 70            | \$ 70            | \$ 70            |
|                                | Red Rock News for history clippings (\$69 for 2 years - renews on even years)  |           |                        |                  |                  |                  |
| 7090                           | <b>Registration Fees</b>   |           |                        | \$ 100           | \$ 100           | \$ 100           |
|                                | Notary renewal, Bond \$25, stamp \$20, state \$43  |           |                        |                  |                  |                  |
| <b>Administration subtotal</b> |  |           |                        | <b>\$ 20,370</b> | <b>\$ 20,270</b> | <b>\$ 20,020</b> |

|                               |   |  |  |        |          |          |
|-------------------------------|---|--|--|--------|----------|----------|
| <b>TRAINING &amp; RELATED</b> |   |  |  |        |          |          |
| 6130                          | <b>Vehicle Other</b>  |  |  | \$ 100 | \$ 250   | \$ 450   |
|                               | Mileage reimbursement for use of personal vehicle for district business |  |  |        |          |          |
| 6140                          | <b>Commercial Transportation</b>  |  |  | \$ -   | \$ 900   | \$ 900   |
|                               | Leadership Training   |  |  |        |          |          |
| 6470                          | <b>Meals</b>  |  |  | \$ 50  | \$ 900   | \$ 1,000 |
|                               | Meals for Admin   |  |  |        |          |          |
| 6470                          | <b>Lodging</b>  |  |  | \$ 125 | \$ 3,000 | \$ 3,000 |
|                               |   |  |  |        |          |          |

## Administration Section 303

|   | 2019  | 2020 |                             | 2018              | 2019              | 2020              |
|---|---|------|-----------------------------|-------------------|-------------------|-------------------|
| Acct. No.                               | Description   |      |                             | Budget            | Budget            | Budget            |
| <b>TRAINING &amp; RELATED continued</b> |   |      |                             |                   |                   |                   |
| 6410                                    | Training  |      |                             | \$ 200            | \$ 9,350          | \$ 9,500          |
|   | Leadership Training   |      |                             |                   |                   |                   |
|   | <b>Training &amp; Related subtotal</b>  |      |                             | <b>\$ 2,493</b>   | <b>\$ 16,419</b>  | <b>\$ 14,850</b>  |
| <b>MATERIALS &amp; SUPPLIES</b>         |   |      |                             |                   |                   |                   |
| 7120                                    | Office Supplies   |      |                             | \$ 8,500          | \$ 8,000          | \$ 16,500         |
|   | Office supplies for: EMS, orientation, training, budget, map books; office door and name plates; Flags for stations/apparatus |      |                             |                   |                   |                   |
| 7140                                    | Printing & Reproduction   |      |                             | \$ 6,000          | \$ 6,000          | \$ 6,000          |
|   | Cartridges expenses and/or color copies for MPC6501   |      |                             |                   |                   |                   |
| 6190                                    | Small Tools & Equipment   |      |                             | \$ 13,700         | \$ 4,000          | \$ 5,000          |
|   |   |      | Replacement desks           |                   |                   |                   |
|   |   |      | Misc. small furniture items |                   |                   |                   |
|   | <b>Materials &amp; Supplies subtotal</b>  |      |                             | <b>\$ 28,200</b>  | <b>\$ 18,000</b>  | <b>\$ 27,500</b>  |
| <b>Total Expenditure Budget</b>         |   |      |                             | <b>\$ 160,566</b> | <b>\$ 301,036</b> | <b>\$ 322,483</b> |

**Operating Budget Detail**

**Finance:**

Responsible for all aspects of accounting, budget preparation, monthly financial reports, capital assets and depreciation, coordinates risk management insurance policies and claims, annual audit and other miscellaneous audits, annual DHS reporting and rate increases for ambulance services, grant accounting, accounts payable, accounts receivable, and bi-weekly payroll.

**Goals, Objectives and Measures**

Objective: Provide for the timely reporting of financial information to Management and the Governing Board.

| Measure:  | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---|------------------|------------------|------------------|------------------|
| Number of Months Revenue & Expenditure Analyses Were Provided |                  | 12               | 12               | 12               |

Objective: Maintain the District's "clean" audit option

| Measure:            | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---------------------|------------------|------------------|------------------|------------------|
| Clean Audit Opinion | yes              | yes              | yes              | yes              |

Objective: Complete all clearing and bank account reconciliations within 30 days of month end.

| Measure:                       | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|--------------------------------|------------------|------------------|------------------|------------------|
| Number of Months in Compliance |                  | 12               | 12               | 12               |

**Finance**

**Goals, Objectives and Measures continued**

Objective: Maintain fund balance requirements in accordance with Board Policy.

|          |  |                     |                     |                     |                     |
|----------|--|---------------------|---------------------|---------------------|---------------------|
| Measure: |  | FY 2017<br>Estimate | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|          | Minimum 15% or 2 Mil cap Fund<br>Balance Requirement Met | yes                 | yes                 | yes                 | yes                 |

**Finance Section 304**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 73,493              | \$ 64,273              | \$ 47,490              |
| Taxes & Benefits       |  |  |  | \$ 77,665              | \$ 38,995              | \$ 24,722              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 151,158</b>      | <b>\$ 103,268</b>      | <b>\$ 72,212</b>       |
| Administration         |  |  |  | \$ 625                 | \$ 625                 | \$ 5,400               |
| Training and related   |  |  |  | \$ 2,702               | \$ 2,952               | \$ -                   |
| Professional Services  |  |  |  | \$ 86,100              | \$ 86,100              | \$ 111,000             |
| Materials & Supplies   |  |  |  | \$ 1,250               | \$ 1,250               | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ 90,677</b>       | <b>\$ 90,927</b>       | <b>\$ 116,400</b>      |
| <b>Total Operating</b> |  |  |  | <b>\$ 241,835</b>      | <b>\$ 194,195</b>      | <b>\$ 188,612</b>      |

## Finance Section 304

|                                |                                | 2018          | 2019          | 2020            |
|--------------------------------|--------------------------------|---------------|---------------|-----------------|
| Acct. No.                      | Description                    | Budget        | Budget        | Budget          |
| <b>ADMINISTRATION</b>          |                                |               |               |                 |
| 8020                           | <b>Interest Expense</b>        | \$ -          | \$ -          | \$ -            |
|                                | For registering warrants       |               |               |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b> | \$ 400        | \$ 400        | \$ 5,400        |
|                                | Bill.com Fee                   |               |               |                 |
| 8040                           | <b>Other Expense</b>           | \$ 225        | \$ 225        | \$ -            |
|                                |                                |               |               |                 |
| <b>Administration subtotal</b> |                                | <b>\$ 625</b> | <b>\$ 625</b> | <b>\$ 5,400</b> |

## Finance Section 304

|  |  | 2018            | 2019            | 2020        |
|--|--|-----------------|-----------------|-------------|
| Acct. No.                              | Description                              | Budget          | Budget          | Budget      |
| <b>TRAINING &amp; RELATED</b>          |  |                 |                 |             |
| 6130                                   | Vehicle Other                            | \$ 149          | \$ 149          | \$ -        |
| 6140                                   | Commercial Transportation                | \$ 700          | \$ 700          | \$ -        |
|  | Per diems for associated training/travel |                 |                 |             |
| 6470                                   | Meals                                    | \$ 153          | \$ 153          | \$ -        |
|  | Per diems for associated training/travel |                 |                 |             |
| 6470                                   | Lodging                                  | \$ 800          | \$ 800          | \$ -        |
| 6410                                   | Training                                 | \$ 900          | \$ 1,150        | \$ -        |
| <b>Training &amp; Related subtotal</b> |  | <b>\$ 2,702</b> | <b>\$ 2,952</b> | <b>\$ -</b> |

|                                       |   |                  |                  |                   |
|---------------------------------------|---|------------------|------------------|-------------------|
| <b>PROFESSIONAL SERVICES</b>          |   |                  |                  |                   |
| 7030                                  | Finance/Audit   | \$ 20,500        | \$ 20,500        | \$ 25,500         |
|                                       | Annual Audit fees - included increase due to software changes     |                  |                  |                   |
| 7070                                  | Bank Services   | \$ 6,500         | \$ 6,500         | \$ 6,500          |
|                                       | Bank Fees credit cards (payment tech), deposit machine & ETF fees |                  |                  |                   |
| 7060                                  | Outside Professional Services                                     | \$ 59,000        | \$ 59,000        | \$ 49,000         |
|                                       | Contract Finance Director   |                  |                  |                   |
| 7060                                  | Outside Professional Services                                     | \$ -             | \$ -             | \$ 30,000         |
|                                       | Outside Finance Clerk   |                  |                  |                   |
| 8030                                  | Misc Expense  | \$ 100           | \$ 100           | \$ -              |
| <b>Professional Services subtotal</b> |   | <b>\$ 86,100</b> | <b>\$ 86,100</b> | <b>\$ 111,000</b> |

**Finance Section 304**

| <b>2019/2020</b>                         |                    | <b>2018</b>       | <b>2019</b>       | <b>2020</b>       |
|--|--------------------|-------------------|-------------------|-------------------|
| <b>Acct. No.</b>                         | <b>Description</b> | <b>Budget</b>     | <b>Budget</b>     | <b>Budget</b>     |
| <b>MATERIALS &amp; SUPPLIES</b>          |                    |                   |                   |                   |
| 7120                                     | Office Supplies    | \$ 1,250          | \$ 1,250          | \$ -              |
| <b>Materials &amp; Supplies subtotal</b> |                    | <b>\$ 1,250</b>   | <b>\$ 1,250</b>   | <b>\$ -</b>       |
| <b>Total Expenditure Budget</b>          |                    | <b>\$ 241,835</b> | <b>\$ 194,195</b> | <b>\$ 188,612</b> |

Operating Budget Detail

**Ambulance Billing:**

Responsible for a wide range of ambulance billing duties, including preparation of ambulance billings; interacting with insurance companies and Medicare and serving as the point of contact for SFD customers utilizing ambulance/transport services. Ambulance revenues are second only to property taxes as a major source of income for the fire district.

**Goals, Objectives and Measures**

Goal: Maintain compliance with federal and state law relative to patient care records.

Objective: Insure HIPAA and legal compliance is maintained relative to requests for EMS patient information

Measure:

|   | FY 2017<br>Estimate | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|---|---------------------|---------------------|---------------------|---------------------|
| Insure patient records are maintained with HIPAA compliance | 100%                | 100%                | 100%                | 100%                |
| Insure records requests meet legal requirements             | 100%                | 100%                | 100%                | 100%                |
| Retain records as mandated by state law                     | 100%                | 100%                | 100%                | 100%                |

**Ambulance Billing**

**Goals, Objectives and Measures continued**

Objective: Provide timely billing of ambulance transports and achieve collection of at least 85% of SFD gross collection rate.

Measure:

|   | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---|------------------|------------------|------------------|------------------|
| Coordinate with EMS Division to ensure ePCR's are finalized | 100%             | 100%             | 100%             | 100%             |
| Billing sent out within 14 days of finalized report         | 80%              | 72%              | 90%              | 90%              |
| Collection rate of SFD gross collection rate*               | 95%              | 96%              | 95%              | 95%              |

\* These are estimated percentages; we continue to collect funds weekly.

**Ambulance Billing Section 305**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 95,064              | \$ 97,268              | \$ 116,224             |
| Taxes & Benefits       |  |  |  | \$ 41,663              | \$ 54,086              | \$ 27,790              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 136,727</b>      | <b>\$ 151,354</b>      | <b>\$ 144,014</b>      |
| Administration         |  |  |  | \$ 1,100               | \$ 1,260               | \$ 1,835               |
| Training and related   |  |  |  | \$ 2,920               | \$ 2,895               | \$ 3,000               |
| Professional Services  |  |  |  | \$ 10,391              | \$ 10,885              | \$ 500                 |
| Materials & Supplies   |  |  |  | \$ 325                 | \$ 325                 | \$ 125                 |
| <b>Subtotal</b>        |  |  |  | <b>\$ 14,736</b>       | <b>\$ 15,365</b>       | <b>\$ 5,460</b>        |
| <b>Total Operating</b> |  |  |  | <b>\$ 151,463</b>      | <b>\$ 166,719</b>      | <b>\$ 149,474</b>      |

**Ambulance Billing Section 305**

| Acct. No.                      | Description                    |          | <b>2018<br/>Budget</b>   | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|--------------------------------|--------------------------------|----------|--|------------------------|------------------------|
| <b>ADMINISTRATION</b>          |                                |          |  |                        |                        |
| <b>7170</b>                    | <b>Dues/Fees/Subscriptions</b> |          | \$ 1,100   | \$ 1,260               | \$ 1,835               |
|                                |                                | \$ 1,260 | American Ambulance Association (government rate)                   |                        |                        |
|                                |                                | \$ 575   | CMS revalidation Fee due (Medicare FY2023 \$600 & Medicaid FY2020) |                        |                        |
| <b>Administration subtotal</b> |                                |          | <b>\$ 1,100</b>  | <b>\$ 1,260</b>        | <b>\$ 1,835</b>        |

| <b>TRAINING &amp; RELATED</b>          |  |  |                 |                 |                 |
|--|--|--|-----------------|-----------------|-----------------|
| <b>6130</b>                            | <b>Vehicle Other</b>   |  | \$ 300          | \$ 500          | \$ 500          |
|  | Mileage reimbursement when a district vehicle is not available; parking fees               |  |                 |                 |                 |
| <b>6470</b>                            | <b>Meals</b>   |  | \$ 280          | \$ 280          | \$ 280          |
|  | Meals/Per Diem for training (PWW)  |  |                 |                 |                 |
| <b>6470</b>                            | <b>Lodging</b>   |  | \$ 840          | \$ 915          | \$ 920          |
|  | PWW Billing, Coding, Compliance Training   |  |                 |                 |                 |
| <b>6410</b>                            | <b>Training</b>  |  | \$ 1,500        | \$ 1,200        | \$ 1,300        |
|  | PWW Ambulance billing, coding and compliance law & added \$240 for report writers training |  |                 |                 |                 |
| <b>Training &amp; Related subtotal</b> |  |  | <b>\$ 2,920</b> | <b>\$ 2,895</b> | <b>\$ 3,000</b> |

**Ambulance Billing Section 305**

| Acct. No.                       | Description   | 2018<br>Budget    | 2019<br>Budget    | 2020<br>Budget    |
|---------------------------------|---|-------------------|-------------------|-------------------|
| <b>PROFESSIONAL SERVICES</b>    |   |                   |                   |                   |
| 7060                            | <b>Outside Professional Services</b>  | \$ 500            | \$ 500            | \$ 500            |
|                                 | Using retainer as needed; PWW will balance bill now that we have established relationship |                   |                   |                   |
| 6310                            | <b>Computer Equipment &amp; Support</b>   | \$ 9,891          | \$ 10,385         | \$ -              |
|                                 | Moved to Telecom  |                   |                   |                   |
| 6310                            | <b>Computer Equipment &amp; Support</b>   | \$ -              | \$ -              | \$ -              |
|                                 |   |                   |                   |                   |
|                                 | <b>Professional Services</b>  | <b>\$ 10,391</b>  | <b>\$ 10,885</b>  | <b>\$ 500</b>     |
| <b>MATERIALS &amp; SUPPLIES</b> |   |                   |                   |                   |
| 6440                            | <b>Books, Publications, etc.</b>  | \$ 125            | \$ 125            | \$ 125            |
|                                 | Necessary Medical coding books - Updated coding for billing ins companies                 |                   |                   |                   |
| 7120                            | <b>Office Supplies</b>  | \$ 200            | \$ 200            | \$ -              |
|                                 |   |                   |                   |                   |
|                                 | <b>Materials &amp; Supplies subtotal</b>  | <b>\$ 325</b>     | <b>\$ 325</b>     | <b>\$ 125</b>     |
|                                 |   |                   |                   |                   |
| <b>Total Expenditure Budget</b> |   | <b>\$ 151,463</b> | <b>\$ 166,719</b> | <b>\$ 149,474</b> |

Operating Budget Detail

**Community Risk Reduction (CRR):**

Advises on the promulgation of the fire code; conducts permit and plans review for new construction; facilitates the building safety inspection program to inspect all commercial occupancies within the District; conducts fire investigations; facilitates public education; and manages all public information activities for the District.

**Goals, Objectives and Measures**

Goal: Achieve fire/life safety awareness at all levels in the community through public education programs.

Objective: Provide fire and life safety education at community events.

Measure:

|                                     | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|-------------------------------------|------------------|------------------|------------------|------------------|
| Number of Community Events Attended |                  | 12               | 13               | 12               |

Objective: Provide targeted, age-specific, fire and life safety education to Sedona youth at public and private schools.

Measure:

|                                 | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---------------------------------|------------------|------------------|------------------|------------------|
| Number of LAFS School Events    |                  | 4                | 20               | 18               |
| Number of Student Contacts Made |                  | 600              | 2,600            | 2,400            |

**Community Risk Reduction (CRR)**

**Goals, Objectives and Measures (continued)**

Objective: Provide for the safe/proper installation of child restraint (CR) devices in motor vehicles.

Measure:

|   | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---|------------------|------------------|------------------|------------------|
| Number of CR Inspections and/or Installations |                  | 66               | 60               | 60               |

Goal: Provide fire inspection and investigation services to the citizens and businesses of the Sedona Fire District.

Objective: Provide fire code review of all construction within 60 days of plan submittal with a written response for corrective action.

Measure:

|  | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|--|------------------|------------------|------------------|------------------|
| Reviewed and Responded to Within 60 days |                  | 186              | 164              | 200              |

Objective: Provide fire inspection services for all new construction permits within three working days of request for inspection.

Measure:

|                         | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|-------------------------|------------------|------------------|------------------|------------------|
| Inspected Within 3 Days | 131              | 131              | 228              | 275              |

**Community Risk Reduction (CRR)**

**Goals, Objectives and Measures (continued)**

Objective: Issue operational permits as outlined in the fire code within five working days upon receipt of application.

Measure:

|                                       | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---------------------------------------|------------------|------------------|------------------|------------------|
| Permits Issued Within 5 Business Days |                  | 131              | 74               | 100              |

Objective: Inspect all existing commercial occupancies annually.

Measure:

|   | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---|------------------|------------------|------------------|------------------|
| Existing Occupancies' Inspections Completed |                  | 1,344            | 680              | 1,000            |

**Community Risk Reduction Section 401**

|                        |  |  |  | <b>2018 Budget</b> | <b>2019 Budget</b> | <b>2020 Budget</b> |
|------------------------|--|--|--|--------------------|--------------------|--------------------|
| Salaries & Wages       |  |  |  | \$ 269,695         | \$ 297,482         | \$ 304,588         |
| Taxes & Benefits       |  |  |  | \$ 128,004         | \$ 114,617         | \$ 127,170         |
| <b>Subtotal</b>        |  |  |  | <b>\$ 397,699</b>  | <b>\$ 412,099</b>  | <b>\$ 431,758</b>  |
| Administration         |  |  |  | \$ 2,455           | \$ 2,455           | \$ 2,405           |
| Training and related   |  |  |  | \$ 9,212           | \$ 9,212           | \$ 9,347           |
| Professional Services  |  |  |  |                    | \$ 10,000          | \$ 10,000          |
| Repairs/Maintenance    |  |  |  | \$ 100             | \$ 100             | \$ 100             |
| Materials & Supplies   |  |  |  | \$ 18,208          | \$ 25,159          | \$ 17,450          |
| <b>Subtotal</b>        |  |  |  | <b>\$ 29,975</b>   | <b>\$ 46,926</b>   | <b>\$ 39,302</b>   |
| <b>Total Operating</b> |  |  |  | <b>\$ 427,674</b>  | <b>\$ 459,025</b>  | <b>\$ 471,060</b>  |

## Community Risk Reduction Section 401

| 2019                                   |                           | 2020     |   | 2018            | 2019            | 2020            |
|--|---------------------------|----------|---|-----------------|-----------------|-----------------|
| Acct. No.                              | Description               |          |   | Budget          | Budget          | Budget          |
| <b>ADMINISTRATION</b>                  |                           |          |   |                 |                 |                 |
| 7170                                   | Dues/Fees/Subscriptions   |          |   | \$ 2,455        | \$ 2,455        | \$ 2,405        |
|  |                           | \$ 30    | Arizona Fire Marshals Association                         |                 |                 |                 |
|  |                           | \$ 550   | International Association of Arson Investigators 5 @ 110  |                 |                 |                 |
|  |                           | \$ 1,575 | National Fire Protection Association                      |                 |                 |                 |
|  |                           | \$ 250   | ICC - International Code Council - Fire Code              |                 |                 |                 |
|  |                           | \$ -     | Arizona Fire & Burn Educators Association                 |                 |                 |                 |
| <b>Administration subtotal</b>         |                           |          |   | <b>\$ 2,455</b> | <b>\$ 2,455</b> | <b>\$ 2,405</b> |
| <b>TRAINING &amp; RELATED</b>          |                           |          |   |                 |                 |                 |
| 6130                                   | Vehicle Other             |          |   | \$ -            | \$ -            | \$ -            |
| 6140                                   | Commercial Transportation |          |   | \$ -            | \$ -            | \$ -            |
| 6470                                   | Meals                     |          |   | \$ 2,772        | \$ 2,772        | \$ 2,772        |
|  |                           | \$ 307   | Annual Seminar (FM) 3 days                                |                 |                 |                 |
|  |                           | \$ 405   | ICC - CEU Requirements (FM) 4 days                        |                 |                 |                 |
|  |                           | \$ 570   | IAAI- Advanced IAAI (FM & FI) 3 days                      |                 |                 |                 |
|  |                           | \$ 675   | ICC - CEU Requirements (FI & AS) 4 days                   |                 |                 |                 |
|  |                           | \$ 815   | National Fire Academy (FI)                                |                 |                 |                 |
| 6470                                   | Lodging                   |          |   | \$ 2,640        | \$ 2,640        | \$ 2,640        |
|  |                           | \$ 500   | Annual Seminar (FM) 3 days                                |                 |                 |                 |
|  |                           | \$ 820   | ICC/NFPA/IAAI/AZBO - CEU (FM) 5/6 days                    |                 |                 |                 |
|  |                           | \$ 1,320 | ICC/NFPA/IAAI/AZBO - CEU (FI & AS) 5/6 days               |                 |                 |                 |
| 6410                                   | Training                  |          |   | \$ 3,800        | \$ 3,800        | \$ 3,935        |
|  |                           | \$ 600   | Annual Seminar (FM)                                       |                 |                 |                 |
|  |                           | \$ 600   | ICC/NFPA/IAAI - CEU Requirements (FM)                     |                 |                 |                 |
|  |                           | \$ 700   | IAAI Advanced Training (FM)                               |                 |                 |                 |
|  |                           | \$ 700   | IAAI Advanced Training (FI)                               |                 |                 |                 |
|  |                           | \$ 1,200 | ICC/NFPA/IAAI/Pub Ed - CEU Requirements (FI)              |                 |                 |                 |
|  |                           | \$ 135   | Car Seat recertification \$60 (every two years), ICC \$75 |                 |                 |                 |
| <b>Training &amp; Related subtotal</b> |                           |          |   | <b>\$ 9,212</b> | <b>\$ 9,212</b> | <b>\$ 9,347</b> |

## Community Risk Reduction Section 401

| Acct. No.                    | Description                          | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget |
|------------------------------|--------------------------------------|----------------|----------------|----------------|
| <b>PROFESSIONAL SERVICES</b> |                                      |                |                |                |
| <b>7060</b>                  | <b>Outside Professional Services</b> | \$ -           | \$ 10,000      | \$ 10,000      |
|                              | Contracted Plans Review              |                |                |                |

| <b>REPAIRS AND MAINTENANCE</b>          |   |               |               |               |
|---|---|---------------|---------------|---------------|
| <b>6200</b>                             | <b>Equipment - R&amp;M</b>  | \$ 100        | \$ 100        | \$ 100        |
|   | Funds for the repair and maintenance of equipment utilized by this division |               |               |               |
| <b>Repairs and Maintenance subtotal</b> |   | <b>\$ 100</b> | <b>\$ 100</b> | <b>\$ 100</b> |

| <b>MATERIALS &amp; SUPPLIES</b> |  |          |          |          |
|---------------------------------|--|----------|----------|----------|
| <b>6440</b>                     | <b>Books, Publications, etc.</b>   | \$ 800   | \$ 1,000 | \$ 2,000 |
|                                 | Books, publications and videos used for education, training, resource & reference material for extensive library of information to provide customers with the latest info concerning fire safety. New fire code, wildland code, inspection books for engine company inspections. IFC 2012<br>Increase is related to outdated text that needs to be updated |          |          |          |
| <b>7140</b>                     | <b>Printing &amp; Reproduction</b>   | \$ -     | \$ -     | \$ -     |
|                                 | Expenses related to public displays, exhibits and presentations, i.e., Home & business show, Health Fair, Display boards for outlying stations #3, 4, & 5.   |          |          |          |
| <b>6310</b>                     | <b>Computer Equipment and Support</b>  | \$ -     | \$ -     | \$ 2,000 |
|                                 | Digital file storage (Will adjust with experience)   |          |          |          |
| <b>6100</b>                     | <b>Fuel</b>  | \$ 3,600 | \$ 3,600 | \$ -     |
|                                 | Fuel for district vehicles for CRM use.  |          |          |          |
| <b>6150</b>                     | <b>Fire Equipment Maintenance</b>  | \$ 2,200 | \$ 2,200 | \$ 2,200 |
|                                 | Misc. items used in the Engine Company and CRM fire hydrant inspection program. This would include such items as pressure gauges, wire brushes, Budget lubricate for the fittings, tarps to protect landscaping, etc., hydrant markers   |          |          |          |
| <b>6230</b>                     | <b>Prevention Supplies</b>   | \$ 1,640 | \$ 1,640 | \$ 2,500 |
|                                 | Supplies sold to the public: Padlocks 12 @ \$45, Cylinders 12 @ \$75; Increase due to lock upgrades  |          |          |          |
| <b>6220</b>                     | <b>Operational Supplies</b>  | \$ 750   | \$ 750   | \$ -     |
|                                 | Paper towels, cotton swabs, absorbent material, empty paint cans, zip lock & evidence bags, evidence labels, photo labels, cardboard boxes, glass jars, wheel barrow, shovels, brooms & assorted hand tools for fire investigations, FDC address labels, Tybek suits, respirator filters.  |          |          |          |

## Community Risk Reduction Section 401

|   |   | 2018              | 2019              | 2020              |
|---|---|-------------------|-------------------|-------------------|
| Acct. No.                                 | Description   | Budget            | Budget            | Budget            |
| <b>MATERIALS &amp; SUPPLIES continued</b> |   |                   |                   |                   |
| 7160                                      | <b>Personal Protective Equipment</b>  | \$ 1,000          | \$ 1,000          | \$ 750            |
|   | Eye, ear, nose, throat, body, head and foot wear for safety concerns. Ear plugs, safety glasses, respirators, gloves, hardhats, safety suits or reflective vests, etc.  |                   |                   |                   |
| 6490                                      | <b>Public Education Supplies</b>  | \$ 4,000          | \$ 4,000          | \$ 5,000          |
|   | Youth programs: educational props, brochures, safety equipment, program manuals & educational incentives. Adult programs: brochures equipment for home and workplace safety. Senior/Elderly programs i.e., educational props, brochures & incentives. General population (all ages): i.e., ed. props, brochures, safety equipment. Car seats. Open houses @ stations in April. Purchasing more effective pub ed materials |                   |                   |                   |
| 6190                                      | <b>Small Tools &amp; Equipment</b>  | \$ 2,200          | \$ 8,950          | \$ 3,000          |
|   | Specialized equipment used in conjunction with fire inspection and investigation, such as electronic testing instruments, gas vapor detectors, digital cameras, distance measuring equipment, hand tools & tool boxes, evidence collection kits   |                   |                   |                   |
| <b>Materials &amp; Supplies subtotal</b>  |   | <b>\$ 18,208</b>  | <b>\$ 25,159</b>  | <b>\$ 17,450</b>  |
| <b>Total Expenditure Budget</b>           |   | <b>\$ 427,674</b> | <b>\$ 449,025</b> | <b>\$ 471,060</b> |

Operating Budget Detail**Assistant Chief of Operations:**

Provides leadership, planning and oversees operational staffing, Emergency Medical Services (EMS), Structural Firefighting, Training, Peer Fitness, Active Shooter/Hostile Event Response (ASHER), Logistics, small Unmanned Aerial Systems (sUAS), Fleet, Wildland, Rapid Extraction Module (REMS), Rope/Tower Rescue, Helicopter OPS, Swiftwater, Telecommunications, and Critical Stress Incident Management (CISM).

**Assistant Chief / OPS Section 201**

|                             |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|-----------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages            |  |  |  | \$ 121,240             | \$ 138,164             | \$ 140,107             |
| Taxes & Benefits            |  |  |  | \$ 57,583              | \$ 77,141              | \$ 82,501              |
| <b>Subtotal</b>             |  |  |  | <b>\$ 178,823</b>      | <b>\$ 215,305</b>      | <b>\$ 222,608</b>      |
| Buildings & Land            |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Vehicles & Equipment        |  |  |  | \$ 2,000               | \$ 3,200               | \$ 1,950               |
| Communications/IT           |  |  |  | \$ 293,962             | \$ 295,063             | \$ 302,148             |
| Meetings, Travel & Training |  |  |  | \$ 6,900               | \$ 6,900               | \$ 7,550               |
| Managerial Expenses         |  |  |  | \$ 3,460               | \$ 8,975               | \$ 23,375              |
| Other Expense               |  |  |  | \$ -                   | \$ -                   | \$ 10,250              |
| <b>Subtotal</b>             |  |  |  | <b>\$ 306,322</b>      | <b>\$ 314,138</b>      | <b>\$ 345,273</b>      |
| <b>Total Operating</b>      |  |  |  | <b>\$ 485,145</b>      | <b>\$ 529,443</b>      | <b>\$ 567,881</b>      |

## Assistant Chief / OPS Section 201

| Acct. No.                            | Description | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget |
|--------------------------------------|-------------|----------------|----------------|----------------|
| <b>Buildings &amp; Land</b>          |             |                |                |                |
| <b>Buildings &amp; Land subtotal</b> |             |                |                |                |
|                                      |             | \$ -           | \$ -           | \$ -           |

| <b>Vehicles &amp; Equipment</b>          |                                     |                 |                 |                 |
|--|-------------------------------------|-----------------|-----------------|-----------------|
| 6100                                     | Vehicles Fuel                       | \$ 2,000        | \$ 3,200        | \$ -            |
| 6470                                     | Vehicle Other                       | \$ 100          | \$ 100          | \$ 100          |
|  | Parking fees                        |                 |                 |                 |
| 6470                                     | Commercial Transportation           | \$ 1,000        | \$ 1,000        | \$ 1,850        |
|  | Airfare & car rental for conference |                 |                 |                 |
| <b>Vehicles &amp; Equipment subtotal</b> |                                     | <b>\$ 3,100</b> | <b>\$ 4,300</b> | <b>\$ 1,950</b> |

| <b>Communication/IT</b>           |                                     |                   |                   |                   |
|-----------------------------------|-------------------------------------|-------------------|-------------------|-------------------|
| 6300                              | Communications                      | \$ 600            | \$ 600            | \$ -              |
|                                   | Cell phone w/data stipend @\$50/mo. |                   |                   |                   |
| 6320                              | Dispatch Contract/Expenses          | \$ 293,362        | \$ 294,463        | \$ 302,148        |
|                                   | 5% increase in Dispatch cost        |                   |                   |                   |
| <b>Communications/IT subtotal</b> |                                     | <b>\$ 293,962</b> | <b>\$ 295,063</b> | <b>\$ 302,148</b> |

| <b>Meetings, Travel &amp; Training</b>          |  |                 |                 |                 |
|---|--|-----------------|-----------------|-----------------|
| 6470  | Meals                                    | \$ 750          | \$ 750          | \$ 750          |
|   | Per Diem for seminars & conferences      |                 |                 |                 |
| 6470  | Lodging                                  | \$ 2,250        | \$ 2,250        | \$ 4,000        |
|   | Hotel expenses for seminar & conferences |                 |                 |                 |
| 6410  | Training & Conferences                   | \$ 2,800        | \$ 2,800        | \$ 2,800        |
| <b>Meetings, Travel &amp; Training subtotal</b> |  | <b>\$ 5,800</b> | <b>\$ 5,800</b> | <b>\$ 7,550</b> |

## Assistant Chief / OPS Section 201

|                                     |  | 2018              | 2019              | 2020              |
|-------------------------------------|--|-------------------|-------------------|-------------------|
| Acct. No.                           | Description  | Budget            | Budget            | Budget            |
| <b>Managerial Expenses</b>          |  |                   |                   |                   |
| 7060                                | <b>Outside Professional Services</b>   | \$ -              | \$ -              | \$ 20,000         |
|                                     | Biddable Plans for Station 4 & 5   |                   |                   |                   |
| 7120                                | <b>Office Supplies</b>   | \$ 500            | \$ 5,000          | \$ -              |
|                                     | Safety supplies; ear protection, sunscreen, insect repellent, warning signs. |                   |                   |                   |
| 7170                                | <b>Dues/Fees/Subscriptions</b>   | \$ 2,160          | \$ 3,175          | \$ 3,375          |
|                                     | \$ 260 IAFC  |                   |                   |                   |
|                                     | \$ 200 Ponderosa Fire Advisory Council                                       |                   |                   |                   |
|                                     | \$ 375 Chief Officer Designee (renews every 3 years, budget 17/18 )          |                   |                   |                   |
|                                     | \$ 1,040 ICMA, NFPA and IFE  |                   |                   |                   |
|                                     | \$ 1,500 Civic Group Membership  |                   |                   |                   |
| <b>Managerial Expenses subtotal</b> |  | <b>\$ 3,460</b>   | <b>\$ 8,975</b>   | <b>\$ 23,375</b>  |
| <b>Other Expense</b>                |  |                   |                   |                   |
| 6440                                | <b>Books, Publications, Etc.</b>   | \$ -              | \$ -              | \$ 500            |
| 7160                                | <b>Personal Protective Equipment</b>   | \$ -              | \$ -              | \$ 9,750          |
|                                     | UV Protective Clothing   |                   |                   |                   |
| <b>Other Expense subtotal</b>       |  | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 10,250</b>  |
| <b>Total Expenditure Budget</b>     |  | <b>\$ 487,163</b> | <b>\$ 531,462</b> | <b>\$ 567,881</b> |

Operating Budget Detail

**Operations:**

This budget covers the operational personnel needed to complete SFD's mission to serve the residents and visitors of the District.

**Goals, Objectives and Measures**

Goal: Maintain a continued emergency response capability to address an all hazards response program.

Objective: Maintain an incident response time for emergency events of eight minutes or less 80% of the time to all areas of the District.

Measure:

|  | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|--|-------------------|---------------------|---------------------|---------------------|
| % of Incidents for Which Response Time was Eight Minutes or Less | 80.0%             | 80.0%               | 80%                 | 80%                 |
| Average Response Time to "emergent" incidents (minutes)          | 6:30              | 6:30                | 6:30                | 6:30                |

Workload indicators:

|                            | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|----------------------------|-------------------|---------------------|---------------------|---------------------|
| Total Emergency Responses  | 3479              | 3600                | 3600                | 3600                |
| EMS Incidents              | 1971              | 2000                | 2000                | 2000                |
| EMS Transports             | 647               | 680                 | 680                 | 680                 |
| Fire Incidents             | 328               | 340                 | 340                 | 340                 |
| Special Duty Incidents     | 509               | 550                 | 550                 | 550                 |
| Technical Rescue Incidents | 24                | 30                  | 30                  | 30                  |

**Operations Wages & Benefits Section 202**

|                             |  |  |  | <b>2018</b>         | <b>2019</b>         | <b>2020</b>          |
|-----------------------------|--|--|--|---------------------|---------------------|----------------------|
|                             |  |  |  | <b>Budget</b>       | <b>Budget</b>       | <b>Budget</b>        |
| Salaries & Wages            |  |  |  | \$ 5,717,733        | \$ 6,170,733        | \$ 6,282,474         |
| Taxes & Benefits            |  |  |  | \$ 2,695,928        | \$ 3,556,810        | \$ 3,830,761         |
| <b>Subtotal</b>             |  |  |  | <b>\$ 8,413,661</b> | <b>\$ 9,727,543</b> | <b>\$ 10,113,235</b> |
| Buildings & Land            |  |  |  | \$ 15,500           | \$ 15,500           | \$ -                 |
| Vehicles & Equipment        |  |  |  | \$ -                | \$ -                | \$ -                 |
| Communications/IT           |  |  |  | \$ 1,800            | \$ 1,800            | \$ -                 |
| Meetings, Travel & Training |  |  |  | \$ -                | \$ -                | \$ -                 |
| Managerial Expenses         |  |  |  | \$ 60,600           | \$ 66,100           | \$ 58,400            |
| Other Expense               |  |  |  | \$ -                | \$ -                | \$ -                 |
| <b>Subtotal</b>             |  |  |  | <b>\$ 77,900</b>    | <b>\$ 83,400</b>    | <b>\$ 58,400</b>     |
| <b>Total Operating</b>      |  |  |  | <b>\$ 8,491,561</b> | <b>\$ 9,810,943</b> | <b>\$ 10,171,635</b> |

**Operations Wages & Benefits Section 202**

| <b>Acct No.</b>                   | <b>Description</b>                      | <b>2018</b>     | <b>2019</b>     | <b>2020</b>   |
|-----------------------------------|---|-----------------|-----------------|---------------|
|                                   |   | <b>Budget</b>   | <b>Budget</b>   | <b>Budget</b> |
| <b>Communications/IT</b>          |   |                 |                 |               |
| <b>6300</b>                       | <b>Communications</b>                   | \$ 1,800        | \$ 1,800        | \$ -          |
|                                   | Data phone stipend (3 BC's @\$50/month) |                 |                 |               |
| <b>Communications/IT subtotal</b> |   | <b>\$ 1,800</b> | <b>\$ 1,800</b> | <b>\$ -</b>   |

| <b>Managerial</b>          |  |                  |                  |                  |
|----------------------------|--|------------------|------------------|------------------|
| <b>7150</b>                | <b>Uniforms</b>                                    | \$ 23,100        | \$ 23,100        | \$ 21,900        |
|                            | Uniform incidentals - taxable                      |                  |                  |                  |
| <b>7150</b>                | <b>Uniforms</b>                                    | \$ 37,500        | \$ 43,000        | \$ 36,500        |
|                            | Reimbursed uniform allowance - non-taxable portion |                  |                  |                  |
| <b>Managerial subtotal</b> |  | <b>\$ 60,600</b> | <b>\$ 66,100</b> | <b>\$ 58,400</b> |

|                                 |  |                     |                     |                      |
|---------------------------------|--|---------------------|---------------------|----------------------|
| <b>Total Expenditure Budget</b> |  | <b>\$ 8,476,061</b> | <b>\$ 9,795,443</b> | <b>\$ 10,171,635</b> |
|---------------------------------|--|---------------------|---------------------|----------------------|

Operating Budget Detail

**Emergency Medical Services (EMS):**

This budget has been updated to include wages & benefits for the Division Chief (DC) of EMS. The DC supervises the Training Officer, is responsible to ensure the Emergency Medical Technician (EMT) and Paramedic Certifications are maintained, that all SFD ambulances meet ADHS and other standards, manages the PAD Program, oversees EMS training and readiness overtime, and EMS supplies.

**Goals, Objectives and Measures**

Goal: Maintain highly skilled staff of medical professionals to provide pre-hospital medical care.

Objective: Ensure training and certification of EMT's and Paramedics in accordance with Dept. of Health Services Standards and beyond.

Measure:

|  | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|--|-------------------|---------------------|---------------------|---------------------|
| Percent of EMT Certifications maintained       | 100%              | 100%                | 100%                | 100%                |
| Percent of Paramedic Certifications maintained | 100%              | 100%                | 100%                | 100%                |

Goal: Provide the highest level of emergency medical services possible given budget and resource availability.

Objective:

Conduct Quality Assurance Reviews on 100% of EMS Incidents.

**Emergency Medical Services (EMS):**

**Goals, Objectives and Measures continued**

Measure:

|   | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|---|-------------------|---------------------|---------------------|---------------------|
| % of Incidents for Which a Review was Completed | 100%              | 100%                | 100%                | 100%                |

Objective: Maintain compliance with Quality Assurance (QA) reviews on 90% of EMS incidents/incident reports.

Measure:

|   | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|---|-------------------|---------------------|---------------------|---------------------|
| % of Incidents for Which Standards Were Met | 90%               | 90%                 | 90%                 | 90%                 |

**EMS Section 204**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 168,221             | \$ 176,327             | \$ 177,376             |
| Taxes & Benefits       |  |  |  | \$ 101,231             | \$ 104,864             | \$ 99,669              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 269,452</b>      | <b>\$ 281,191</b>      | <b>\$ 277,046</b>      |
| Administration         |  |  |  | \$ 2,375               | \$ 2,425               | \$ 2,200               |
| Training and related   |  |  |  | \$ 53,220              | \$ 52,920              | \$ 30,000              |
| Professional Services  |  |  |  | \$ 16,761              | \$ 22,769              | \$ 1,150               |
| Utilities & Comms      |  |  |  | \$ 1,000               | \$ 1,000               | \$ -                   |
| Repairs/Maintenance    |  |  |  | \$ 7,000               | \$ 7,000               | \$ 8,500               |
| Materials & Supplies   |  |  |  | \$ 87,718              | \$ 105,019             | \$ 110,320             |
| <b>Subtotal</b>        |  |  |  | <b>\$ 168,074</b>      | <b>\$ 191,133</b>      | <b>\$ 152,170</b>      |
| <b>Total Operating</b> |  |  |  | <b>\$ 437,526</b>      | <b>\$ 472,324</b>      | <b>\$ 429,216</b>      |

**EMS Section 204**

|                                | 2019                           | 2020     |  | 2018            | 2019            | 2020            |
|--------------------------------|--------------------------------|----------|--|-----------------|-----------------|-----------------|
| Acct No.                       | Description                    |          |  | Budget          | Budget          | Budget          |
| <b>ADMINISTRATION</b>          |                                |          |  |                 |                 |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b> |          |  | \$ 450          | \$ 450          | \$ 450          |
|                                |                                | \$ 50    | NAEMS  |                 |                 |                 |
|                                |                                | \$ 100   | EMS Co-op  |                 |                 |                 |
|                                |                                | \$ 300   | AZ Ambulance Association                                 |                 |                 |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b> |          |  | \$ 175          | \$ 175          | \$ -            |
| 7090                           | <b>Registration Fee</b>        |          |  | \$ 1,750        | \$ 1,800        | \$ 1,750        |
|                                | \$ 1,750                       | \$ 1,750 | ADHS Ambulance Registration fees (7 @ \$250)             |                 |                 |                 |
|                                |                                | \$ -     | CON Renews every 3 years \$50; next renewal is June 2021 |                 |                 |                 |
| <b>Administration subtotal</b> |                                |          |  | <b>\$ 2,375</b> | <b>\$ 2,425</b> | <b>\$ 2,200</b> |

**EMS Section 204**

|  | 2019                                | 2020     |   | 2018             | 2019             | 2020             |
|--|-------------------------------------|----------|---|------------------|------------------|------------------|
| Acct. No.                              | Description                         |          |   | Budget           | Budget           | Budget           |
| <b>TRAINING &amp; RELATED</b>          |                                     |          |   |                  |                  |                  |
| 6470                                   | <b>Vehicle Other</b>                |          |   | \$ 150           | \$ 150           | \$ 150           |
| 6470                                   | <b>Commercial Transportation</b>    |          |   | \$ -             | \$ -             | \$ -             |
| 6470                                   | <b>Meals</b>                        |          |   | \$ 1,150         | \$ 1,250         | \$ 1,250         |
|  | Per diem for conferences & training |          |   |                  |                  |                  |
| 6470                                   | <b>Lodging</b>                      |          |   | \$ 4,000         | \$ 3,600         | \$ 3,600         |
|  | Hotels for conferences & training   |          |   |                  |                  |                  |
| 6410                                   | <b>Training</b>                     |          |   | \$ 47,920        | \$ 47,920        | \$ 25,000        |
|  |                                     | \$ 6,600 | ALS re-cert 12 CEPs @ \$550/person                      |                  |                  |                  |
|  |                                     | \$ 4,800 | ESO Training Module                                     |                  |                  |                  |
|  |                                     | \$ 8,400 | New Medic Training (1 students) Goal: Maintain 54 CEPs  |                  |                  |                  |
|  |                                     | \$ 400   | NAEMS conference registration for 8 people              |                  |                  |                  |
|  |                                     | \$ 4,800 | Regional EMS Conferences for 8 people                   |                  |                  |                  |
|  |                                     | \$ -     | CLIA Laboratory Recert (\$150 every two years due 9/20) |                  |                  |                  |
| <b>Training &amp; Related subtotal</b> |                                     |          |   | <b>\$ 53,220</b> | <b>\$ 52,920</b> | <b>\$ 30,000</b> |

|                              |   |  |  |          |          |          |
|------------------------------|---|--|--|----------|----------|----------|
| <b>PROFESSIONAL SERVICES</b> |   |  |  |          |          |          |
| 8030                         | <b>Misc Expense</b>   |  |  | \$ 1,150 | \$ 1,150 | \$ 1,150 |
|                              | Infectious Disease Control Services (continuing education and materials for EMS DC) |  |  |          |          |          |

## EMS Section 204

|  | 2019                         | 2020 |  | 2018             | 2019             | 2020            |
|--|------------------------------|------|--|------------------|------------------|-----------------|
| Acct. No.                              | Description                  |      |  | Budget           | Budget           | Budget          |
| <b>PROFESSIONAL SERVICES continued</b> |                              |      |  |                  |                  |                 |
| 6310                                   | Computer Equipment & Support |      |  | \$ 13,593        | \$ 19,600        | \$ -            |
| <b>Professional Services subtotal</b>  |                              |      |  | <b>\$ 16,761</b> | <b>\$ 22,769</b> | <b>\$ 1,150</b> |

| <b>UTILITIES AND COMMUNICATIONS</b>          |           |  |  |                 |                 |             |
|--|-----------|--|--|-----------------|-----------------|-------------|
| 6010   | Utilities |  |  | \$ 1,000        | \$ 1,000        | \$ -        |
| <b>Utilities and Communications subtotal</b> |           |  |  | <b>\$ 1,000</b> | <b>\$ 1,000</b> | <b>\$ -</b> |

| <b>REPAIRS &amp; MAINTENANCE</b>          |   |  |  |                 |                 |                 |
|---|---|--|--|-----------------|-----------------|-----------------|
| 6160                                      | EMS Equipment Maintenance                                 |  |  | \$ 5,000        | \$ 5,000        | \$ 5,000        |
|   | Zoll cardiac monitor annual PM, Update, inspection        |  |  |                 |                 |                 |
| 6200                                      | Equip. R&M Services                                       |  |  | \$ 2,000        | \$ 2,000        | \$ 3,500        |
|   | Tablets, Bio-medical equipment repair, & Gurney Batteries |  |  |                 |                 |                 |
| <b>Repairs &amp; Maintenance subtotal</b> |   |  |  | <b>\$ 7,000</b> | <b>\$ 7,000</b> | <b>\$ 8,500</b> |

| <b>MATERIALS &amp; SUPPLIES</b> |  |  |  |          |          |           |
|---------------------------------|--|--|--|----------|----------|-----------|
| 6440                            | Books, Publications, etc.  |  |  | \$ -     | \$ -     | \$ -      |
|                                 | PDR updates for career vehicles, Paramedic refresher books EMS library |  |  |          |          |           |
| 6420                            | Training Supplies  |  |  | \$ 5,000 | \$ 7,500 | \$ 18,000 |
|                                 | CPR books, CPR cards, CPR supplies for AHA, CTC                        |  |  |          |          |           |
| 6310                            | Computer Equipment & Support   |  |  | \$ -     | \$ -     | \$ -      |
|                                 |  |  |  |          |          |           |

## EMS Section 204

|   | 2019   | 2020  |  | 2018              | 2019              | 2020              |
|---|--|---|--|-------------------|-------------------|-------------------|
| Acct. No.                                 | Description  |   |  | Budget            | Budget            | Budget            |
| <b>MATERIALS &amp; SUPPLIES continued</b> |  |   |  |                   |                   |                   |
| <b>6180</b>                               | <b>Ambulance Supplies</b>  |   |  | \$ 61,000         | \$ 67,000         | \$ 67,000         |
|   | Disposable EMS supplies, includes a medical expendables monthly charge at VVMC & SEC. Drug box restocking<br>VVMC (15 @ \$580) and FMC (3 @ 580) |   |  |                   |                   |                   |
| <b>6430</b>                               | <b>Public Access Defibrillator (PAD) Program</b>   |   |  | \$ 2,700          | \$ 18,700         | \$ 4,200          |
| <b>7140</b>                               | <b>Printing &amp; Reproduction</b>   |   |  | \$ -              | \$ -              | \$ -              |
| <b>6190</b>                               | <b>Small Tools &amp; Equipment</b>   |   |  | \$ 17,000         | \$ 9,800          | \$ 19,100         |
|   | \$ 500   | Stethoscopes, O2 Bottles, Vaccusplint supplies  |  |                   |                   |                   |
|   | \$ 2,000   | EKG cables  |  |                   |                   |                   |
|   | \$ 2,000   | Suction units (4)   |  |                   |                   |                   |
|   | \$ 1,200   | Vacu -Splints   |  |                   |                   |                   |
|   | \$ 13,400  | Scheduled biomedical equipment replacements, purchase of Handtevy ped response system |  |                   |                   |                   |
| <b>Materials &amp; Supplies subtotal</b>  |  |   |  | <b>\$ 87,718</b>  | <b>\$ 105,019</b> | <b>\$ 110,320</b> |
| <b>Total Expenditure Budget</b>           |  |   |  | <b>\$ 437,526</b> | <b>\$ 472,324</b> | <b>\$ 429,216</b> |

Operating Budget Detail

**Training Officer:**

Included in this budget is the Training Officer position, who is responsible to facilitate firefighter training related to suppression activities and facilitates professional development program management, as related to fire personnel.

**Goals, Objectives and Measures**

Goal: Maintain certification and readiness of all operational personnel.

Objective: Comply with OSHA/ADOSH, and internal mandated training requirements.

| Measure:   | FY 2017<br>Actual | FY 2018<br>Estimate | FY 2019<br>Estimate | FY 2020<br>Estimate |
|--|-------------------|---------------------|---------------------|---------------------|
| % of Successfully Completed ISO, OHSA, State and Federal Mandated Training | 100%              | 100%                | 100%                | 100%                |

**Training Officer Section 203**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 143,710             | \$ 145,621             | \$ 174,546             |
| Taxes & Benefits       |  |  |  | \$ 76,411              | \$ 73,500              | \$ 81,366              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 220,121</b>      | <b>\$ 219,121</b>      | <b>\$ 255,912</b>      |
| Administration         |  |  |  | \$ 33,285              | \$ 41,085              | \$ 53,714              |
| Training and related   |  |  |  | \$ 55,820              | \$ 67,122              | \$ 48,744              |
| Repairs/Maintenance    |  |  |  | \$ 100                 | \$ 100                 | \$ 100                 |
| Materials & Supplies   |  |  |  | \$ 4,100               | \$ 4,100               | \$ 3,100               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 93,305</b>       | <b>\$ 112,407</b>      | <b>\$ 105,658</b>      |
| <b>Total Operating</b> |  |  |  | <b>\$ 313,426</b>      | <b>\$ 331,528</b>      | <b>\$ 361,570</b>      |

**Training Officer Section 203**

|                               | 2019   | 2020     |                                     | 2018             | 2019             | 2020             |
|-------------------------------|--|----------|-------------------------------------|------------------|------------------|------------------|
| Acct. No.                     | Description  |          |                                     | Budget           | Budget           | Budget           |
| <b>ADMINISTRATION</b>         |  |          |                                     |                  |                  |                  |
| <b>7170</b>                   | <b>Dues/Fees/Subscriptions</b>   |          |                                     | \$ 3,085         | \$ 885           | \$ 3,514         |
|                               |  | \$ 3,129 | Verde Valley Fire Training Facility |                  |                  |                  |
|                               |  | \$ 385   | Fire Dept. Safety & Health Officer  |                  |                  |                  |
| <b>7170</b>                   | <b>Dues/Fees/Subscriptions</b>   |          |                                     | \$ 200           | \$ 200           | \$ 200           |
|                               | Fire Rescue and Fire Engineering   |          |                                     |                  |                  |                  |
| <b>5170</b>                   | <b>Tuition Reimbursement</b>   |          |                                     | \$ 30,000        | \$ 40,000        | \$ 50,000        |
|                               | Post secondary education requests for job related education; Admin Staff \$10K |          |                                     |                  |                  |                  |
|                               | <b>Administration subtotal</b>   |          |                                     | <b>\$ 33,285</b> | <b>\$ 41,085</b> | <b>\$ 53,714</b> |
| <b>TRAINING &amp; RELATED</b> |  |          |                                     |                  |                  |                  |
| <b>6470</b>                   | <b>Vehicle Other</b>   |          |                                     | \$ 250           | \$ 250           | \$ -             |
|                               |  |          |                                     |                  |                  |                  |

## Training Officer Section 203

| Acct. No.                               | 2019   | 2020   |  | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget |
|---|--|--------|--|----------------|----------------|----------------|
| <b>TRAINING &amp; RELATED continued</b> |  |        |  |                |                |                |
| <b>6110</b>                             | <b>Vehicles Maintenance</b>                          |        |  | \$ 1,500       | \$ 1,500       | \$ 1,500       |
|   | Towing of cars used in trainings (4 cars X 3 shifts) |        |  |                |                |                |
| <b>6470</b>                             | <b>Commercial Transportation</b>                     |        |  | \$ 800         | \$ 800         | \$ 800         |
|   | \$ -   |        | FDIC (Training Officer + 1)  |                |                |                |
|   | \$ -   |        | Firehouse Software World (Training Officer)                          |                |                |                |
|   | \$ 800   |        | Firehouse Software WAVE/FHET (Austin, TX) \$400 X 2                  |                |                |                |
| <b>6470</b>                             | <b>Meals</b>   |        |  | \$ 4,639       | \$ 4,639       | \$ 4,799       |
|   | \$ 960   |        | NFA meal ticket (2)  |                |                |                |
|   | \$ 75  |        | Wildfire Academy - per diem for dinners                              |                |                |                |
|   | \$ 410   |        | Battalion Chief Academy (1 Capt. X 10 days @ \$41)                   |                |                |                |
|   | \$ 820   |        | Arizona Fire School (4 members)                                      |                |                |                |
|   | \$ 320   |        | Firehouse Software WAVE/FHET (Austin, TX) \$80 x 4                   |                |                |                |
|   | \$ 328   |        | Blue Card (4 people 2 days @ \$41)                                   |                |                |                |
|   | \$ 369   |        | Fire Dept. Safety & Health (3 people 3 days @ \$41)                  |                |                |                |
|   | \$ 246   |        | Fire & EMS Leadership Conference (2 x 3 days)                        |                |                |                |
|   | \$ 1,025   |        | Seminars for Officers, Engineers, and Fire Fighters (25 days @ \$41) |                |                |                |
|   | \$ 246   |        | Extrication class (1 classes X 2 members 3 days @ \$41)              |                |                |                |
| <b>6470</b>                             | <b>Lodging</b>                                       |        |  | \$ 3,910       | \$ 3,910       | \$ 4,435       |
|   |  |        | FDIC (Training officer + 1 - 5 nights @ \$400)                       |                |                |                |
|   | \$ 450   | \$ 450 | BC Training (6 nights)   |                |                |                |
|   | \$ 960   | \$ 960 | Mesa - AZ State Fire School (2 rooms for 4 nights @120/night)        |                |                |                |
|   | \$ 375   | \$ 900 | Firehouse Software WAVE/FHET (6 nights @ \$150 - 2 share room)       |                |                |                |
|   | \$ 700   | \$ 700 | Blue Card (2 nights @ \$175 - 2 share room)                          |                |                |                |

**Training Officer Section 203**

|   | 2019  | 2020      |   | 2018             | 2019             | 2020             |
|---|---|-----------|---|------------------|------------------|------------------|
| Acct. No.                                 | Description   |           |   | Budget           | Budget           | Budget           |
| <b>TRAINING &amp; RELATED continued</b>   |   |           |   |                  |                  |                  |
|   | <b>Lodging continued</b>  |           |   |                  |                  |                  |
|   | \$ 575  | \$ 575    | Fire & EMS Leadership Conference (4 nights X \$175 - 2 share room)                  |                  |                  |                  |
|   | \$ 550  | \$ 550    | Seminars for Officers, Eng. & FF (5 nights @ \$110)                                 |                  |                  |                  |
|   | \$ 300  | \$ 300    | Fire Dept. Safety & Health (1 room X 2 for 2 nights @ \$150 - 3rd person has place) |                  |                  |                  |
| <b>6410</b>                               | <b>Training</b>   |           |   | \$ 32,885        | \$ 44,185        | \$ 37,210        |
|   | \$ 8,490  | \$ 10,490 | Kaplan Fire & EMS Training to NFPA, ISO & OSHA Standards                            |                  |                  |                  |
|   | \$ 9,600  | \$ 8,790  | Blue Card (56 members @\$90 = \$5,040 & 3 instructors @ \$1,250 = \$3,750)          |                  |                  |                  |
|   | \$ -  | \$ 1,250  | Blue Card for FF expected to test for Officer position 10 @ \$125                   |                  |                  |                  |
|   | \$ -  | \$ 300    | FDSOA For 3 BC's, TO & DC Ops (7 @ \$85) recert every 5 years - budget in FY 2020   |                  |                  |                  |
|   | \$ -  | \$ 1,500  | Instructor 1 & 2  |                  |                  |                  |
|   | \$ -  | \$ 2,970  | Live Fire Training  |                  |                  |                  |
|   | \$ -  | \$ -      | FDIC (Training officer + 1)   |                  |                  |                  |
|   | \$ 1,500  | \$ 1,500  | Wildfire Academy  |                  |                  |                  |
|   | \$ 475  | \$ 475    | BC Academy Training (1)   |                  |                  |                  |
|   | \$ 700  | \$ 700    | AZ State Fire School (4 X \$175)  |                  |                  |                  |
|   | \$ 1,790  | \$ 2,000  | Firehouse Software WAVE/FHET \$1000 X 2   |                  |                  |                  |
|   | \$ 750  | \$ 750    | Fire & EMS Leadership Conference (2)  |                  |                  |                  |
|   | \$ 3,800  | \$ 3,800  | Seminars - Officers, Eng,& FF (8 @ \$100; 4 @ \$250; 4 @ \$500)                     |                  |                  |                  |
|   | \$ 1,200  | \$ 1,485  | Fire Dept. Safety & Health (3 @ \$495)  |                  |                  |                  |
|   |   | \$ 1,200  | Facilities CE   |                  |                  |                  |
|   | \$ 3,000  | \$ -      | In House Training Guest Speakers (Train the Trainer)                                |                  |                  |                  |
| <b>6410</b>                               | <b>Training</b>   |           |   | \$ 7,800         | \$ 7,800         | \$ -             |
|   | Training opportunities that develop during the fiscal year, moved to overtime for train the trainer |           |   |                  |                  |                  |
| <b>Training &amp; Related subtotal</b>    |   |           |   | <b>\$ 55,820</b> | <b>\$ 67,122</b> | <b>\$ 48,744</b> |
| <b>REPAIRS &amp; MAINTENANCE</b>          |   |           |   |                  |                  |                  |
| <b>6200</b>                               | <b>Equip. R&amp;M Services</b>  |           |   | \$ 100           | \$ 100           | \$ 100           |
|   | Repair/maintenance Smoke Machine  |           |   |                  |                  |                  |
| <b>Repairs &amp; Maintenance subtotal</b> |   |           |   | <b>\$ 100</b>    | <b>\$ 100</b>    | <b>\$ 100</b>    |

**Training Officer Section 203**

| <b>Acct. No.</b>                | <b>Description</b>  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|---------------------------------|---|------------------------|------------------------|------------------------|
| <b>MATERIALS &amp; SUPPLIES</b> |   |                        |                        |                        |
| <b>6440</b>                     | <b>Books, Publications, etc.</b>  | \$ 1,500               | \$ 1,500               | \$ 1,500               |
|                                 | Updated books & CD's on Fire for library (\$750) Books for promotional testing; academy (\$750) |                        |                        |                        |
| <b>6420</b>                     | <b>Training Supplies</b>  | \$ 1,600               | \$ 1,600               | \$ 1,600               |
|                                 | Smoke juice, plywood, 2X4's, water, working lunch for instructors                               |                        |                        |                        |
| <b>7120</b>                     | <b>Office Supplies</b>  | \$ 1,000               | \$ 1,000               | \$ -                   |
|                                 |   |                        |                        |                        |
|                                 | <b>Materials &amp; Supplies subtotal</b>  | <b>\$ 4,100</b>        | <b>\$ 4,100</b>        | <b>\$ 3,100</b>        |
| <b>Total Expenditure Budget</b> |   | <b>\$ 313,426</b>      | <b>\$ 331,528</b>      | <b>\$ 361,570</b>      |

Operating Budget Detail**CISM:**

SFD's Critical Incident Stress Management (CISM) Program is a team of operational and non-operational members as well as a volunteer mental health professional organized to conduct stress debriefings/defusing for SFD members who require such interventions following exposures to tragic or emotional events/incidents. This category also includes SFD's subscription to the Arizona Crisis Team (ACT), a volunteer group in the region that responds to our requests to sit with families who are grieving or emotionally traumatized enabling SFD units to go back into service without the guilt of leaving these customers without some form of comfort and/or social services.

**CISM Section 206**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 1,050               | \$ 1,050               | \$ 1,048               |
| Taxes & Benefits       |  |  |  | \$ 457                 | \$ 469                 | \$ 480                 |
| <b>Subtotal</b>        |  |  |  | <b>\$ 1,507</b>        | <b>\$ 1,519</b>        | <b>\$ 1,528</b>        |
| Administration         |  |  |  | \$ 6,700               | \$ 6,700               | \$ 7,150               |
| Training and related   |  |  |  | \$ 2,290               | \$ 2,290               | \$ 4,411               |
| Repairs & Maintenance  |  |  |  |                        |                        |                        |
| Materials & Supplies   |  |  |  |                        |                        |                        |
| <b>Subtotal</b>        |  |  |  | <b>\$ 8,990</b>        | <b>\$ 8,990</b>        | <b>\$ 11,561</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 10,497</b>       | <b>\$ 10,509</b>       | <b>\$ 13,089</b>       |

**CISM Section 206**

| Acct. No.                      | Description   | 2018<br>Budget  | 2019<br>Budget  | 2020<br>Budget  |
|--------------------------------|---|-----------------|-----------------|-----------------|
| <b>ADMINISTRATION</b>          |   |                 |                 |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b>  | \$ 6,700        | \$ 6,700        | \$ 6,700        |
|                                | Covers the ACT fees. We do not have to pay for a team membership for CISM and as individuals take classes; membership is typically tied to the cost of the class or conference. |                 |                 |                 |
| 7150                           | <b>Uniforms</b>   | \$ -            | \$ -            | \$ 450          |
|                                | Purchase identifiers and polo shirts specific for peer support members  |                 |                 |                 |
| <b>Administration subtotal</b> |   | <b>\$ 6,700</b> | <b>\$ 6,700</b> | <b>\$ 7,150</b> |

|                               |   |        |        |        |
|-------------------------------|---|--------|--------|--------|
| <b>TRAINING &amp; RELATED</b> |   |        |        |        |
| 6470                          | <b>Vehicle Other</b>  | \$ 210 | \$ 210 | \$ 210 |
|                               | Reimbursed drive miles for members in POV's traveling to PHX or San Diego for training. Savings can be realized with car pooling and district vehicles.   |        |        |        |
| 6470                          | <b>Commercial Transportation</b>  |        |        |        |
|                               | Provides airfare for one to two members as needed. It is recommended team members have a core group of classes and in order to accomplish this goal we cannot always get the required classes in Phx or San Diego |        |        |        |
| 6470                          | <b>Meals</b>  | \$ 180 | \$ 180 | \$ 385 |
|                               | Per Diem for CISM team members at seminars & conferences  |        |        |        |
| 6470                          | <b>Lodging</b>  | \$ 400 | \$ 400 | \$ 816 |
|                               |   |        |        |        |

**CISM Section 206**

| Acct. No.                               | Description                                 | 2018<br>Budget   | 2019<br>Budget   | 2020<br>Budget   |
|---|---|------------------|------------------|------------------|
| <b>TRAINING &amp; RELATED continued</b> |   |                  |                  |                  |
| 6410                                    | <b>Training</b>                             | \$ 1,500         | \$ 1,500         | \$ 3,000         |
|   | 4 - two day conferences includes membership |                  |                  |                  |
| <b>Training &amp; Related subtotal</b>  |   | <b>\$ 2,290</b>  | <b>\$ 2,290</b>  | <b>\$ 4,411</b>  |
| <b>Total Expenditure Budget</b>         |   | <b>\$ 10,497</b> | <b>\$ 10,509</b> | <b>\$ 13,089</b> |

Operating Budget Detail**Logistics:**

Includes budgets for the procurement, repair, and maintenance of firefighter tools, equipment, supplies, personal protective ensembles, and annual ladder testing.

**Logistics Section 205**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 4,890               | \$ 4,890               | \$ 4,880               |
| Taxes & Benefits       |  |  |  | \$ 4,146               | \$ 4,133               | \$ 2,234               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 9,036</b>        | <b>\$ 9,023</b>        | <b>\$ 7,114</b>        |
| Repairs/Maintenance    |  |  |  | \$ 7,400               | \$ 7,400               | \$ 8,100               |
| Materials & Supplies   |  |  |  | \$ 84,950              | \$ 84,950              | \$ 88,500              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 92,350</b>       | <b>\$ 92,350</b>       | <b>\$ 96,600</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 101,386</b>      | <b>\$ 101,373</b>      | <b>\$ 103,714</b>      |

## Logistics Section 205

| Acct. No.                                 | 2019  | 2020     | Description   | 2018<br>Budget  | 2019<br>Budget  | 2020<br>Budget  |
|---|---|----------|---|-----------------|-----------------|-----------------|
| <b>REPAIRS &amp; MAINTENANCE</b>          |   |          |   |                 |                 |                 |
| 6150                                      |   |          | <b>Fire Equipment Maintenance</b>                               | \$ 2,500        | \$ 2,500        | \$ 2,500        |
|   | Annual testing of ground ladders and T-511  |          |   |                 |                 |                 |
| 6200                                      |   |          | <b>Equip. R&amp;M Services</b>                                  | \$ 800          | \$ 800          | \$ 1,500        |
|   | Professional turnout cleaning and repair; continue to have increase in number of turnout ensembles issued and thus maintaining them will increase repair costs.   |          |   |                 |                 |                 |
| 6150                                      |   |          | <b>Fire Equipment Maintenance</b>                               | \$ 4,100        | \$ 4,100        | \$ 4,100        |
|   | \$ 635  | \$ 635   | Posi-Check Calibration  |                 |                 |                 |
|   | \$ 835  | \$ 835   | OHD Mask Fit Tester Calibration                                 |                 |                 |                 |
|   | \$ 2,000  | \$ 2,000 | Air Compressor Testing/Service (Mako \$1,000; Stallion \$1,000) |                 |                 |                 |
|   | \$ 630  | \$ 630   | Air Sampling Media for quarterly testing                        |                 |                 |                 |
| <b>Repairs &amp; Maintenance subtotal</b> |   |          |   | <b>\$ 7,400</b> | <b>\$ 7,400</b> | <b>\$ 8,100</b> |
| <b>MATERIALS AND SUPPLIES</b>             |   |          |   |                 |                 |                 |
| 6200                                      |   |          | <b>Equipment R&amp;M Supplies</b>                               | \$ 1,500        | \$ 1,500        | \$ 1,500        |
|   | Supplies for in-house repairs to equipment; ventilators, portable pumps, tools, helmets, air monitoring; flashlights & parts; Hurst hoses & parts; nozzle repair parts; hose coupling supplies, repair parts for hose coupling machines |          |   |                 |                 |                 |
| 6150                                      |   |          | <b>Fire Equipment Maintenance</b>                               | \$ 6,500        | \$ 6,500        | \$ -            |
|   | Replace damaged hose or hose removed from service will be purchased from Capital for Year 3 of 3<br>2020/2021 FY this category will be increased back to \$6500 as maintenance funding  |          |   |                 |                 |                 |
| 6150                                      |   |          | <b>Fire Equipment Maintenance</b>                               | \$ 3,000        | \$ 3,000        | \$ 2,000        |
|   | Class A&B suppression foam; Bio Solv; Plug & Dike, Dike Roll; misc. absorbents; sand, plastic, lumber, & other contingents for shoring, diking & salvage<br>Reduction in SCBA R&M   |          |   |                 |                 |                 |

## Logistics Section 205

| Acct. No.                                | 2019   | 2020      | Description   | 2018<br>Budget    | 2019<br>Budget    | 2020<br>Budget    |
|--|--|-----------|---|-------------------|-------------------|-------------------|
| <b>MATERIALS AND SUPPLIES continued</b>  |  |           |   |                   |                   |                   |
| <b>6220</b>                              | <b>Operational Supplies</b>  |           |   | \$ 8,000          | \$ 8,000          | \$ 8,500          |
|  | Fireline tape; batteries for SCBA's etc.; flares; oil (2 cycle); helmet fronts; safety tag system; repair & bottle hydro tags; MSDS system; sensors for air monitors; residential CO monitors; chainsaw blades; small tool cutting blades; hacksaw blades; spray paint; striping paint; reflective ID tags; for equipment, spray bottles, reciprocating saw blades; fluid for Centaur extrication tools<br>Increase due to SCBA battery replacement being moved into this category<br>Gatorade, bottled water, food for large or prolonged incidents, Sunscreen, Hearing Protection & Insect Rep |           |   |                   |                   |                   |
| <b>7160</b>                              | <b>Personal Protective Equipment</b>   |           |   | \$ 45,450         | \$ 45,450         | \$ 56,000         |
|  | Turnouts-15, helmets-10, gloves-10, protective hoods-20, boots-15, helmet visors/goggles, suspenders<br>(The increase will get us the five year PPE rotation at our current staffing levels within 5 years.)<br>Supplier has agreed to pricing of turnouts to increase by 2%   |           |   |                   |                   |                   |
| <b>6150</b>                              | <b>Fire Equipment Maintenance</b>  |           |   | \$ 5,000          | \$ 5,000          | \$ 5,000          |
|  | Repair parts for broken equipment: handles, stems, gauges & straps, spare parts, compressor gauges, air truck cascade system parts, nose cups, hoses, lenses, protective covers, blackout covers, cleaning solutions and wipes, filters, high pressure hoses & valves  |           |   |                   |                   |                   |
| <b>6190</b>                              | <b>Small Tools &amp; Equipment</b>   |           |   | \$ 15,500         | \$ 15,500         | \$ 15,500         |
|  | \$ 2,000   | \$ -      | Chain Saws (2 per year for next 3 years - FY 16, 17, & 18)  |                   |                   |                   |
|  | \$ 1,800   | \$ 1,800  | PPV Fan (all over 20 years old) 1 per year over next 6 years - FY 16 - 21   |                   |                   |                   |
|  | \$ 1,700   | \$ 1,700  | K-12 Saws (over 20 years old)   |                   |                   |                   |
|  | \$ 10,000  | \$ 12,000 | Small hand tools, hose bridges, axes, hammers, pike poles, adapters, hose fittings, nozzles, hose straps, air fittings, nozzle tools, wrenches, bolt cutters, educators, aerator tubes, traffic cones, spanners, chocks, tool boxes, small power tools, truck mounted flashlights, saws-all, misc. for LDH, Storz fittings, hydrant tools |                   |                   |                   |
| <b>Materials &amp; Supplies subtotal</b> |  |           |   | <b>\$ 84,950</b>  | <b>\$ 84,950</b>  | <b>\$ 88,500</b>  |
| <b>Total Expenditure Budget</b>          |  |           |   | <b>\$ 101,386</b> | <b>\$ 101,373</b> | <b>\$ 103,714</b> |

Operating Budget Detail**Facilities:**

The facilities portion of the budget includes funding for utilities, repairs and maintenance of infrastructure, janitorial supplies, and scheduled replacement of appliances and furniture. Utilities costs include electrical, water, sewer, natural gas and propane for fire stations, mountain top sites, and any other SFD facility. Repairs and maintenance of these sites is also detailed within this section of the budget. This includes materials for projects undertaken by on duty crews and the costs associated with repairs. The replacement and repair of appliances and station furniture is also addressed within this portion of the budget.

**Facilities Section 402**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 1,136               | \$ 1,136               | \$ 1,134               |
| Taxes & Benefits       |  |  |  | \$ 493                 | \$ 508                 | \$ 519                 |
| <b>Subtotal</b>        |  |  |  | <b>\$ 1,629</b>        | <b>\$ 1,644</b>        | <b>\$ 1,653</b>        |
| Administration         |  |  |  | \$ 180                 | \$ 180                 | \$ 180                 |
| Professional Services  |  |  |  | \$ 3,000               | \$ 3,000               | \$ 3,000               |
| Utilities and Comms    |  |  |  | \$ 180,600             | \$ 180,600             | \$ 206,316             |
| Repairs/Maintenance    |  |  |  | \$ 95,600              | \$ 180,600             | \$ 127,600             |
| Materials & Supplies   |  |  |  | \$ 55,350              | \$ 66,350              | \$ 126,350             |
| <b>Subtotal</b>        |  |  |  | <b>\$ 334,730</b>      | <b>\$ 430,730</b>      | <b>\$ 463,446</b>      |
| <b>Total Operating</b> |  |  |  | <b>\$ 336,359</b>      | <b>\$ 432,374</b>      | <b>\$ 465,098</b>      |

## Facilities Section 402

| Acct. No.             | Description  | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget |
|-----------------------|--|----------------|----------------|----------------|
| <b>ADMINISTRATION</b> |  |                |                |                |
| 7170                  | Dues/Fees/Subscriptions  | \$ 180         | \$ 180         | \$ 180         |
|                       | Annual VOCA fees   |                |                |                |
|                       | Permit requirement for Station #5 (renews every 5 yrs. - May 2022) |                |                |                |
|                       | <b>Administration subtotal</b>                                     | <b>\$ 180</b>  | <b>\$ 180</b>  | <b>\$ 180</b>  |

|                              |  |                 |                 |                 |
|------------------------------|--|-----------------|-----------------|-----------------|
| <b>PROFESSIONAL SERVICES</b> |  |                 |                 |                 |
| 6210                         | Lease Expense  | \$ 3,000        | \$ 3,000        | \$ 3,000        |
|                              | St. #5 Land 20 year lease (\$3,000 until 2021 then \$3,600 - 2nd 10 yrs) |                 |                 |                 |
|                              | <b>Professional Services subtotal</b>                                    | <b>\$ 3,000</b> | <b>\$ 3,000</b> | <b>\$ 3,000</b> |

|                                     |  |                   |                   |                   |
|-------------------------------------|--|-------------------|-------------------|-------------------|
| <b>UTILITIES AND COMMUNICATIONS</b> |  |                   |                   |                   |
| 6010                                | Utilities  | \$ 180,600        | \$ 180,600        | \$ 206,316        |
|                                     | Based on Compounded Annual Growth Rate (CAGR) , detail combined into one account |                   |                   |                   |
|                                     | <b>Utilities and Communications subtotal</b>                                     | <b>\$ 180,600</b> | <b>\$ 180,600</b> | <b>\$ 206,316</b> |

|                                  |  |                  |                   |                   |
|----------------------------------|--|------------------|-------------------|-------------------|
| <b>REPAIRS &amp; MAINTENANCE</b> |  |                  |                   |                   |
| 6050                             | Building/Remote Location Repair & Maintenance  | \$ 90,000        | \$ 175,000        | \$ 122,000        |
|                                  | On going facilities maintenance schedule   |                  |                   |                   |
|                                  | Radio facilities improvement - replace/improve grounding, roofing, etc.                        |                  |                   |                   |
| 6150                             | Fire Equipment Maintenance   | \$ 5,600         | \$ 5,600          | \$ 5,600          |
|                                  | \$ 2,050 \$ 2,050 Fire extinguishers maintenance   |                  |                   |                   |
|                                  | \$ 1,700 \$ 1,700 Automatic Fire Sprinkler Systems annual inspection St 1,3,4,5,6,8 (not at 7) |                  |                   |                   |
|                                  | \$ 1,150 \$ 1,150 Automatic Fire Alarm Systems annual inspection St 1,3,4,5,6,7,8              |                  |                   |                   |
|                                  | \$ 700 \$ 700 Automatic Kitchen Fire Suppression System annual inspection St. 1                |                  |                   |                   |
|                                  | <b>Repairs &amp; Maintenance subtotal</b>  | <b>\$ 95,600</b> | <b>\$ 180,600</b> | <b>\$ 127,600</b> |

|                                 |   |           |           |           |
|---------------------------------|---|-----------|-----------|-----------|
| <b>MATERIALS &amp; SUPPLIES</b> |   |           |           |           |
| 6440                            | Books, Publications, etc.                                       | \$ -      | \$ -      | \$ -      |
|                                 | Facilities Management publications                              |           |           |           |
| 6030                            | Janitorial Services   | \$ 16,000 | \$ 16,000 | \$ 17,000 |
|                                 | St #1 Admin each week, 491 Forest Road & St #8 every other week |           |           |           |

## Facilities Section 402

| Acct. No.                                 | Description   | 2018<br>Budget    | 2019<br>Budget    | 2020<br>Budget    |
|---|---|-------------------|-------------------|-------------------|
| <b>MATERIALS &amp; SUPPLIES continued</b> |   |                   |                   |                   |
| <b>6020</b>                               | <b>Station &amp; Janitorial Supplies</b>  | \$ 18,600         | \$ 18,600         | \$ 18,600         |
|   | Paper towels, toilet paper, c-fold towels, trash bags, soaps, sprayers, scrubbers, sponges, gloves, steel wool, deodorizers, disinfectants, propane, dishes, other kitchen utensils, bleach, mops, booms, buckets, ice melt, cleaning supplies, etc.; Landscaping tools & equipment, vacuums, mops, buckets, etc. |                   |                   |                   |
| <b>6040</b>                               | <b>Building R&amp;M - Access &amp; Security</b>   | \$ 4,000          | \$ 15,000         | \$ 70,000         |
|   | Access control - locks, closers & exit devices, keys for district/station.<br>Re-Keying and keyless access points throughout the district. Added cost to align station security with DHS Access control standards for narcotics and to improve overall effectiveness.   |                   |                   |                   |
| <b>6190</b>                               | <b>Small Tools &amp; Equipment</b>  | \$ 1,250          | \$ 1,250          | \$ 5,250          |
|   | New fire extinguishers to replace damaged or outdated units. Misc. parts for fire district fire protection systems,<br>Ice Machine Station 4 FY 2020 & Station 3 FY2021   |                   |                   |                   |
| <b>6070</b>                               | <b>Station Furniture &amp; Appliances</b>   | \$ 15,500         | \$ 15,500         | \$ 15,500         |
|   | Station furniture, appliances & mattress replacement schedule (3 - 4 year rotation)   |                   |                   |                   |
|   | <b>Materials &amp; Supplies subtotal</b>  | <b>\$ 55,350</b>  | <b>\$ 66,350</b>  | <b>\$ 126,350</b> |
| <b>Total Expenditure Budget</b>           |   | <b>\$ 336,359</b> | <b>\$ 432,374</b> | <b>\$ 465,098</b> |

Operating Budget Detail

**HazMat:**

Includes budgets for training, personal protective equipment, monitoring, and equipment for hazardous materials responses.

**HazMat 207**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 4,025               | \$ 4,025               | \$ -                   |
| Taxes & Benefits       |  |  |  | \$ 1,751               | \$ 1,798               | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ 5,776</b>        | <b>\$ 5,823</b>        | <b>\$ -</b>            |
| Training and related   |  |  |  | \$ 1,000               | \$ 500                 | \$ -                   |
| Repairs/Maintenance    |  |  |  | \$ 1,000               | \$ 750                 | \$ 2,500               |
| Materials & Supplies   |  |  |  | \$ 6,200               | \$ 3,600               | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ 8,200</b>        | <b>\$ 4,850</b>        | <b>\$ 2,500</b>        |
| <b>Total Operating</b> |  |  |  | <b>\$ 13,976</b>       | <b>\$ 10,673</b>       | <b>\$ 2,500</b>        |

## HazMat 207

| Acct. No.                                 | Description                           | 2018<br>Budget  | 2019<br>Budget | 2020<br>Budget  |
|---|---------------------------------------|-----------------|----------------|-----------------|
| <b>TRAINING &amp; RELATED</b>             |                                       |                 |                |                 |
| 6470                                      | Meals                                 | \$ -            | \$ -           | \$ -            |
| 6470                                      | Meals (Lodging)                       | \$ -            | \$ -           | \$ -            |
| 6410                                      | Training                              | \$ 1,000        | \$ 500         | \$ -            |
| <b>Training &amp; Related subtotal</b>    |                                       | <b>\$ 1,000</b> | <b>\$ 500</b>  | <b>\$ -</b>     |
| <b>REPAIRS &amp; MAINTENANCE</b>          |                                       |                 |                |                 |
| 6200                                      | Equip. R&M Services                   | \$ 1,000        | \$ 750         | \$ 2,500        |
|   | Sensor Replacement & Monitor Repair   |                 |                |                 |
| <b>Repairs &amp; Maintenance subtotal</b> |                                       | <b>\$ 1,000</b> | <b>\$ 750</b>  | <b>\$ 2,500</b> |
| <b>MATERIALS AND SUPPLIES</b>             |                                       |                 |                |                 |
| 6440                                      | Books, Publications, etc.             | \$ -            | \$ -           | \$ -            |
|   | Update reference library and Software |                 |                |                 |
| 7120                                      | Office Supplies                       | \$ 900          | \$ 300         | \$ -            |

## HazMat 207

|  | 2019                          | 2020 |  | 2018             | 2019             | 2020            |
|--|-------------------------------|------|--|------------------|------------------|-----------------|
| Acct. No.                                | Description                   |      |  | Budget           | Budget           | Budget          |
| <b>MATERIALS AND SUPPLIES continued</b>  |                               |      |  |                  |                  |                 |
| 7160                                     | Personal Protective Equipment |      |  | \$ 300           | \$ 300           | \$ -            |
| 6190                                     | Equipment                     |      |  | \$ 5,000         | \$ 3,000         | \$ -            |
| <b>Materials &amp; Supplies subtotal</b> |                               |      |  | <b>\$ 6,200</b>  | <b>\$ 3,600</b>  | <b>\$ -</b>     |
| <b>Total Expenditure Budget</b>          |                               |      |  | <b>\$ 13,976</b> | <b>\$ 10,673</b> | <b>\$ 2,500</b> |

Operating Budget Detail

**Rope / Tower Rescue:** Budget includes training, updates, and equipment to maintain operations level rope rescue skills for all operational personnel and technician level training for Special Operations Team Members. This ensures personnel are properly training and equipped to handle the numerous challenging real-life rescue scenario encountered and is capable of conducting sophisticated team based rescues.

**Rope/Tower Rescue Section 208**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 43,339              | \$ 43,339              | \$ 44,550              |
| Taxes & Benefits       |  |  |  | \$ 18,744              | \$ 19,365              | \$ 20,391              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 62,083</b>       | <b>\$ 62,704</b>       | <b>\$ 64,941</b>       |
| Training and related   |  |  |  | \$ 2,544               | \$ 2,544               | \$ 2,294               |
| Repairs/Maintenance    |  |  |  | \$ 300                 | \$ 300                 | \$ 300                 |
| Materials & Supplies   |  |  |  | \$ 12,797              | \$ 11,225              | \$ 12,825              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 15,641</b>       | <b>\$ 14,069</b>       | <b>\$ 15,419</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 77,724</b>       | <b>\$ 76,773</b>       | <b>\$ 80,360</b>       |

**Rope/Tower Rescue Section 208**

|   | 2019   | 2020     |   | 2018            | 2019            | 2020            |
|---|--|----------|---|-----------------|-----------------|-----------------|
| Acct. No.                                 | Description                                    |          |   | Budget          | Budget          | Budget          |
| <b>TRAINING &amp; RELATED</b>             |  |          |   |                 |                 |                 |
| 6470                                      | Vehicle Other                                  |          |   | \$ 250          | \$ 250          | \$ -            |
| 6470                                      | Commercial Transportation                      |          |   | \$ -            | \$ -            | \$ -            |
| 6470                                      | Meals  |          |   | \$ 150          | \$ 150          | \$ 150          |
| 6470                                      | Lodging  |          |   | \$ 400          | \$ 400          | \$ 400          |
| 6410                                      | Training                                       |          |   | \$ 1,744        | \$ 1,744        | \$ 1,744        |
|   | Registration fees for training/class/education |          |   |                 |                 |                 |
|   | \$ 1,044                                       | \$ 1,044 | Technical Rope Rescue -Operational level - 18 personnel @ \$58 each |                 |                 |                 |
|   | \$ 525   | \$ 525   | Technical Rope Rescue -Technician -3 New Cert @ \$175 each          |                 |                 |                 |
|   | \$ 175   | \$ 175   | Technical Rope Tech Tuition Recert - 2 @ \$87.50 each               |                 |                 |                 |
| <b>Training &amp; Related subtotal</b>    |  |          |   | <b>\$ 2,544</b> | <b>\$ 2,544</b> | <b>\$ 2,294</b> |
| <b>REPAIRS &amp; MAINTENANCE</b>          |  |          |   |                 |                 |                 |
| 6200                                      | Equip. R&M Services                            |          |   | \$ 300          | \$ 300          | \$ 300          |
|   | R&M of equipment for rope/tower                |          |   |                 |                 |                 |
| <b>Repairs &amp; Maintenance subtotal</b> |  |          |   | <b>\$ 300</b>   | <b>\$ 300</b>   | <b>\$ 300</b>   |

## Rope/Tower Rescue Section 208

| Acct. No.                                 | Description  | 2018<br>Budget   | 2019<br>Budget   | 2020<br>Budget   |
|---|--|------------------|------------------|------------------|
| <b>MATERIALS &amp; SUPPLIES continued</b> |  |                  |                  |                  |
| <b>6180</b>                               | <b>Personal Protective Equipment</b>   | \$ 4,000         | \$ 3,500         | \$ 8,300         |
|   | 12 - TRT Rope Technicians Backcountry Packs  |                  |                  |                  |
| <b>6190</b>                               | <b>Equipment</b>   | \$ 8,797         | \$ 7,725         | \$ 4,525         |
|   | 6mm cordage, 8 mm cordage, 1/2 life safety rope, 10 mm cordage (Vortex Guying), etc. |                  |                  |                  |
|   | <b>Materials &amp; Supplies subtotal</b>   | <b>\$ 12,797</b> | <b>\$ 11,225</b> | <b>\$ 12,825</b> |
| <b>Total Expenditure Budget</b>           |  | <b>\$ 77,724</b> | <b>\$ 76,773</b> | <b>\$ 80,360</b> |

Operating Budget Detail

**Swiftwater:**

Budget includes training, updates, and equipment to maintain operations level swiftwater rescue skills for all operational personnel and technician level training for Special Operations Team Members.

**Swiftwater Section 209**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 34,050              | \$ 13,000              | \$ 32,872              |
| Taxes & Benefits       |  |  |  | \$ 14,818              | \$ 5,809               | \$ 15,046              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 48,868</b>       | <b>\$ 18,809</b>       | <b>\$ 47,918</b>       |
| Training and related   |  |  |  | \$ 10,990              | \$ 3,640               | \$ 7,725               |
| Repairs/Maintenance    |  |  |  | \$ 250                 | \$ 250                 | \$ 250                 |
| Materials & Supplies   |  |  |  | \$ 19,648              | \$ 15,678              | \$ 13,078              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 30,888</b>       | <b>\$ 19,568</b>       | <b>\$ 21,053</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 79,756</b>       | <b>\$ 38,377</b>       | <b>\$ 68,971</b>       |

## Swiftwater Section 209

| Acct. No.                                 | 2019   | 2020     |  | 2018<br>Budget   | 2019<br>Budget  | 2020<br>Budget  |
|---|--|----------|--|------------------|-----------------|-----------------|
| <b>TRAINING &amp; RELATED</b>             |  |          |  |                  |                 |                 |
| 6470                                      | <b>Vehicle Other</b>   |          |  | \$ 765           | \$ 765          | \$ 1,400        |
|   | Rental Vehicles for out of state swiftwater technician training                                  |          |  |                  |                 |                 |
| 6470                                      | <b>Meals</b>   |          |  | \$ 4,400         | \$ 400          | \$ 3,300        |
|   | Increase for per diem for out of state training (Spring 2020)                                    |          |  |                  |                 |                 |
| 6470                                      | <b>Lodging</b>   |          |  | \$ 1,800         | \$ -            | \$ 1,000        |
|   | Campsites - 3 sites X 5 days   |          |  |                  |                 |                 |
| 6410                                      | <b>Training</b>  |          |  | \$ 4,025         | \$ 2,475        | \$ 2,025        |
|   | \$ 900   | \$ 1,080 | Rescue 3 Operations Recert 1 Shift @ \$54/Person                     |                  |                 |                 |
|   | \$ 756   | \$ 504   | 2 New Members, 2 - SRT-1 New cert and 2 - SRT-A New cert @ \$126 ea. |                  |                 |                 |
|   | \$ 819   | \$ 441   | 7 Members SRT-A Recert @ \$63 ea.                                    |                  |                 |                 |
|   |  |          |  |                  |                 |                 |
| <b>Training &amp; Related subtotal</b>    |  |          |  | <b>\$ 10,990</b> | <b>\$ 3,640</b> | <b>\$ 7,725</b> |
| <b>REPAIRS &amp; MAINTENANCE</b>          |  |          |  |                  |                 |                 |
| 6200                                      | <b>Equip. R&amp;M Services</b>   |          |  | \$ 250           | \$ 250          | \$ 250          |
|   | Repair and maintenance of equipment  |          |  |                  |                 |                 |
| <b>Repairs &amp; Maintenance subtotal</b> |  |          |  | <b>\$ 250</b>    | <b>\$ 250</b>   | <b>\$ 250</b>   |
| <b>MATERIALS &amp; SUPPLIES</b>           |  |          |  |                  |                 |                 |
| 6440                                      | <b>Books, Publications, etc.</b>   |          |  | \$ 300           | \$ 300          | \$ 300          |
|   | Elevation Maps / Digital programs / Regulation Manuals will need to be purchased and maintained; |          |  |                  |                 |                 |
| 6220                                      | <b>Operational Supplies</b>  |          |  | \$ -             | \$ -            | \$ -            |
|   | Batteries/glow sticks/Flagging   |          |  |                  |                 |                 |
| 7160                                      | <b>Personal Protective Equipment</b>   |          |  | \$ 10,578        | \$ 10,578       | \$ 10,578       |
|   | Dry suits, Wetsuits, Fins, Gloves, Helmets, knives, etc.   |          |  |                  |                 |                 |

**Swiftwater Section 209**

| <b>Acct. No.</b>                          | <b>Description</b>     | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|---|------------------------|------------------------|------------------------|------------------------|
| <b>MATERIALS &amp; SUPPLIES continued</b> |                        |                        |                        |                        |
| <b>6190</b>                               | <b>Equipment</b>       | \$ 8,770               | \$ 4,800               | \$ 2,200               |
|   | Throw bags & Gear bags |                        |                        |                        |
| <b>Materials &amp; Supplies subtotal</b>  |                        | <b>\$ 19,648</b>       | <b>\$ 15,678</b>       | <b>\$ 13,078</b>       |
| <b>Total Expenditure Budget</b>           |                        | <b>\$ 79,756</b>       | <b>\$ 38,377</b>       | <b>\$ 68,971</b>       |

Operating Budget Detail**Wildland:**

Provides budgets for training, personal protective equipment, and equipment acquisition specific to wildland fire suppression; as well as assisting SFD residents in creating a FireWise, defensible community. Funding is also included for the annual Canyon Cleanup and assistance with fuels reduction projects on public property. Training supports District wildland fire suppression activities but also, when conditions permit, allows Sedona Fire District personnel to respond to fires outside of the district. This allows SFD personnel to gain experience in fire suppression and creates an additional revenue stream for the district.

**Wildland Section 210**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 24,072              | \$ 24,072              | \$ 24,024              |
| Taxes & Benefits       |  |  |  | \$ 10,476              | \$ 10,756              | \$ 10,996              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 34,548</b>       | <b>\$ 34,828</b>       | <b>\$ 35,020</b>       |
| Administration         |  |  |  | \$ 620                 | \$ 620                 | \$ 500                 |
| Training and Related   |  |  |  | \$ 3,550               | \$ 7,150               | \$ 8,700               |
| Utilities              |  |  |  | \$ 2,500               | \$ 3,000               | \$ 3,000               |
| Repair & Maintenance   |  |  |  | \$ 500                 | \$ 650                 | \$ 900                 |
| Materials & Supplies   |  |  |  | \$ 10,150              | \$ 16,400              | \$ 11,950              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 17,320</b>       | <b>\$ 27,820</b>       | <b>\$ 25,050</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 51,868</b>       | <b>\$ 62,648</b>       | <b>\$ 60,070</b>       |

**Wildland Section 210**

| <b>Acct. No.</b>               | <b>Description</b>                       | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|--------------------------------|--|------------------------|------------------------|------------------------|
| <b>ADMINISTRATION</b>          |  |                        |                        |                        |
| <b>7170</b>                    | <b>Dues/Fees/Subscriptions</b>           | \$ 200                 | \$ 200                 | \$ 200                 |
|                                | PFAC membership                          |                        |                        |                        |
| <b>7170</b>                    | <b>Dues/Fees/Subscriptions</b>           | \$ 420                 | \$ 420                 | \$ 300                 |
|                                | 4 months lightning location from Vaisala |                        |                        |                        |
| <b>Administration subtotal</b> |  | <b>\$ 620</b>          | <b>\$ 620</b>          | <b>\$ 500</b>          |

|                               |  |        |          |          |
|-------------------------------|--|--------|----------|----------|
| <b>TRAINING &amp; RELATED</b> |  |        |          |          |
| <b>6470</b>                   | <b>Vehicle Other</b>   | \$ 600 | \$ 1,375 | \$ 1,500 |
|                               | Mileage reimbursement for use of vehicle in the completion of Wildland Fire Defense duties. This includes attendance of HOA, PFAC, PFAC training committee meetings, AZ Red Card Committee, Mapping & Assessment. Mileage for BC to attend 1 professional conference/training. Increase to support involvement in statewide wildland committee to improve operations and dispatch of AZ fire department resources. |        |          |          |

**Wildland Section 210**

|   | 2019   | 2020 |  | 2018            | 2019            | 2020            |
|---|--|------|--|-----------------|-----------------|-----------------|
| Acct. No.                               | Description  |      |  | Budget          | Budget          | Budget          |
| <b>TRAINING &amp; RELATED continued</b> |  |      |  |                 |                 |                 |
| 6470                                    | <b>Commercial Transportation</b>   |      |  | \$ 1,200        | \$ 1,200        | \$ 1,200        |
|   | Travel costs   |      |  |                 |                 |                 |
| 6470                                    | <b>Meals</b>   |      |  | \$ -            | \$ 1,375        | \$ 1,375        |
|   | Wildfire conference, Cleanup, Out of town meetings, wildfire academy   |      |  |                 |                 |                 |
| 6470                                    | <b>Meals (Lodging)</b>   |      |  | \$ 750          | \$ 1,400        | \$ 1,400        |
|   | Wildfire conference, meetings regarding response and readiness, instructing  |      |  |                 |                 |                 |
| 6410                                    | <b>Training</b>  |      |  | \$ 1,000        | \$ 1,800        | \$ 3,225        |
|   | Annual Conference for Wildland Leadership; increase need for additional education  |      |  |                 |                 |                 |
|   | <b>Training &amp; Related subtotal</b>   |      |  | <b>\$ 3,550</b> | <b>\$ 7,150</b> | <b>\$ 8,700</b> |
| <b>UTILITIES</b>                        |  |      |  |                 |                 |                 |
| 6010                                    | <b>Utilities</b>   |      |  | \$ 2,500        | \$ 3,000        | \$ 3,000        |
|   | Canyon Cleanup dumpsters   |      |  |                 |                 |                 |
|   | <b>Utilities subtotal</b>  |      |  | <b>\$ 2,500</b> | <b>\$ 3,000</b> | <b>\$ 3,000</b> |
| <b>REPAIRS and MAINTENANCE</b>          |  |      |  |                 |                 |                 |
| 6210                                    | <b>Lease Expense</b>   |      |  | \$ 500          | \$ 650          | \$ 900          |
|   | Backhoe and Bobcat rental for Canyon Cleanup project   |      |  |                 |                 |                 |
|   | <b>Repair and Maintenance subtotal</b>   |      |  | <b>\$ 500</b>   | <b>\$ 650</b>   | <b>\$ 900</b>   |
| <b>MATERIALS &amp; SUPPLIES</b>         |  |      |  |                 |                 |                 |
| 6440                                    | <b>Books, Publications, etc.</b>   |      |  | \$ 600          | \$ 900          | \$ 600          |
|   | Interagency Handbook, Fireline Handbook, Incident Response Pocket Guide, Firewise Publications, NWCG Course, Pubs and Forms. |      |  |                 |                 |                 |
| 6200                                    | <b>Equipment R&amp;M Supplies</b>  |      |  | \$ 750          | \$ 750          | \$ 750          |
|   | Repair and maintenance of equipment that is needed on tools and power equipment.   |      |  |                 |                 |                 |

**Wildland Section 210**

| <b>Acct. No.</b>                          | <b>Description</b>   | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|---|--|------------------------|------------------------|------------------------|
| <b>MATERIALS &amp; SUPPLIES continued</b> |  |                        |                        |                        |
| <b>6150</b>                               | <b>Fire Equipment Maintenance</b>  | \$ 500                 | \$ 500                 | \$ 500                 |
|   | Misc. replacement hose for wildland firefighting - sizes as needed                           |                        |                        |                        |
| <b>7160</b>                               | <b>Personal Protective Equipment</b>   | \$ 4,200               | \$ 10,150              | \$ 5,200               |
|   | Additional PPE needed for new hires and to replace out dated older PPE no longer serviceable |                        |                        |                        |
| <b>7120</b>                               | <b>Office Supplies</b>   | \$ -                   | \$ -                   | \$ -                   |
| <b>6190</b>                               | <b>Small Tools &amp; Equipment</b>   | \$ 4,100               | \$ 4,100               | \$ 4,900               |
|   | Replacement of older fittings and wildland tools.  |                        |                        |                        |
|   | <b>Materials &amp; Supplies subtotal</b>   | <b>\$ 10,150</b>       | <b>\$ 16,400</b>       | <b>\$ 11,950</b>       |
| <b>Total Expenditure Budget</b>           |  | <b>\$ 51,868</b>       | <b>\$ 62,648</b>       | <b>\$ 60,070</b>       |

Operating Budget Detail

**EOC:**

Emergency Operations Center (EOC) - Moved to City of Sedona

**EOC 214**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 1,805               | \$ 1,805               | \$ -                   |
| Taxes & Benefits       |  |  |  | \$ 785                 | \$ 807                 | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ 2,590</b>        | <b>\$ 2,612</b>        | <b>\$ -</b>            |
| Training & Related     |  |  |  | \$ 360                 | \$ 360                 | \$ -                   |
| Materials & Supplies   |  |  |  | \$ 600                 | \$ 600                 | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ 960</b>          | <b>\$ 960</b>          | <b>\$ -</b>            |
| <b>Total Operating</b> |  |  |  | <b>\$ 3,550</b>        | <b>\$ 3,572</b>        | <b>\$ -</b>            |

**EOC 214**

| <b>Acct. No.</b>                         | <b>Description</b>                            | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|--|---|------------------------|------------------------|------------------------|
| <b>TRAINING &amp; RELATED</b>            |   |                        |                        |                        |
| 6470                                     | Vehicle Other                                 | \$ 200                 | \$ 200                 | \$ -                   |
| 6470                                     | Meals   | \$ 160                 | \$ 160                 | \$ -                   |
| <b>Training &amp; Related subtotal</b>   |   | <b>\$ 360</b>          | <b>\$ 360</b>          | <b>\$ -</b>            |
| <b>MATERIALS &amp; SUPPLIES</b>          |   |                        |                        |                        |
| 6440                                     | Books, Publications, etc.                     | \$ 100                 | \$ 100                 | \$ -                   |
| 7120                                     | Office Supplies                               | \$ 250                 | \$ 250                 | \$ -                   |
| 7120                                     | Office Supplies                               | \$ 250                 | \$ 250                 | \$ -                   |
|  | EOC Supplies, building logistics kits for EOC |                        |                        |                        |
| <b>Materials &amp; Supplies subtotal</b> |   | <b>\$ 600</b>          | <b>\$ 600</b>          | <b>\$ -</b>            |
| <b>Total Expenditure Budget</b>          |   | <b>\$ 3,550</b>        | <b>\$ 3,572</b>        | <b>\$ -</b>            |

Operating Budget Detail

**Helicopter OPS:** Funds the specialized equipment and training required for the six helicopter rescue technicians

**Helicopter OPS 215**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 7,861               | \$ 7,861               | \$ 8,348               |
| Taxes & Benefits       |  |  |  | \$ 3,421               | \$ 3,512               | \$ 3,821               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 11,282</b>       | <b>\$ 11,373</b>       | <b>\$ 12,170</b>       |
| Materials & Supplies   |  |  |  | \$ 1,220               | \$ 1,220               | \$ 1,934               |
| <b>Total Operating</b> |  |  |  | <b>\$ 12,502</b>       | <b>\$ 12,593</b>       | <b>\$ 14,104</b>       |

**Helicopter OPS 215**

| <b>Acct. No.</b>                | <b>Description</b>                       | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|---------------------------------|--|------------------------|------------------------|------------------------|
| <b>MATERIALS &amp; SUPPLIES</b> |  |                        |                        |                        |
| <b>7160</b>                     | <b>Personal Protective Equipment</b>     | \$ 500                 | \$ 500                 | \$ 500                 |
|                                 | Helmets,                                 |                        |                        |                        |
| <b>6190</b>                     | <b>Small Tools &amp; Equipment</b>       | \$ 720                 | \$ 720                 | \$ 1,434               |
|                                 | Personal Survival & Mini Stove Kits      |                        |                        |                        |
|                                 | <b>Materials &amp; Supplies subtotal</b> | <b>\$ 1,220</b>        | <b>\$ 1,220</b>        | <b>\$ 1,934</b>        |
| <b>Total Expenditure Budget</b> |  | <b>\$ 12,502</b>       | <b>\$ 12,593</b>       | <b>\$ 14,104</b>       |

Operating Budget Detail

**New Program: sUAS**

Funds the training, equipment, and FAA required licensing under Part 107. The small Unmanned Aerial System (sUAS) is utilized for building inspections, rescues, and other situations where improved situational awareness is needed.

**sUAS Section 219**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Taxes & Benefits       |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            |
| Administration         |  |  |  | \$ -                   | \$ -                   | \$ 900                 |
| Training and related   |  |  |  | \$ -                   | \$ -                   | \$ 1,800               |
| Repairs/Maintenance    |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Materials & Supplies   |  |  |  | \$ -                   | \$ -                   | \$ 1,000               |
| <b>Subtotal</b>        |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 3,700</b>        |
| <b>Total Operating</b> |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 3,700</b>        |

| <b>Acct. No.</b>      | <b>Description</b>                   | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|-----------------------|--------------------------------------|------------------------|------------------------|------------------------|
| <b>ADMINISTRATION</b> |                                      |                        |                        |                        |
| <b>7060</b>           | <b>Outside Professional Services</b> | \$ -                   | \$ -                   | \$ 300                 |
|                       | Annual Record Management             |                        |                        |                        |
| <b>7090</b>           | <b>Registration Fees</b>             | \$ -                   | \$ -                   | \$ 600                 |
|                       | FAA Registration Fee                 |                        |                        |                        |
|                       | <b>Administration subtotal</b>       | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 900</b>          |

| <b>TRAINING &amp; RELATED</b> |   |             |             |                 |
|-------------------------------|---|-------------|-------------|-----------------|
| <b>6410</b>                   | <b>Training</b>                             | \$ -        | \$ -        | \$ 300          |
|                               | Initial Pilot Licensing and Recertification |             |             |                 |
| <b>6410</b>                   | <b>Training</b>                             | \$ -        | \$ -        | \$ 1,500        |
|                               | Training and Education                      |             |             |                 |
|                               | <b>Training &amp; Related subtotal</b>      | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,800</b> |

## sUAS Section 219

| Acct. No.                       | Description                              | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget  |
|---------------------------------|--|----------------|----------------|-----------------|
| <b>MATERIALS &amp; SUPPLIES</b> |  |                |                |                 |
| 6220                            | Operational Supplies                     | \$ -           | \$ -           | \$ 500          |
|                                 | Operational Supplies                     |                |                |                 |
| 6200                            | Equipment R&M                            | \$ -           | \$ -           | \$ 500          |
|                                 | Annual Maintenance                       |                |                |                 |
| 6190                            | Small Tools & Equipment                  | \$ -           | \$ -           | \$ -            |
|                                 | One time purchase of new sUAS unit       |                |                |                 |
|                                 | <b>Materials &amp; Supplies subtotal</b> | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ 1,000</b> |
| <b>Total Expenditure Budget</b> |  | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ 3,700</b> |

Operating Budget Detail

**New Program: REMS** Funds the training and equipment required to outfit the Rapid Extraction Module Support (REMS).  
 The REMS is a pre-staged rescue team assigned to a wildland fire to provide firefighters a safe, effective and efficient method of egress off the fireline in the event of injury or illness incurred during firefighting operations.

**REMS Section 220**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Taxes & Benefits       |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            |
| Administration         |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Training and related   |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Repairs/Maintenance    |  |  |  | \$ -                   | \$ -                   | \$ 1,500               |
| Materials & Supplies   |  |  |  | \$ -                   | \$ -                   | \$ 3,750               |
| <b>Subtotal</b>        |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 5,250</b>        |
| <b>Total Operating</b> |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 5,250</b>        |

| <b>Acct. No.</b>               | <b>Description</b>            |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|--------------------------------|-------------------------------|--|--|------------------------|------------------------|------------------------|
| <b>ADMINISTRATION</b>          |                               |  |  |                        |                        |                        |
| 7060                           | Outside Professional Services |  |  | \$ -                   | \$ -                   | \$ -                   |
| 7090                           | Registration Fees             |  |  | \$ -                   | \$ -                   | \$ -                   |
| <b>Administration subtotal</b> |                               |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            |

| <b>TRAINING &amp; RELATED</b>          |          |  |  |             |             |             |
|--|----------|--|--|-------------|-------------|-------------|
| 6410                                   | Training |  |  | \$ -        | \$ -        | \$ -        |
| <b>Training &amp; Related subtotal</b> |          |  |  | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**REMS Section 220**

| <b>Acct. No.</b>                | <b>Description</b>                       | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|---------------------------------|--|------------------------|------------------------|------------------------|
| <b>MATERIALS &amp; SUPPLIES</b> |  |                        |                        |                        |
| <b>6220</b>                     | <b>Operational Supplies</b>              | \$ -                   | \$ -                   | \$ 250                 |
|                                 | Operational Supplies                     |                        |                        |                        |
| <b>6200</b>                     | <b>Equipment R&amp;M</b>                 | \$ -                   | \$ -                   | \$ 1,500               |
|                                 | New program equipment R&M                |                        |                        |                        |
| <b>7160</b>                     | <b>Personal Protective Equipment</b>     | \$ -                   | \$ -                   | \$ 1,000               |
|                                 | New program PPE                          |                        |                        |                        |
| <b>6190</b>                     | <b>Small Tools &amp; Equipment</b>       | \$ -                   | \$ -                   | \$ 1,000               |
|                                 | New program equipment                    |                        |                        |                        |
|                                 | <b>Materials &amp; Supplies subtotal</b> | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 3,750</b>        |
| <b>REPAIR &amp; MAINTENANCE</b> |  |                        |                        |                        |
| <b>6110</b>                     | <b>Vehicles Maintenance</b>              | \$ -                   | \$ -                   | \$ 1,000               |
|                                 | New program vehicles maintenance         |                        |                        |                        |
| <b>6150</b>                     | <b>Fire Equipment Maintenance</b>        | \$ -                   | \$ -                   | \$ 500                 |
|                                 | Tool R&M                                 |                        |                        |                        |
|                                 | <b>Materials &amp; Supplies subtotal</b> | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 1,500</b>        |
| <b>Total Expenditure Budget</b> |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 5,250</b>        |

Operating Budget Detail

**New Program: ASHER** Fund training and equipment required to operate under a standardized response model to Active Shooting / Hostile Event Response(ASHER) incidents in alignment with NFPA 3000.

**ASHER Section 221**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ -                   | \$ -                   | \$ 4,753               |
| Taxes & Benefits       |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| <b>Subtotal</b>        |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 4,753</b>        |
| Administration         |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Training and related   |  |  |  | \$ -                   | \$ -                   | \$ 1,000               |
| Repairs/Maintenance    |  |  |  | \$ -                   | \$ -                   | \$ -                   |
| Materials & Supplies   |  |  |  | \$ -                   | \$ -                   | \$ 6,714               |
| <b>Subtotal</b>        |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 7,714</b>        |
| <b>Total Operating</b> |  |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 12,467</b>       |

| <b>Acct. No.</b>      | <b>Description</b>             |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|-----------------------|--------------------------------|--|--|------------------------|------------------------|------------------------|
| <b>ADMINISTRATION</b> |                                |  |  |                        |                        |                        |
| 7060                  | Outside Professional Services  |  |  | \$ -                   | \$ -                   | \$ -                   |
| 7090                  | Registration Fees              |  |  | \$ -                   | \$ -                   | \$ -                   |
|                       | <b>Administration subtotal</b> |  |  | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            |

| <b>TRAINING &amp; RELATED</b> |  |  |  |             |             |                 |
|-------------------------------|--|--|--|-------------|-------------|-----------------|
| 6410                          | Training                               |  |  | \$ -        | \$ -        | \$ 1,000        |
|                               | Training classes and Travel            |  |  |             |             |                 |
| 6410                          | Training                               |  |  | \$ -        | \$ -        | \$ -            |
|                               | <b>Training &amp; Related subtotal</b> |  |  | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,000</b> |

**ASHER Section 221**

| Acct. No.                       | Description   | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget   |
|---------------------------------|---|----------------|----------------|------------------|
| <b>MATERIALS &amp; SUPPLIES</b> |   |                |                |                  |
| 6220                            | Operational Supplies  | \$ -           | \$ -           | \$ 1,960         |
|                                 | Individual First Air Kits (IFAK) for every set of gear  |                |                |                  |
| 6200                            | Equipment R&M   | \$ -           | \$ -           | \$ -             |
| 7160                            | Personal Protective Equipment   | \$ -           | \$ -           | \$ 4,184         |
|                                 | 4 sets of Ballistic Protective Equipment (BPE) completing the initial program needs assessment.       |                |                |                  |
| 6190                            | Equipment   | \$ -           | \$ -           | \$ 570           |
|                                 | Pelican cases with the ability to hold 2 sets of BPE protecting from damage and environmental hazards |                |                |                  |
|                                 | <b>Materials &amp; Supplies subtotal</b>  | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ 6,714</b>  |
| <b>REPAIR &amp; MAINTENANCE</b> |   |                |                |                  |
| 6150                            | Fire Equipment Maintenance  | \$ -           | \$ -           | \$ -             |
| 6190                            | Small Tools & Equipment   | \$ -           | \$ -           | \$ -             |
|                                 | <b>Materials &amp; Supplies subtotal</b>  | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>      |
| <b>Total Expenditure Budget</b> |   | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ 12,467</b> |

Operating Budget Detail

**Wellness:**

This program is intended to improve and promote wellness and fitness for all SFD personnel and to ensure adequate equipment is available to allow operational personnel to maintain fitness requirements set forth in applicable NFPA standards. Includes budgets for training and certification for four staff Peer Fitness Trainers, gym equipment and repair, and consultation fees for the Summit Center for health/wellness sessions on an as-needed basis.

**Wellness Section 216**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 7,635               | \$ 7,635               | \$ 7,620               |
| Taxes & Benefits       |  |  |  | \$ 5,340               | \$ 5,431               | \$ 3,488               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 12,975</b>       | <b>\$ 13,066</b>       | <b>\$ 11,108</b>       |
| Training and related   |  |  |  | \$ 4,100               | \$ 4,100               | \$ 2,500               |
| Repairs & Maintenance  |  |  |  | \$ 3,000               | \$ 3,000               | \$ 1,500               |
| Materials and Supplies |  |  |  | \$ 2,800               | \$ 9,800               | \$ 14,000              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 9,900</b>        | <b>\$ 16,900</b>       | <b>\$ 18,000</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 22,875</b>       | <b>\$ 29,966</b>       | <b>\$ 29,108</b>       |

## Wellness Section 216

| Acct. No.                        | Description   | 2018<br>Budget   | 2019<br>Budget   | 2020<br>Budget   |
|----------------------------------|---|------------------|------------------|------------------|
| <b>TRAINING &amp; RELATED</b>    |   |                  |                  |                  |
| 6470                             | Vehicle Other   |                  | \$ -             | \$ -             |
| 6470                             | Meals   | \$ 850           | \$ 850           | \$ 425           |
|                                  | Per Diem for Wellness Training and Recertification  |                  |                  |                  |
| 6470                             | Meals (Lodging)   | \$ 1,150         | \$ 1,150         | \$ 575           |
|                                  | Shared lodging for Wellness training  |                  |                  |                  |
| 6410                             | Training  | \$ 2,100         | \$ 2,100         | \$ 1,500         |
|                                  | Recert for 2 PFT at Phoenix Health Symposium or Equivalent                                |                  |                  |                  |
|                                  | <b>Training &amp; Related subtotal</b>  | <b>\$ 4,100</b>  | <b>\$ 4,100</b>  | <b>\$ 2,500</b>  |
| <b>REPAIRS &amp; MAINTENANCE</b> |   |                  |                  |                  |
| 6200                             | Equip. R&M Services   | \$ 3,000         | \$ 3,000         | \$ 1,500         |
|                                  | Repair and periodic maintenance (twice annually) of all physical fitness equipment        |                  |                  |                  |
|                                  | <b>Repairs &amp; Maintenance subtotal</b>   | <b>\$ 3,000</b>  | <b>\$ 3,000</b>  | <b>\$ 1,500</b>  |
| <b>MATERIALS &amp; SUPPLIES</b>  |   |                  |                  |                  |
| 6190                             | Small Tools & Equipment   | \$ 2,500         | \$ 9,500         | \$ 13,500        |
|                                  | Equipment for workout rooms and annual replacement of treadmill or other cardio equipment |                  |                  |                  |
| 6440                             | Books, Publications, etc.   | \$ 300           | \$ 300           | \$ 500           |
|                                  | Additional Books and Publications; recertification x3 in 2020                             |                  |                  |                  |
|                                  | <b>Materials &amp; Supplies subtotal</b>  | <b>\$ 2,800</b>  | <b>\$ 9,800</b>  | <b>\$ 14,000</b> |
|                                  | <b>Total Expenditure Budget</b>   | <b>\$ 22,875</b> | <b>\$ 29,966</b> | <b>\$ 29,108</b> |

Operating Budget Detail

**Fleet:**

This section is made up of two mechanics charged with the responsibility of keeping SFD ambulances, fire apparatus, staff vehicles, and District generators running safely and efficiently. Budget supports parts acquisition, repair supplies, personal protective equipment, vehicle tires, and outside vehicle repair.

**Goals, Objectives and Measures**

Goal: Maintain the availability of the District's fleet.

Objective: Maintain the District's fleet to provide 90% uptime availability.

Measure:

|                                      | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|--------------------------------------|------------------|------------------|------------------|------------------|
| Uptime Availability of Overall Fleet | 94%              | 95%              | 95%              | 95%              |

Objective: Percent of preventative maintenance completed on schedule.

Measure:

|                                      | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|--------------------------------------|------------------|------------------|------------------|------------------|
| Uptime Availability of Overall Fleet | 94%              | 95%              | 95%              | 95%              |

**Fleet Section 306**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 62,893              | \$ 66,519              | \$ 71,470              |
| Taxes & Benefits       |  |  |  | \$ 26,602              | \$ 19,692              | \$ 19,296              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 89,494</b>       | <b>\$ 86,211</b>       | <b>\$ 90,766</b>       |
| Administration         |  |  |  | \$ 102                 | \$ 102                 | \$ 80                  |
| Training and related   |  |  |  | \$ 2,465               | \$ 5,395               | \$ 5,395               |
| Repairs/Maintenance    |  |  |  | \$ 83,000              | \$ 124,500             | \$ 123,500             |
| Materials & Supplies   |  |  |  | \$ 95,900              | \$ 93,600              | \$ 160,600             |
| <b>Subtotal</b>        |  |  |  | <b>\$ 181,467</b>      | <b>\$ 223,597</b>      | <b>\$ 289,575</b>      |
| <b>Total Operating</b> |  |  |  | <b>\$ 270,961</b>      | <b>\$ 309,808</b>      | <b>\$ 380,341</b>      |

**Fleet Section 306**

| <b>Acct. No.</b>      | <b>Description</b>      | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|-----------------------|-------------------------|------------------------|------------------------|------------------------|
| <b>ADMINISTRATION</b> |                         |                        |                        |                        |
| 7170                  | Dues/Fees/Subscriptions | \$ 80                  | \$ 80                  | 80                     |
|                       | Arizona Fire Mechanics  |                        |                        |                        |

## Fleet Section 306

| Acct. No.                       | Description  | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget |
|---------------------------------|--|----------------|----------------|----------------|
| <b>ADMINISTRATION continued</b> |  |                |                |                |
| 7090                            | <b>Registration Fees</b>                               | \$ 22          | \$ 22          | \$ -           |
|                                 | Government fee (\$4 each) for registration of vehicles |                |                |                |
|                                 | <b>Administration subtotal</b>                         | <b>\$ 102</b>  | <b>\$ 102</b>  | <b>\$ 80</b>   |

| <b>TRAINING &amp; RELATED</b> |   |                 |                 |                 |
|-------------------------------|---|-----------------|-----------------|-----------------|
| 6470                          | <b>Commercial Transportation</b>  | \$ 1,025        | \$ 1,025        | \$ 1,025        |
|                               | \$ 750 Airfare -CA or CO Fire Mechanics Academy Includes New Vehicle Inspection (2) |                 |                 |                 |
|                               | \$ 275 Car Rental - CA or CO Fire Mechanics Academy                                 |                 |                 |                 |
| 6470                          | <b>Meals</b>  | \$ 270          | \$ 600          | \$ 600          |
|                               | Per diem for training - CA or CO Fire Mechanics Academy & AZ Mechanics              |                 |                 |                 |
| 6470                          | <b>Meals (Lodging)</b>  | \$ 600          | \$ 1,200        | \$ 1,200        |
|                               | \$ 300 Arizona Fire Mechanics (2 mechanics)   |                 |                 |                 |
|                               | \$ 600 Out of Town Training   |                 |                 |                 |
|                               | \$ 300 CA or CO Fire Mechanics  |                 |                 |                 |
| 6410                          | <b>Training</b>   | \$ 570          | \$ 2,570        | \$ 2,570        |
|                               | \$ 120 Arizona Fire Mechanics EVT   |                 |                 |                 |
|                               | \$ 2,000 EVT Certification  |                 |                 |                 |
|                               | \$ 450 CA or CO Fire Mechanics  |                 |                 |                 |
|                               | <b>Training &amp; Related subtotal</b>  | <b>\$ 2,465</b> | <b>\$ 5,395</b> | <b>\$ 5,395</b> |

| <b>REPAIRS AND MAINTENANCE</b> |   |           |           |           |
|--------------------------------|---|-----------|-----------|-----------|
| 6200                           | <b>Equip. R&amp;M Services</b>  | \$ 17,500 | \$ 17,500 | \$ 14,500 |
|                                | Maintenance on: Shop tools & Generators                                       |           |           |           |
| 8030                           | <b>Misc Expense</b>   | \$ 1,000  | \$ 1,000  | \$ 1,000  |
|                                | Equipment repairs; construction of shelves; guardrails; equipment cages, etc. |           |           |           |

## Fleet Section 306

| Acct. No.                                | Description   | 2018<br>Budget   | 2019<br>Budget    | 2020<br>Budget    |
|--|---|------------------|-------------------|-------------------|
| <b>REPAIRS AND MAINTENANCE continued</b> |   |                  |                   |                   |
| <b>6110</b>                              | <b>Vehicles Maintenance</b>   | \$ 64,500        | \$ 106,000        | \$ 108,000        |
|  | Repair of vehicles done outside of shop due to scope of work & parts for vehicles repaired in shop. |                  |                   |                   |
|  | <b>Repairs and Maintenance subtotal</b>   | <b>\$ 83,000</b> | <b>\$ 124,500</b> | <b>\$ 123,500</b> |
| <b>MATERIALS &amp; SUPPLIES</b>          |   |                  |                   |                   |
| <b>6440</b>                              | <b>Books, Publications, etc.</b>  | \$ 350           | \$ 350            | \$ 350            |
|  | For training and shop manuals   |                  |                   |                   |
| <b>6310</b>                              | <b>Computer Equipment &amp; Support</b>   | \$ 20,000        | \$ 20,000         | \$ 20,000         |
|  | Software for laptop computer and scanner for diagnosis of vehicles                                  |                  |                   |                   |
| <b>6100</b>                              | <b>Vehicles Fuel</b>  | \$ 43,000        | \$ 43,000         | \$ 106,000        |
|  | Diesel & gas for fleet & apparatus  |                  |                   |                   |
| <b>7160</b>                              | <b>Personal Protective Equipment</b>  | \$ 250           | \$ 250            | \$ 250            |
|  |   |                  |                   |                   |

## Fleet Section 306

| Acct. No.                                 | Description   | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget |
|---|---|----------------|----------------|----------------|
| <b>MATERIALS &amp; SUPPLIES continued</b> |   |                |                |                |
| 6205                                      | <b>Shop Tools &amp; Supplies</b>  | \$ 6,000       | \$ 6,000       | \$ 6,000       |
|   | Paints, primers, lacquers, thinners, sand papers, masking tape, duct tape, spray adhesive, glues, battery terminal cleaner & protector, penetrating lubricants, gasket sealer, silicone spray, carb cleaner, brake cleaner, windshield washer, battery terminal protector, W-D 40 & other related products; soaps, squeegees, wash brushes, buckets, chamois, waxes & brooms for floors; parts for in-house repairs of portable tools (generators, saws & related equipment); disinfectant solutions. |                |                |                |
| 6120                                      | <b>Tire Replacement/Repair</b>  | \$ 22,300      | \$ 20,000      | \$ 20,000      |
|   | Replacements as needed  |                |                |                |

| Acct. No.                                 | Description   | 2018<br>Budget    | 2019<br>Budget    | 2020<br>Budget    |
|---|---|-------------------|-------------------|-------------------|
| <b>MATERIALS &amp; SUPPLIES continued</b> |   |                   |                   |                   |
| 6190                                      | <b>Small Tools &amp; Equipment</b>  | \$ 4,000          | \$ 4,000          | \$ 8,000          |
|   | Hand & air tools, electric screw drivers, cordless & electric drills, meters, screwdrivers, test lights, jumpers, amp probe, wire cutters, pliers, wrenches, sockets, hammers, pry bars, tool boxes, torque wrenches; different types of vacuum, compression, air, fluid, hydraulic, pressure, gauges & specialty tools; diagnosis scanner cartridges, data links & other computer equipment.<br>Increase is related to replacement tool cabinet for shop |                   |                   |                   |
| <b>Materials &amp; Supplies subtotal</b>  |   | <b>\$ 95,900</b>  | <b>\$ 93,600</b>  | <b>\$ 160,600</b> |
| <b>Total Expenditure Budget</b>           |   | <b>\$ 270,961</b> | <b>\$ 309,808</b> | <b>\$ 380,341</b> |

Operating Budget Detail

**Ambulance Fleet:**

Separate cost center for ambulance expenses for DHS annual reporting.

**Ambulance Fleet Section 309**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Insurance              |  |  |  | \$ 12,000              | \$ 12,000              | \$ -                   |
| Repairs & Maintenance  |  |  |  | \$ 200                 | \$ 200                 | \$ 200                 |
| Materials and Supplies |  |  |  | \$ 85,100              | \$ 85,100              | \$ 47,100              |
| <b>Total Operating</b> |  |  |  | <b>\$ 97,300</b>       | <b>\$ 97,300</b>       | <b>\$ 47,300</b>       |

| <b>Acct. No.</b>          | <b>Description</b>   | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|---------------------------|--|------------------------|------------------------|------------------------|
| <b>INSURANCE</b>          |  |                        |                        |                        |
| 7100                      | <b>Liability Insurance</b>   | \$ 12,000              | \$ 12,000              | \$ -                   |
|                           | Vehicle insurance for ambulances (\$8,103 before adding/changes w/2 new ambulances at end of FY) |                        |                        |                        |
| <b>Insurance subtotal</b> |  | <b>\$ 12,000</b>       | <b>\$ 12,000</b>       | <b>\$ -</b>            |

| <b>REPAIRS &amp; MAINTENANCE</b>          |  |               |               |               |
|---|--|---------------|---------------|---------------|
| 8030                                      | <b>Misc Expense</b>  | \$ 200        | \$ 200        | \$ 200        |
|   | For ambulances: construction of shelves; guardrails; equipment cages, etc. |               |               |               |
| <b>Repairs &amp; Maintenance subtotal</b> |  | <b>\$ 200</b> | <b>\$ 200</b> | <b>\$ 200</b> |

## Ambulance Fleet Section 309

| Acct. No.                                | Description  | 2018<br>Budget   | 2019<br>Budget   | 2020<br>Budget   |
|--|--|------------------|------------------|------------------|
| <b>MATERIALS &amp; SUPPLIES</b>          |  |                  |                  |                  |
| 6200                                     | Equipment - R&M  | \$ 2,100         | \$ 2,100         | \$ 2,100         |
|  | Batteries for ambulances   |                  |                  |                  |
| 6100                                     | Vehicles Fuel  | \$ 38,000        | \$ 38,000        | \$ -             |
|  | Usage by ambulance's (cost center for DHS report)  |                  |                  |                  |
| 6110                                     | Vehicles Maintenance   | \$ 36,000        | \$ 36,000        | \$ 36,000        |
|  | Various oils, greases, lube gels, antifreeze, power steering fluid, hydraulic fluid, oil stabilizers, transmission fluid, silicon fluid, gear fluid, solvents, diesel conditioner, fuel conditioners, brake fluid recycling, antifreeze conditioners for ambulances. |                  |                  |                  |
| 6120                                     | Tire Replacement/Repair  | \$ 9,000         | \$ 9,000         | \$ 9,000         |
|  | Replacements as needed   |                  |                  |                  |
| <b>Materials &amp; Supplies subtotal</b> |  | <b>\$ 85,100</b> | <b>\$ 85,100</b> | <b>\$ 47,100</b> |
| <b>Total Expenditure Budget</b>          |  | <b>\$ 97,300</b> | <b>\$ 97,300</b> | <b>\$ 47,300</b> |

Operating Budget Detail

**Telecommunications:**

Supports installation and maintenance of SFD's essential technology infrastructure, including mobile, portable, and fixed radio frequency transmitters and receivers; digital and analog microwave RF transceivers at the DS-3 level; digital and analog multiplex carrier equipment; mobile data systems, telephone systems; vehicular emergency lighting and siren systems, and related systems and the maintenance of SFD's computer network system.

**Goals, Objectives and Measures**

Goal: Ensure the enterprise networks, servers, voice over IP call managers, radio systems and associated peripherals are configured and maintained to obtain maximum performance, minimal downtime and are secure.

Objective: Maintain the District's major systems to minimize downtime.

Measure:

|                                 | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---------------------------------|------------------|------------------|------------------|------------------|
| Uptime for Radio Infrastructure | 0.98             | 98%              | 95%              | 95%              |
| Uptime for Network              | 0.95             | 95%              | 96%              | 96%              |

Objective: Ensure system upgrades and patches are kept current.

Measure:

|  | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|--|------------------|------------------|------------------|------------------|
| % of Upgrades and/or Maintenance Installed as Needed | 70%              | 70%              | 75%              | 75%              |

**Telecommunications**

**Goals, Objectives and Measures (continued)**

Objective: Implement new technologies in accordance with established timeframes, requirements, and budgets  
 - 90% of the time.

Measure:

|                                       | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---------------------------------------|------------------|------------------|------------------|------------------|
| % of Projects Completed on time       | 70%              | 70%              | 70%              | 70%              |
| % of Projects Completed Within Budget | 80%              | 80%              | 80%              | 80%              |

Objective: Respond to all critical failures within two hours of problem notification.

Measure:

|                                 | FY 2017 Estimate | FY 2018 Estimate | FY 2019 Estimate | FY 2020 Estimate |
|---------------------------------|------------------|------------------|------------------|------------------|
| % of Responses Within Two Hours | 90%              | 90%              | 90%              | 90%              |

**Telecommunications Section 307**

|                        |  |  |  | <b>2018 Budget</b>  | <b>2019 Budget</b>  | <b>2020 Budget</b>  |
|------------------------|--|--|--|---------------------|---------------------|---------------------|
| Salaries & Wages       |  |  |  | \$ 321,922          | \$ 354,553          | \$ 379,816          |
| Taxes & Benefits       |  |  |  | \$ 122,780          | \$ 114,388          | \$ 121,768          |
| <b>Subtotal</b>        |  |  |  | <b>\$ 444,702</b>   | <b>\$ 468,941</b>   | <b>\$ 501,584</b>   |
| Administration         |  |  |  | \$ 1,092            | \$ 1,092            | \$ 1,092            |
| Training and related   |  |  |  | \$ 17,210           | \$ 17,210           | \$ 17,210           |
| Professional Services  |  |  |  | \$ 50,000           | \$ 50,000           | \$ 50,000           |
| Software & Support     |  |  |  | \$ 160,664          | \$ 162,345          | \$ 182,275          |
| Communications         |  |  |  | \$ 91,400           | \$ 101,600          | \$ 95,000           |
| Repairs/Maintenance    |  |  |  | \$ 34,000           | \$ 34,000           | \$ 34,000           |
| Materials & Supplies   |  |  |  | \$ 258,300          | \$ 249,600          | \$ 218,600          |
| Capital                |  |  |  |                     |                     |                     |
| <b>Subtotal</b>        |  |  |  | <b>\$ 612,666</b>   | <b>\$ 615,847</b>   | <b>\$ 598,177</b>   |
| <b>Total Operating</b> |  |  |  | <b>\$ 1,057,368</b> | <b>\$ 1,084,788</b> | <b>\$ 1,099,761</b> |

## Telecommunications Section 307

| Acct. No.                      | 2019   | 2020 |  | 2018<br>Budget  | 2019<br>Budget  | 2020<br>Budget  |
|--------------------------------|--|------|--|-----------------|-----------------|-----------------|
| <b>ADMINISTRATION</b>          |  |      |  |                 |                 |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b>                       |      |  | \$ 92           | \$ 92           | \$ 92           |
|                                | APCO for Telecom Supervisor                          |      |  |                 |                 |                 |
| 7080                           | <b>License Fees</b>                                  |      |  | \$ 750          | \$ 750          | \$ 750          |
|                                | Fees for coordinating FCC licenses                   |      |  |                 |                 |                 |
| 7170                           | <b>Dues/Fees/Subscriptions</b>                       |      |  | \$ 250          | \$ 250          | \$ 250          |
|                                | Technical subscriptions - Tech Net Info subscription |      |  |                 |                 |                 |
| <b>Administration subtotal</b> |  |      |  | <b>\$ 1,092</b> | <b>\$ 1,092</b> | <b>\$ 1,092</b> |

|  |   |  |  |                  |                  |                  |
|--|---|--|--|------------------|------------------|------------------|
| <b>TRAINING AND RELATED</b>            |   |  |  |                  |                  |                  |
| 6470                                   | <b>Vehicle Other</b>                                  |  |  | \$ 300           | \$ 300           | \$ 300           |
|  | Parking/Mileage costs for Radio Tech.                 |  |  |                  |                  |                  |
| 6470                                   | <b>Meals</b>  |  |  | \$ 410           | \$ 410           | \$ 410           |
|  | Per diem for 1 & 2 day IT and Radio Tech. conferences |  |  |                  |                  |                  |
| 6470                                   | <b>Lodging</b>  |  |  | \$ 1,500         | \$ 1,500         | \$ 1,500         |
|  | Lodging to attend 1 & 2 day conference                |  |  |                  |                  |                  |
| 6410                                   | <b>Training</b>                                       |  |  | \$ 15,000        | \$ 15,000        | \$ 15,000        |
|  | Courses/continued education & Osha Certs              |  |  |                  |                  |                  |
| <b>Training &amp; Related subtotal</b> |   |  |  | <b>\$ 17,210</b> | <b>\$ 17,210</b> | <b>\$ 17,210</b> |

|                              |                                      |           |  |           |           |           |
|------------------------------|--------------------------------------|-----------|--|-----------|-----------|-----------|
| <b>PROFESSIONAL SERVICES</b> |                                      |           |  |           |           |           |
| 7060                         | <b>Outside Professional Services</b> |           |  | \$ 50,000 | \$ 50,000 | \$ 50,000 |
|                              | \$ 45,000                            | \$ 45,000 | For technical work requiring a higher level of expertise than in-house staff |           |           |           |
|                              | \$ 5,000                             | \$ 5,000  | Website maintenance & up-keep  |           |           |           |
| 7050                         | <b>Legal Services</b>                |           |  | \$ -      | \$ -      | \$ -      |
|                              | Tower Site Contracts                 |           |  |           |           |           |

## Telecommunications Section 307

|  | 2019                                   | 2020      |   | 2018       | 2019       | 2020       |
|--|--|-----------|---|------------|------------|------------|
| Acct. No.                              | Description                            |           |   | Budget     | Budget     | Budget     |
| <b>PROFESSIONAL SERVICES continued</b> |  |           |   |            |            |            |
| <b>6315</b>                            | <b>Computer Software &amp; Support</b> |           |   | \$ 160,664 | \$ 162,345 | \$ 182,275 |
|  | \$ 9,000                               | \$ -      | Aviat Networks - microwave service contract                 |            |            |            |
|  | \$ 1,300                               | \$ 1,300  | Barracuda SPAM filtering software renewal                   |            |            |            |
|  | \$ 300                                 | \$ 300    | Blue Host - website outsourcing                             |            |            |            |
|  | \$ 13,000                              | \$ 13,000 | CISCO Networking & Phones                                   |            |            |            |
|  | \$ 175                                 | \$ 175    | Constant Contact - for emailing board agenda's              |            |            |            |
|  | \$ 1,000                               | \$ 1,000  | Email archiver - software updates                           |            |            |            |
|  | \$ 9,000                               | \$ 9,000  | Firehouse   |            |            |            |
|  | \$ 11,000                              | \$ 11,000 | Firestats   |            |            |            |
|  | \$ 2,600                               | \$ 2,600  | Fortigate Firewall support                                  |            |            |            |
|  | \$ 1,500                               | \$ 1,500  | Genetec (door control software)                             |            |            |            |
|  | \$ 1,800                               | \$ 1,800  | Helpdesk software   |            |            |            |
|  | \$ 800                                 | \$ 800    | Maas 360 (used to upload board packet)                      |            |            |            |
|  | \$ 21,500                              | \$ 22,000 | Microsoft Enterprise Lic                                    |            |            |            |
|  | \$ 1,386                               | \$ 1,386  | Network Solutions - domain service for website              |            |            |            |
|  | \$ 1,505                               | \$ 1,505  | NOD32 - Anti-Virus  |            |            |            |
|  | \$ -                                   | \$ -      | Office 365 Migration  |            |            |            |
|  | \$ 400                                 | \$ 400    | Pagegate (sirens)   |            |            |            |
|  | \$ 440                                 | \$ 440    | PRTG (software)   |            |            |            |
|  | \$ 1,500                               | \$ 1,500  | Ruckus Wireless - 3 year warranty (renews in November 2019) |            |            |            |
|  | \$ 1,000                               | \$ 1,000  | Solar Winds - fault logging                                 |            |            |            |
|  | \$ 764                                 | \$ 764    | Spectracom (network timing)                                 |            |            |            |
|  | \$ 800                                 | \$ 800    | SYNAPPS - phone intercom                                    |            |            |            |
|  | \$ 9,544                               | \$ 10,000 | Telestaff   |            |            |            |
|  | \$ 32,600                              | \$ -      | Tyler-INCODE (Finance)                                      |            |            |            |
|  | \$ 9,500                               | \$ -      | VMWARE support - virtualize servers                         |            |            |            |
|  | \$ 4,300                               | \$ -      | Webstaff - off site host for telestaff access               |            |            |            |

## Telecommunications Section 307

|  | 2019                                   | 2020      |  | 2018   | 2019   | 2020   |
|--|--|-----------|--|--------|--------|--------|
| Acct. No.                              | Description                            |           |  | Budget | Budget | Budget |
| <b>PROFESSIONAL SERVICES continued</b> |  |           |  |        |        |        |
| <b>6315</b>                            | <b>Computer Software &amp; Support</b> |           |  |        |        |        |
|  | \$ -                                   | \$ 9,250  | Add Kronos external host, MaaS360, Barracuda cloud, carbonite                                |        |        |        |
|  | \$ -                                   | \$ 10,905 | Ambulance Billing Software \$6,400; TriZetto EDI (electronic claims) \$1,500 + \$100 renewal |        |        |        |
|  | \$ -                                   | \$ 4,100  | Bellwether   |        |        |        |
|  | \$ 550                                 | \$ 600    | Bridge Comm BOC (computerized phone attendant)   |        |        |        |
|  | \$ 2,500                               | \$ 2,500  | Data analytics software support  |        |        |        |
|  | \$ -                                   | \$ 4,907  | Electronic Patient Care Reporting (EPCR) Updates   |        |        |        |
|  | \$ -                                   | \$ 20,000 | Envisio Strategic Planning Software  |        |        |        |
|  | \$ -                                   | \$ 9,993  | ESO  |        |        |        |
|  | \$ -                                   | \$ 500    | Gsuite Hosting Test  |        |        |        |
|  | \$ -                                   | \$ 1,200  | Interops   |        |        |        |
|  | \$ -                                   | \$ 11,000 | Lexipol  |        |        |        |
|  | \$ 5,000                               | \$ 5,000  | MDT Support  |        |        |        |
|  | \$ 4,500                               | \$ -      | Misc. user-defined software requests   |        |        |        |
|  | \$ 4,400                               | \$ 4,800  | Omnitronics bridge support   |        |        |        |
|  | \$ 1,000                               | \$ 1,000  | OpManager (monitoring system)  |        |        |        |
|  | \$ -                                   | \$ 2,400  | PSTrax   |        |        |        |
|  | \$ -                                   | \$ 2,030  | QuickBooks   |        |        |        |
|  | \$ 1,000                               | \$ 1,000  | Radio Programming Software   |        |        |        |
|  | \$ -                                   | \$ 3,720  | RTA Veh Maintenance Software   |        |        |        |
|  | \$ 5,000                               | \$ 5,000  | Server Lic   |        |        |        |
|  | \$ -                                   | \$ 100    | TLM CPR Support Software   |        |        |        |

**Telecommunications Section 307**

| <b>UTILITIES AND COMMUNICATIONS</b> |  |  |                  |                             |
|-------------------------------------|--|--|------------------|-----------------------------|
| <b>6300</b>                         | <b>Communications</b>                          |  | \$ 91,400        | \$ 101,600 \$ 95,000        |
|                                     | Telephone System, Cellular Phones, & Air Cards |  |                  |                             |
|                                     | <b>Utilities and Communications subtotal</b>   |  | <b>\$ 91,400</b> | <b>\$ 101,600 \$ 95,000</b> |

| <b>REPAIRS &amp; MAINTENANCE</b> |                            |           |  |                     |
|----------------------------------|----------------------------|-----------|--|---------------------|
| <b>6305</b>                      | <b>IT Services R&amp;M</b> |           | \$ 34,000  | \$ 34,000 \$ 34,000 |
|                                  | \$ 15,000                  | \$ 15,000 | Supplies - parts for in-house repairs                      |                     |
|                                  | \$ 9,000                   | \$ 9,000  | For radio repairs; computer network repair and maintenance |                     |
|                                  | \$ 4,500                   | \$ 4,500  | Replacement batteries and radio parts                      |                     |
|                                  | \$ 5,500                   | \$ 5,500  | On-hand supplies to repair/maintain computer network       |                     |

| <b>MATERIALS AND SUPPLIES</b> |                                      |  |        |               |
|-------------------------------|--------------------------------------|--|--------|---------------|
| <b>6440</b>                   | <b>Books, Publications, etc.</b>     |  | \$ 100 | \$ 100 \$ 100 |
|                               | Reference materials for Radio Tech's |  |        |               |

## Telecommunications Section 307

|   | 2019                                     | 2020      |   | 2018       | 2019       | 2020       |
|---|--|-----------|---|------------|------------|------------|
| Acct. No.                               | Description                              |           |   | Budget     | Budget     | Budget     |
| <b>MATERIALS AND SUPPLIES continued</b> |  |           |   |            |            |            |
| <b>6100</b>                             | <b>Vehicles Fuel</b>                     |           |   | \$ 10,000  | \$ 13,000  | \$ -       |
|   | Fuel for telecom vehicles                |           |   |            |            |            |
| <b>7160</b>                             | <b>Personal Protective Equipment</b>     |           |   | \$ 500     | \$ 500     | \$ 500     |
|   | Gloves, eye protection, etc.             |           |   |            |            |            |
| <b>6310</b>                             | <b>Computer Equipment &amp; Supplies</b> |           |   | \$ 247,700 | \$ 236,000 | \$ 218,000 |
|   | \$ 5,000                                 | \$ 5,000  | Electronic door locks at various stations (to add 4 + 2 spares)         |            |            |            |
|   | \$ 20,000                                | \$ 20,000 | Upspeed LAN add fiber deployment  |            |            |            |
|   | \$ 20,000                                | \$ 20,000 | Replace aging antennas at Schebly, Mingus and Station #3                |            |            |            |
|   | \$ 5,000                                 | \$ 5,000  | AWOS Airport Improvement  |            |            |            |
|   | \$ 10,000                                | \$ 10,000 | CUCM License Upgrade  |            |            |            |
|   | \$ 15,000                                | \$ 15,000 | Replace apparatus radios  |            |            |            |
|   | \$ 20,000                                | \$ 20,000 | Simulcast support plan items Ch3  |            |            |            |
|   | \$ -                                     | \$ -      | Implement Station 5 radio site  |            |            |            |
|   | \$ 22,000                                | \$ -      | Radio facilities improvement - replace/improve grounding, roofing, etc. |            |            |            |
|   | \$ 22,700                                | \$ 22,000 | Scheduled replacement servers and laptops including HR                  |            |            |            |
|   | \$ 4,000                                 | \$ 4,000  | Scheduled replacement monitors  |            |            |            |
|   | \$ 13,000                                | \$ 13,000 | Replacement cycle infrastructure Mt-4E                                  |            |            |            |
|   | \$ 5,000                                 | \$ 5,000  | Scheduled Desktop PC Replacements                                       |            |            |            |
|   | \$ 13,000                                | \$ 13,000 | Scheduled replacement DC Power Plant batteries                          |            |            |            |
|   | \$ 10,000                                | \$ 10,000 | Cisco Critical spares   |            |            |            |

**Telecommunications Section 307**

|   | 2019                                     | 2020      |  | 2018                | 2019                | 2020                |
|---|--|-----------|--|---------------------|---------------------|---------------------|
| Acct. No.                               | Description                              |           |  | Budget              | Budget              | Budget              |
| <b>MATERIALS AND SUPPLIES continued</b> |  |           |  |                     |                     |                     |
|   | <b>Computer Equipment &amp; Supplies</b> |           |  |                     |                     |                     |
|   | \$ 12,000                                | \$ 12,000 | Headsets, pagers, mobile equipment           |                     |                     |                     |
|   | \$ 5,000                                 | \$ 5,000  | Site infrastructure parts                    |                     |                     |                     |
|   | \$ 4,000                                 | \$ 4,000  | Misc. computer hardware                      |                     |                     |                     |
|   | \$ 10,000                                | \$ 10,000 | Enhance North Canyon Radio system - Overlook |                     |                     |                     |
|   | \$ 10,000                                | \$ 5,000  | Tower Rent North Canyon                      |                     |                     |                     |
|   | \$ 5,000                                 | \$ 5,000  | Apparatus Phones                             |                     |                     |                     |
|   |  | \$ 4,000  | iPads for Board                              |                     |                     |                     |
|   | \$ 22,000                                | \$ 11,000 | New Vehicle radios & replacements            |                     |                     |                     |
|   | <b>Materials &amp; Supplies subtotal</b> |           |  | <b>\$ 258,300</b>   | <b>\$ 249,600</b>   | <b>\$ 218,600</b>   |
|   | <b>Total Expenditure Budget</b>          |           |  | <b>\$ 1,057,368</b> | <b>\$ 1,084,788</b> | <b>\$ 1,099,761</b> |

Operating Budget Detail**GIS:** Geographical Information System

Which provides analytical services using the District's ESRI Geographic Information System (GIS). Collects, analyzes and digitizes spatial and tabular data to produce maps and related products. Tests hypothesis and provides conclusions based on quantifiable data. Establishes trends. Creates database queries, ensures data integrity by performing continuous maintenance activities. Performs model building for repetitive tasks. Mines pertinent data, analyzes results and provides recommendations for District expansion, improvement or restructure.

**GIS 217**

|                        |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|------------------------|--|--|--|------------------------|------------------------|------------------------|
| Salaries & Wages       |  |  |  | \$ 70,454              | \$ 72,641              | \$ 73,884              |
| Taxes & Benefits       |  |  |  | \$ 30,651              | \$ 26,228              | \$ 25,679              |
| <b>Subtotal</b>        |  |  |  | <b>\$ 101,105</b>      | <b>\$ 98,870</b>       | <b>\$ 99,564</b>       |
| Training & Related     |  |  |  | \$ 2,660               | \$ 5,320               | \$ 4,970               |
| Professional Services  |  |  |  | \$ 5,000               | \$ 18,624              | \$ 8,239               |
| Repair & Maintenance   |  |  |  | \$ 650                 | \$ 650                 | \$ 650                 |
| Materials & Supplies   |  |  |  | \$ 1,800               | \$ 1,800               | \$ 1,800               |
| <b>Subtotal</b>        |  |  |  | <b>\$ 10,110</b>       | <b>\$ 26,394</b>       | <b>\$ 15,659</b>       |
| <b>Total Operating</b> |  |  |  | <b>\$ 111,215</b>      | <b>\$ 125,264</b>      | <b>\$ 115,223</b>      |

## GIS 217

| Acct. No.                               | Description  | 2018<br>Budget    | 2019<br>Budget    | 2020<br>Budget    |
|---|--|-------------------|-------------------|-------------------|
| <b>TRAINING &amp; RELATED</b>           |  |                   |                   |                   |
| 6470                                    | Vehicle Other  | \$ 175            | \$ 350            | \$ 350            |
|   | Mileage reimbursement when district vehicle is not available; parking fees                                 |                   |                   |                   |
| <b>TRAINING &amp; RELATED continued</b> |  |                   |                   |                   |
| 6470                                    | Commercial Transportation  | \$ -              | \$ -              | \$ -              |
|   | Transportation to attend training and conferences  |                   |                   |                   |
| 6470                                    | Meals  | \$ 300            | \$ 600            | \$ 558            |
|   | Per diem to attend ESRI & AZ Geographic Information Council (AGIC) Conferences                             |                   |                   |                   |
| 6470                                    | Meals (Lodging)  | \$ 1,760          | \$ 3,520          | \$ 3,272          |
|   | Lodging for training and conferences - ESRI (6 nights @ \$220 & AGIC Conferences (4 nights @ \$110)        |                   |                   |                   |
| 6410                                    | Training   | \$ 425            | \$ 850            | \$ 790            |
|   | ESRI On-line GIS \$200 & AZ GEO Conference \$225 (ERISA Conference paid by City of Sedona \$1,275 tuition) |                   |                   |                   |
|   | <b>Training &amp; Related subtotal</b>   | <b>\$ 2,660</b>   | <b>\$ 5,320</b>   | <b>\$ 4,970</b>   |
| <b>PROFESSIONAL SERVICES</b>            |  |                   |                   |                   |
| 6310                                    | Computer Equipment & Support   | \$ 5,000          | \$ 5,000          | \$ 8,239          |
|   | ArcGIS Maintenance   |                   |                   |                   |
| 6310                                    | Computer Equipment & Support   | \$ -              | \$ 13,624         | \$ -              |
|   | 5 users ArcGIS Online \$2500, Adv ArcGIS Desktop Soft Maint \$1830 & 1x software purchase \$9293.66        |                   |                   |                   |
|   | <b>Professional Services subtotal</b>  | <b>\$ 5,000</b>   | <b>\$ 18,624</b>  | <b>\$ 8,239</b>   |
| <b>REPAIR AND MAINTENANCE</b>           |  |                   |                   |                   |
| 6200                                    | Equip. R&M Services  | \$ 650            | \$ 650            | \$ 650            |
|   | Plotter Maintenance - HP 1 year, next business day onsite, for DesignJet z5400ps 44" HW Support U0MA3PE    |                   |                   |                   |
|   | <b>Repair and Maintenance subtotal</b>   | <b>\$ 650</b>     | <b>\$ 650</b>     | <b>\$ 650</b>     |
| <b>MATERIALS AND SUPPLIES</b>           |  |                   |                   |                   |
| 6440                                    | Books, Publications, etc.  | \$ 300            | \$ 300            | \$ 300            |
|   | Reverse phone number directory   |                   |                   |                   |
| 7140                                    | Printing & Reproduction  | \$ 1,500          | \$ 1,500          | \$ 1,500          |
|   | GIS/Mapping ink and supplies   |                   |                   |                   |
|   | <b>Materials and Supplies</b>  | <b>\$ 1,800</b>   | <b>\$ 1,800</b>   | <b>\$ 1,800</b>   |
| <b>Total Expenditure Budget</b>         |  | <b>\$ 111,215</b> | <b>\$ 125,264</b> | <b>\$ 115,223</b> |

Reserves/Capital Budget Detail**Reserves/Capital/Debt Service 601**

|                          |  |  |  | <b>2018<br/>Budget</b> | <b>2019<br/>Budget</b> | <b>2020<br/>Budget</b> |
|--------------------------|--|--|--|------------------------|------------------------|------------------------|
| Oper. Cash Reserves      |  |  |  | \$ 200,000             | \$ -                   | \$ -                   |
| <b>Reserves subtotal</b> |  |  |  | <b>\$ 200,000</b>      | <b>\$ -</b>            | <b>\$ -</b>            |
| Debt Service Pymts.      |  |  |  | \$ 479,049             | \$ 424,875             | \$ 552,106             |
| <b>Capital subtotal</b>  |  |  |  | <b>\$ 479,049</b>      | <b>\$ 424,875</b>      | <b>\$ 552,106</b>      |
| <b>Total Budget</b>      |  |  |  | <b>\$ 679,049</b>      | <b>\$ 424,875</b>      | <b>\$ 552,106</b>      |

**SEDONA FIRE DISTRICT 11 Year CAPITAL IMPROVEMENT PLAN**

| Capital Improvement Plan  | 2019           | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 2026           | 2027           | 2028           | 2029           |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Debt Service</b>   |                |                |                |                |                |                |                |                |                |                |                |
| Station #6 Debt Service   | 259,345        | 259,345        | 259,345        | 259,345        | 259,345        |                |                |                |                |                |                |
| Stryker Power-Pro XT Cots (6)   | 18,610         |                |                |                |                |                |                |                |                |                |                |
| Zoll X Series Monitor/Defib's (13)  | 146,920        |                |                |                |                |                |                |                |                |                |                |
| Station 4   |                |                | 40,000         | 350,000        | 350,000        | 350,000        | 350,000        | 350,000        | 350,000        | 350,000        | 350,000        |
| Station 5   |                |                | 100,000        | 40,000         | -              | 250,000        | 250,000        | 250,000        | 250,000        | 250,000        | 250,000        |
| <b>Subtotal Debt Service:</b>   | <b>424,875</b> | <b>259,345</b> | <b>399,345</b> | <b>649,345</b> | <b>609,345</b> | <b>600,000</b> | <b>600,000</b> | <b>600,000</b> | <b>600,000</b> | <b>600,000</b> | <b>600,000</b> |
| <i>Capital items are scheduled on list and moved to Debt Service once under lease purchase contract</i> |                |                |                |                |                |                |                |                |                |                |                |

| <b>Stations New/Replacement</b>      |   |         |         |   |        |         |   |   |   |   |           |
|--------------------------------------|---|---------|---------|---|--------|---------|---|---|---|---|-----------|
| Station 1 AC                         |   |         | 160,000 |   |        |         |   |   |   |   |           |
| Station 1 Remodel                    |   |         |         |   |        |         |   |   |   |   | 2,000,000 |
| Station 1 Administration             |   |         |         |   |        |         |   |   |   |   | 1,300,000 |
| Station 1 Fleet Maintenance          |   |         |         |   |        |         |   |   |   |   |           |
| Station 3 Paving                     |   |         |         |   |        | 318,600 |   |   |   |   |           |
| Station 3 Interior Remodel           |   |         |         |   |        | -       |   |   |   |   | 1,200,000 |
| Station 3 AC/EVAP Project            |   | 175,000 |         |   |        |         |   |   |   |   |           |
| Station 3 Site Rehab                 |   |         |         |   | 75,000 |         |   |   |   |   |           |
| <b>Subtotal Station Replacement:</b> | - | 175,000 | 160,000 | - | 75,000 | 318,600 | - | - | - | - | 4,500,000 |

####Station Repair/Remodel costing assumptions are based on CORE Construction estimation 2017 with multi-year estimated inclimators for inflation of 4%/yr

**SEDONA FIRE DISTRICT 11 Year CAPITAL IMPROVEMENT PLAN**

| Capital Improvement Plan           |                     | 2019    | 2020   | 2021    | 2022    | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    |
|------------------------------------|---------------------|---------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>Apparatus &amp; Vehicles</b>    |                     |         |        |         |         |         |         |         |         |         |         |         |
| <b>SHOP NUMBERS</b>                |                     |         |        |         |         |         |         |         |         |         |         |         |
| Ambulance Re-chassis 511           | 16-3                |         |        |         |         |         |         |         |         | 155,000 |         |         |
| Ambulance Re-chassis 512 WC        | 05-3                |         |        |         |         |         |         |         |         |         | 160,000 |         |
| Ambulance Re-chassis 531           | 13-2                |         |        |         |         |         | 155,000 |         |         |         |         |         |
| Ambulance Re-chassis 532           | 08-2                |         |        |         |         |         |         |         |         |         |         | 160,000 |
| Ambulance Re-chassis 542           | 08-1                |         |        | 145,000 |         |         |         |         |         |         |         |         |
| Ambulance Re-chassis 541           | 16-2                |         |        |         |         |         |         |         |         | 155,000 |         |         |
| Ambulance Re-chassis 561           | 09-2                |         |        |         | 150,000 |         |         |         |         |         |         |         |
| New Ambulance (Replace A-512)      |                     | 190,000 |        |         |         |         |         |         |         |         | 160,000 |         |
| New Ambulance                      |                     |         |        |         |         |         |         |         |         |         |         | 220,000 |
| New Ambulance                      |                     |         |        |         |         |         |         |         |         |         |         |         |
| New Ambulance                      |                     |         |        |         |         |         |         |         |         |         |         |         |
|                                    | <b>SHOP NUMBERS</b> |         |        |         |         |         |         |         |         |         |         |         |
| Engine 511                         | 14-1                |         |        |         |         |         |         |         |         |         |         |         |
| Engine 531                         | 17-5                |         |        |         |         |         |         |         |         |         |         |         |
| Engine 541                         | 00-2                |         |        |         |         | 625,000 |         |         |         |         |         |         |
| Engine 551                         | 09-1                |         |        |         |         |         |         | 650,000 |         |         |         |         |
| Engine 561                         | 00-3                |         |        |         |         |         | 635,000 |         |         |         |         |         |
| Reserve Fire Engine                | 04-1                |         |        |         |         |         |         |         |         |         |         |         |
| Heavy Rescue 531 (Review Required) | 92-1                |         |        |         |         |         |         |         |         |         |         |         |
| Ladder Truck 511                   | 07-7                |         |        | 200,000 |         |         |         |         |         |         |         |         |
|                                    | <b>SHOP NUMBERS</b> |         |        |         |         |         |         |         |         |         |         |         |
| Type 3 Engine 533                  | 99-1                | 280,000 |        |         |         |         |         |         |         |         |         |         |
| Type 3/1 Engine 563 (BackupE551)   | 99-2                |         |        |         |         |         |         |         | 400,000 |         |         |         |
|                                    | <b>SHOP NUMBERS</b> |         |        |         |         |         |         |         |         |         |         |         |
| Type 6** Engine 536                | 98-2                |         |        |         |         | 120,000 |         |         |         |         |         |         |
| Type 6** Engine 546                | 08-4                |         |        |         |         |         |         |         |         |         | 135,000 |         |
|                                    | <b>SHOP NUMBERS</b> |         |        |         |         |         |         |         |         |         |         |         |
| WT 511                             | 99-3                |         |        |         |         | 210,000 | 220,000 |         |         |         |         |         |
| WT 531                             | 99-4                |         |        |         |         |         |         | 230,000 |         |         |         |         |
| WT 551                             | 99-5                |         |        |         |         |         |         |         | 240,000 |         |         |         |
|                                    | <b>SHOP NUMBERS</b> |         |        |         |         |         |         |         |         |         |         |         |
| Light Rescue 531                   | 98-1                |         |        |         |         |         |         |         |         |         |         |         |
|                                    | <b>SHOP NUMBERS</b> |         |        |         |         |         |         |         |         |         |         |         |
| Command Staff Vehicles** CRM504    | 05-4                |         |        |         |         |         |         |         |         |         |         | 48,000  |
| Command Staff Vehicles CRM505      | 06-1                |         | 50,000 |         |         |         |         |         |         |         |         | 48,000  |
| Command Staff Vehicles AC          | 16-1                |         |        |         |         |         |         |         | 48,000  |         |         |         |
| Command Staff Vehicles DC          | 07-6                |         | 50,000 |         |         |         |         |         |         |         |         |         |
| Command Staff Vehicles FC          | 13-3                |         |        |         |         | 48,000  |         |         |         |         |         |         |
| Battalion Chief                    | 14-2                |         |        |         | 55,000  |         |         |         |         |         |         |         |

**SEDONA FIRE DISTRICT 11 Year CAPITAL IMPROVEMENT PLAN**

| Capital Improvement Plan                    |      | 2019           | 2020           | 2021           | 2022           | 2023             | 2024             | 2025           | 2026           | 2027           | 2028           | 2029           |
|---|------|----------------|----------------|----------------|----------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| Staff Vehicles CRM/CIP                      | 07-5 |                |                |                | 42,000         |                  |                  |                |                | 55,000         |                |                |
| Training Staff Vehicle                      | 17-2 |                |                |                |                |                  |                  |                |                |                |                | 40,000         |
| Pool Vehicle* Van                           | 97-2 |                | 28,000         |                |                |                  |                  | 49,000         |                |                |                |                |
| TeleCom #1                                  | 13-1 |                |                |                |                |                  | 48,000           |                |                |                |                |                |
| TeleCom #2                                  | 17-1 |                |                |                |                |                  |                  |                |                |                | 49,000         |                |
| TeleCom #3                                  | 17-3 |                |                |                |                |                  |                  |                |                |                | 49,000         |                |
| Telecom #4 (IT)                             | 17-4 |                | 8,000          |                |                |                  |                  |                |                |                |                | 38,000         |
| Telecom #4 Replace (IT)                     |      |                | 28,000         |                |                |                  |                  |                |                |                |                |                |
| Snow Cat                                    |      |                |                |                | 80,000         |                  |                  |                |                |                |                |                |
| Fleet Maint Vehicle                         | 05-1 |                | 150,000        |                |                |                  |                  |                |                |                |                |                |
| Utility Vehicles* Wildland P/U              | 00-1 |                |                |                |                |                  |                  |                | 52,000         |                |                |                |
| Utility Vehicles* Wildland P/U              | 16-1 |                |                |                |                | 48,000           |                  |                |                |                |                |                |
| Utility Vehicles* Wildland P/U              | 05-2 |                |                |                | 35,000         |                  |                  |                |                |                |                | 45,000         |
| Utility Vehicles* Wildland P/U              | 08-5 |                |                |                |                | 35,000           |                  |                |                |                |                | 45,000         |
| Utility Vehicles* Wildland P/U (NEW)        |      |                |                |                |                |                  | 48,000           |                |                |                |                |                |
| Polaris Rangers TR-511                      | 16-4 |                |                |                |                |                  |                  |                |                |                |                |                |
| Polaris Rangers TR-541                      | 15-1 |                |                |                |                |                  |                  |                |                |                |                |                |
| Polaris Rangers TR-542 (2-person)           | 07-1 |                | 32,000         |                |                |                  |                  |                |                |                |                |                |
| <b>*8.6 Sales tax added (all years)</b>     |      |                |                |                |                |                  |                  |                |                |                |                |                |
| <b>**8.6 Sales tax added (thru FY 2021)</b> |      |                |                |                |                |                  |                  |                |                |                |                |                |
| <b>Subtotal Apparatus &amp; Vehicles:</b>   |      | <b>470,000</b> | <b>346,000</b> | <b>345,000</b> | <b>362,000</b> | <b>1,086,000</b> | <b>1,106,000</b> | <b>929,000</b> | <b>740,000</b> | <b>365,000</b> | <b>553,000</b> | <b>644,000</b> |

| <b>Equipment/Projects</b>           |  |  |         |        |         |         |        |  |        |         |        |  |
|-------------------------------------|--|--|---------|--------|---------|---------|--------|--|--------|---------|--------|--|
| Channel 3 simulcast upgrade         |  |  |         |        |         |         |        |  |        |         |        |  |
| Channel 1 Simulcast upgrade         |  |  |         |        |         |         |        |  |        |         |        |  |
| Upgrade Telestaff                   |  |  |         |        |         |         |        |  |        |         |        |  |
| CAD Mirror Server Partnership       |  |  |         |        | 100,000 |         |        |  |        |         |        |  |
| Station Alerting Update             |  |  |         |        |         |         |        |  |        |         |        |  |
| Microwave System Replacement        |  |  |         |        |         |         |        |  |        |         |        |  |
| Storage Server Backup               |  |  |         |        |         |         |        |  |        |         |        |  |
| Radio Infrastructure Phased Upgrade |  |  | 110,000 |        |         | 30,000  |        |  | 30,000 |         |        |  |
| Portable Radios                     |  |  | 230,000 |        |         | 175,000 |        |  |        | 200,000 |        |  |
| MDT Tablet Updates                  |  |  |         |        |         | 60,000  |        |  |        | 60,000  |        |  |
| Door Lock System Upgrade            |  |  | 25,000  |        |         |         | 25,000 |  |        |         |        |  |
| LAN-WAN Up Speed Fiber              |  |  | 30,000  |        |         |         |        |  |        |         |        |  |
| Rectifier Replacement               |  |  | 30,000  |        | 30,000  |         |        |  | 30,000 |         |        |  |
| Phone System Upgrade                |  |  | 60,000  |        | 60,000  |         |        |  | 60,000 |         |        |  |
| Email System Upgrade                |  |  | 40,000  |        |         | 40,000  |        |  |        | 40,000  |        |  |
| Radio Traffic Logging               |  |  | 25,000  |        |         |         | 25,000 |  |        |         | 25,000 |  |
| 5G LTE Vehicle Routers              |  |  |         | 25,000 |         |         | 25,000 |  |        |         | 25,000 |  |
| Records Management Upgrade          |  |  |         |        | 50,000  |         |        |  | 50,000 |         |        |  |
| WiFi Upgrade (Wireless LAN)         |  |  | 35,000  |        |         | 35,000  |        |  | 35,000 |         |        |  |

**SEDONA FIRE DISTRICT 11 Year CAPITAL IMPROVEMENT PLAN**

| <b>Capital Improvement Plan</b>       | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    | <b>2023</b>    | <b>2024</b>    | <b>2025</b> | <b>2026</b>    | <b>2027</b>    | <b>2028</b>   | <b>2029</b>   |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------|----------------|----------------|---------------|---------------|
| Mobile Radios for Fire Units          |                |                |                | 70,000         |                |                |             |                |                |               |               |
| Network Switch and Router Upgrades    |                |                |                | 80,000         |                |                |             |                | 80,000         |               |               |
| Evacuation Siren Horns and Rotors     |                |                |                | 50,000         |                |                |             |                |                |               |               |
| Replace Tower Station 4               |                |                |                |                |                |                |             |                |                |               |               |
| Network Fault Monitoring              | 25,000         | 25,000         |                |                | 25,000         |                |             |                | 25,000         |               |               |
| Comm Analyzer for new TC Position     |                |                |                |                |                |                |             |                |                |               |               |
| First Net Devices                     |                |                |                | 100,000        |                | 100,000        |             |                |                |               |               |
| Rescue Air Bags                       | 8,500          |                |                | 8,500          |                | 8,500          |             | 8,500          |                |               |               |
| EPCR & RMS Upgrades (Updated 3/20/18) | 20,000         |                |                |                |                |                |             |                |                |               |               |
| Thermal Image Camera                  |                | 12,500         |                | 12,500         |                | 12,500         |             |                |                |               |               |
| LDH 4" fire hose                      | 15,000         | 15,000         |                |                |                |                |             |                | 15,000         | 15,000        | 15,000        |
| Rescue Tools - Hurst type             | 5,000          | 20,000         |                | 20,000         |                | 20,000         |             | 20,000         |                | 20,000        |               |
| Generator's                           |                |                |                |                |                |                |             |                |                |               |               |
| SCBA's - L/P 3 years                  |                |                | 225,000        | 225,000        | 225,000        |                |             |                |                |               |               |
| Breathing Air Compressor              |                |                |                |                |                | 75,000         |             |                |                |               |               |
| NEW-Vehicle Exhaust System Updating   | 30,000         |                |                |                |                |                |             |                |                |               |               |
| DocUnited Imaging                     | 45,000         |                |                |                |                |                |             |                |                |               |               |
| CRM Office Update                     |                |                |                |                |                |                |             |                |                |               |               |
| <b>Subtotal Equipment/Projects:</b>   | <b>148,500</b> | <b>657,500</b> | <b>250,000</b> | <b>806,000</b> | <b>590,000</b> | <b>291,000</b> | <b>0</b>    | <b>233,500</b> | <b>420,000</b> | <b>85,000</b> | <b>15,000</b> |

**SEDONA FIRE DISTRICT 11 Year CAPITAL IMPROVEMENT PLAN**

| Capital Improvement Plan              | 2019             | 2020             | 2021             | 2022             | 2023             | 2024             | 2025             | 2026             | 2027             | 2028             | 2029             |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Summary</b>                        |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Debt Service ****</b>              | 424,875          | 259,345          | 399,345          | 649,345          | 609,345          | 600,000          | 600,000          | 600,000          | 600,000          | 600,000          | 600,000          |
| <b>Stations Repair/Remodel</b>        | 0                | 175,000          | 160,000          | 0                | 75,000           | 318,600          | 0                | 0                | -                | -                | 4,500,000        |
| <b>Apparatus &amp; Vehicles</b>       | 470,000          | 346,000          | 345,000          | 362,000          | 1,086,000        | 1,106,000        | 929,000          | 740,000          | 365,000          | 553,000          | 644,000          |
| <b>Equipment/Projects</b>             | 148,500          | 657,500          | 250,000          | 806,000          | 590,000          | 291,000          | 0                | 233,500          | 420,000          | 85,000           | 15,000           |
| <b>Total Capital Expenditures</b>     | <b>1,043,375</b> | <b>1,437,845</b> | <b>1,154,345</b> | <b>1,817,345</b> | <b>2,360,345</b> | <b>2,315,600</b> | <b>1,529,000</b> | <b>1,573,500</b> | <b>1,385,000</b> | <b>1,238,000</b> | <b>5,759,000</b> |
| <b>Capital FUND exp</b>               | <b>618,500</b>   | <b>1,178,500</b> | <b>755,000</b>   | <b>1,168,000</b> | <b>1,751,000</b> | <b>1,715,600</b> | <b>929,000</b>   | <b>973,500</b>   | <b>785,000</b>   | <b>638,000</b>   | <b>5,159,000</b> |
| <b>Beginning Reserve Fund Balance</b> | <b>2,863,425</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>PROPOSED CAPITAL FUNDING (CF)</b>  | <b>1,200,000</b> | <b>1,200,000</b> | <b>1,250,000</b> | <b>1,350,000</b> | <b>1,450,000</b> | <b>1,500,000</b> | <b>1,500,000</b> | <b>1,500,000</b> | <b>1,500,000</b> | <b>1,500,000</b> | <b>1,500,000</b> |
| <b>PROPOSED CRF ACCUM VAR</b>         | <b>3,444,925</b> | <b>3,466,425</b> | <b>3,961,425</b> | <b>4,143,425</b> | <b>3,842,425</b> | <b>3,626,825</b> | <b>4,197,825</b> | <b>4,724,325</b> | <b>5,439,325</b> | <b>6,301,325</b> | <b>2,642,325</b> |

\*\*\*\* Debt Service is a General Fund Expense-Includes Stations 4 and 5 construction lease/purchase expenses